

Growth Committee: Beautification and Development Incentives Programs

March 21, 2019



Outline

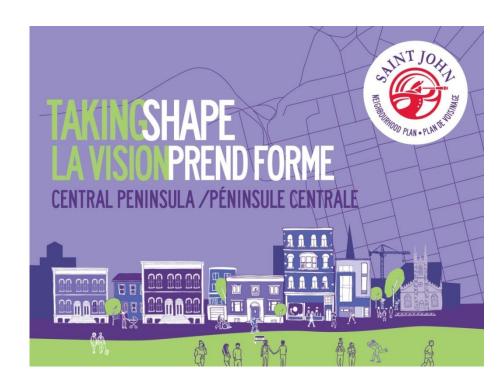
- Background
- Beautification Program
 Performance
- Development Incentives
 Program Performance
- Recommendations





Background – The Central Peninsula

- .66% of land mass but 12.68% of taxes
 - Potential to further maximize tax revenue while driving density in the core





Background – The Central Peninsula

- Estimated 280 vacant lots
 - Population growth in the Uptown but challenges remain at the top and bottom of peninsula (Waterloo Village/South End)



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Background – The Central Peninsula

- 31% of the dangerous and derelict building list is on the Central Peninsula (60 cases)
- Approximately 70 buildings assessed below \$70k
 - Need for new housing stock for all levels of income/demographics





Background - Types of Projects







Number of projects: 41

Total amount paid out: \$95,781

Total Investment Leveraged: \$551,636



































Urban Beautification Policy Amendments

- Increase eligibility to exterior painting of side yards under certain circumstances
- Align eligibility area to Central Peninsula Neighbourhood Plan
- Improve administration of program



Program Performance – Development Incentives

Projected Total # of Units: 71

• Semi/townhouse: 3 / 71

• Apt/condo unit: 66 / 71

Non-market housing: 2 / 71

Total Number of Projects: 11

Vacant Building
 7/11

• Upper Floors 3/11

Vacant Lot
 1/11

6 Projects have been complete



116 Prince William Street



Upper Floors
Redevelopment Project:
3 residential units
2 commercial spaces

Grant(s):

Urban Residential Density Grant Construction Barriers Grant Total: \$99,876

Completion Date: 2017

Est. tax increase per year: \$10,000 - \$11,000



302-306 Prince William Street



Infill Development
Project:
3 townhouse units

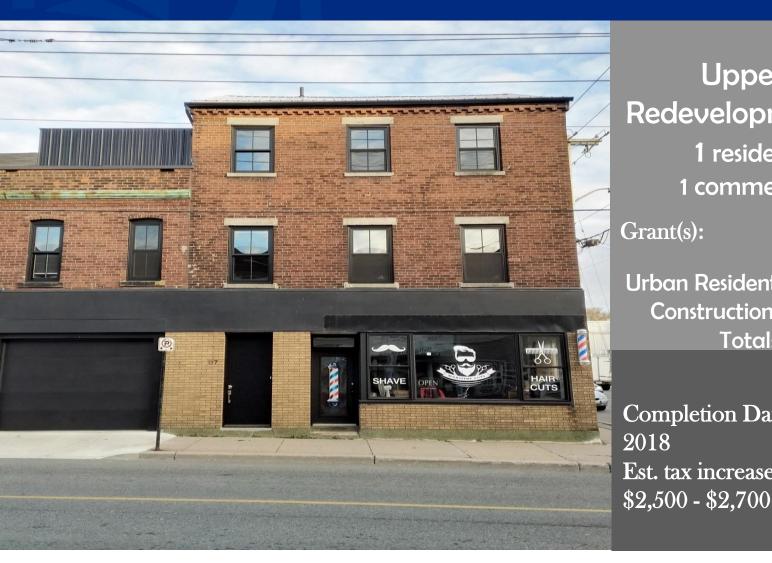
Grant(s):

Urban Residential Density Grant Construction Barriers Grant Total: \$28,443

Completion Date:
2017
Est. tax increase per year:
\$15,000 - \$15,200



135-139 Union Street



Upper Floors Redevelopment Project:

> 1 residential unit 1 commercial space

Grant(s):

Urban Residential Density Grant Construction Barriers Grant Total: \$14,393

Completion Date: 2018 Est. tax increase per year:



82 Germain Street



Upper Floors
Redevelopment Project:
3 residential units
1 ground floor commercial
space

Grant(s):

Urban Residential Density Grant Construction Barriers Grant Total: \$27,366

Completion Date: Fall 2018 – 2 units Est. tax increase per year: \$4,400 - \$4,500



93-99 Germain Street



Upper Floors
Redevelopment Project:
8 residential units
2 floors of commercial space

Grant(s):

Urban Residential Density Grant Construction Barriers Grant Total: \$91,049

Completion Date:

2017

Est. tax increase per year: \$14,800 - \$14,825



1 Charlotte Street



Vacant Building
Redevelopment Project:
2 residential units

1 floor commercial

Grant(s):

Urban Residential Density Grant Construction Barriers Grant

Projected Completion Date:

2019

Estimated Completion of Remainder of Projects

2019

- 16 Orange Street
 - Vacant Building Redevelopment Project
- 23-38 King Street
 - Upper Floors Redevelopment Project
- 86 Coburg Street
 - Vacant Building Redevelopment Project
- 36 St. James Street
 - Vacant Building Redevelopment Project
- 40 Exmouth Street
 - Vacant Building Redevelopment Project





16 Orange Street

Units:

1 residential unit



Grant(s):

Urban Residential Density Grant
Construction Barriers Grant

Projected Completion Date:



23-38 King Street

25 residential units



Grant(s):

Urban Residential Density Grant Construction Barriers Grant



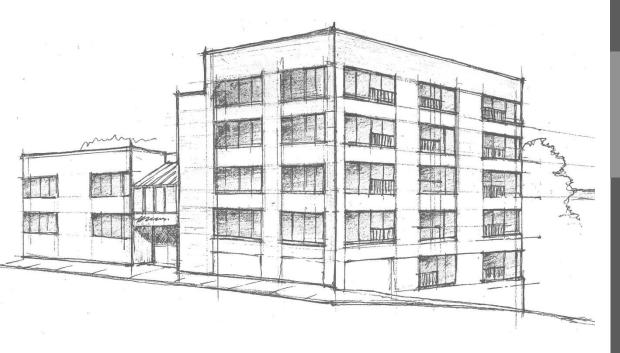
86 Coburg Street

3 residential units



Grant(s):

Urban Residential Density Grant Construction Barriers Grant





36 St. James Street

Units:

20 units



Grant(s):

Urban Residential Density Grant Construction Barriers Grant

Projected Completion Date:



40 Exmouth Street

Units:

2 units



Grant(s):

Urban Residential Density Grant Construction Barriers Grant

Projected Completion Date:

Development Incentive Program Financial Performance

• Total investment leveraged: \$7,300,000

• Total grants committed: \$654,865

• Grants paid out to date: \$143,246

• Committed grants to be paid out: \$511,619



Development Incentive Policy Amendment

Proposed Amendment	Impact
 Calculation of Grant Amount- Formula will be changed No longer based on construction costs Will be based on value of property after project complete Value of residential and commercial will be different (more weighting on commercial) 	 Calculation will be performed each year of payout. Calculation will attribute more value to commercial then residential. Grant Agreement will not provide fixed payment schedule over the 5 years. Remove the \$150,000 cap for grant amounts that can be paid out. Minimize administrative burden of the program. Equalizing payments for market and nonmarket housing projects.
Simplifying the policy	 Easier for investors to understand and make decisions.



What we hope to achieve

- Eliminate any risk to pay out more than city receives in incremental revenue
- Enable larger projects
- Simplify the policy for ease of understanding and streamline the application and payment processes
- Continue to catalyze growth, increase excitement in investment opportunities, and reducecarrying cost of vacant buildings



Recommendation

- That Growth Committee receive and file the Urban Development Incentive and Urban Beautification Pilot Program Evaluation (2016-2018) presentation;
- That Growth Committee adopt the amended Urban Beautification Grant policy and recommend for approval to Common Council;
- That Growth Committee authorize staff to proceed with amendments to the Urban Development Incentive Program for Common Council's consideration as outlined in this report.

