

| | 2021 Budget | 2020 Budget |
|----------------------------------------|----------------|----------------|
| | | |
| | \$ | \$ |
| Revenues | | |
| Property Taxes | 125,990,634 | 125,842,974 |
| PILT Adjustment | - | 1,185 |
| Equalization & Unconditional Grant | 18,229,402 | 17,204,756 |
| Financial Assistance | - | 9,293,235 |
| Growth & Community Services | 3,768,545 | 4,968,607 |
| Public Works & Transportation Services | 3,773,749 | 4,094,853 |
| Public Safety Services | 2,451,188 | 1,975,300 |
| Utilities & Infrastructure Services | 332,039 | 192,514 |
| Strategic Services | 2,786,000 | 3,135,000 |
| Total Revenues | 157,331,557 | 166,708,424 |
| Expenditures | | |
| Growth & Community Services | 15,508,648 | 17,874,246 |
| Public Works & Transportation Services | 38,487,021 | 41,887,339 |
| Public Safety Services | 54,563,096 | 57,425,302 |
| Utilities & Infrastructure Services | 5,600,504 | 4,019,478 |
| Strategic Services | 8,412,771 | 8,771,129 |
| Corporate Services | 4,896,048 | 4,810,712 |
| Other Charges | 29,863,469 | 31,920,218 |
| Total Expenditures | 157,331,557 | 166,708,424 |
| | | • • |
| Surplus (Deficit) | - | - |



| | 2021 Budget \$ | 2020 Budget \$ |
|-----------------------------------------|----------------------|----------------------|
| Revenues | | |
| Property Taxes | 125,990,634 | 125,842,974 |
| PILT Adjustment | - | 1,185 |
| Equalization & Unconditional Grant | 18,229,402 | 17,204,756 |
| Financial Assistance | - | 9,293,235 |
| Growth & Community Development Services | 3,768,545 | 4,968,607 |
| Transportation & Environment Services | 3,773,749 | 4,094,853 |
| Public Safety Services | 2,451,188 | 1,975,300 |
| Utilities & Infrastructure | 332,039 | 192,514 |
| Finance & Administrative Services | 2,786,000 | 3,135,000 |
| Total Revenues | 157,331,557 | 166,708,424 |
| Expenditures | | |
| Growth & Community Services | | |
| Growth & Community Planning Services | 1,612,509 | 1,716,242 |
| Development Services | 102,884 | 121,345 |
| Development Engineering | 362,645 | 625,296 |
| Community Development | 473,101 | 259,186 |
| Animal Control | 91,244 | 91,244 |
| Dangerous and Vacant Building Program | 472,032 | 501,524 |
| Minimum Property Standards | 297,895 | 285,085 |
| Heritage Conservation Service | 195,630 | 194,358 |
| Cultural Affairs | 126,031 | 124,110 |
| Other By-Laws | 425,278 | 413,596 |
| Permitting & Inspection Services | 1,040,806 | 1,061,368 |
| Regional Economic Development | - | 475,000 |
| Destination Marketing (Tourism) | - | 2,018,608 |
| Develop Saint John | - | 838,727 |
| Regional Economic Development Agency | 2,175,000 | |
| Market Square | 2,250,000 | 2,488,248 |
| Saint John Trade & Convention Centre | 572,270 | 586,193 |
| Imperial Theatre | 344,165 | 367,285 |
| Saint John Aquatic Centre | 400,000 | 625,821 |
| Saint John Arts Centre | 152,920 | 139,471 |
| TD Station | 564,810 | 602,519 |
| Library | 472,892 | 497,892 |
| City Market | 1,047,824 | 1,012,480 |
| Arts & Culture Board | 70,000 | 70,000 |
| Public Art Maintenance & Repair | 16,000 | 16,000 |
| Remembrance Day | 1,500 | 1,500 |



| | 2021 Budget \$ | 2020 Budget \$ |
|--------------------------------------------|----------------------|----------------------|
| Growth & Services (Continued) | | |
| New Year/Canada Day Celebrations | 15,000 | 15,000 |
| Acadian Games | - | 19,750 |
| PRO Kids | 19,163 | 124,940 |
| Succeed & Stay | 205,863 | 200,343 |
| Local Immigration Partnership | 89,863 | |
| Carleton Community Center | 182,700 | 190,211 |
| Loch Lomond Community Center | 45,000 | 45,000 |
| North End Community Center | 169,589 | 167,083 |
| Recreation Programming | 544,953 | 663,842 |
| Neighbourhood Development | 152,000 | 152,000 |
| YMCA-FGCC/MCC - Contracted Services | 137,661 | 135,627 |
| Boys and Girls Club - Contracted Services | 139,950 | 137,882 |
| Unspecified Grants | 184,000 | 184,000 |
| Lifeguards | 181,000 | 181,000 |
| Play SJ | 15,000 | 15,000 |
| Lord Beaverbrook Rink | 159,470 | 159,470 |
| Growth Reserve | - | 350,000 |
| Total Growth & Community Services | 15,508,648 | 17,874,246 |
| Public Safety Services | | |
| Fire & Emergency Management Services | | |
| Fire Rescue and Suppression Service | 22,124,187 | 23,776,029 |
| Fire Training | 1,000 | 1,359 |
| Medical First Responders | - | 17,830 |
| Technical Rescue Response | 46,256 | 75,850 |
| Hazardous Materials | 72,626 | 103,312 |
| Fire Prevention | 856,920 | 866,034 |
| Fire Investigation | 61,647 | 70,932 |
| Emergency Management Services | 341,535 | 336,152 |
| Water Supply and Hydrants | 2,500,000 | 2,500,000 |
| Street Lighting | 959,982 | 999,159 |
| Total Fire & Emergency Management Services | 26,964,153 | 28,746,656 |
| Public Safety Communications Center | 2,505,681 | 2,583,013 |
| Police Services | 25,093,262 | 26,095,633 |
| Total Public Safety Services | 54,563,096 | 57,425,302 |



| | 2021 Budget \$ | 2020 Budget \$ |
|----------------------------------------------|----------------------|----------------------|
| | | |
| Public Works & Transportation Services | Ŷ | Ļ |
| Snow Control Streets | 5,327,402 | 5,700,022 |
| Street Cleaning | 1,671,894 | 1,556,365 |
| Utility Cuts | 710,263 | 727,403 |
| Street Services - Surface Maintenance | 8,448,368 | 7,122,040 |
| Snow Control Sidewalk | 910,718 | 1,101,593 |
| Sidewalk Maintenance | 580,965 | 793,399 |
| Pedestrian & Traffic Management Service | 1,979,926 | 2,241,753 |
| Stormwater Management | · · · | 3,643,330 |
| Solid Waste Management | 3,759,606 | 3,781,035 |
| Regional Services Commission | 20,000 | 20,000 |
| Landscape - Parks & Open Spaces | 2,047,995 | 2,310,698 |
| Rockwood Park | 407,788 | 571,447 |
| Urban Forestry | 313,445 | 313,56 |
| Mispec | - | 5,000 |
| Saint John Horticultural Association | 40,000 | 40,000 |
| Arena Operation & Maintenance | 1,168,546 | 1,568,144 |
| Sportsfield Operation & Maintenance | 1,195,592 | 1,393,873 |
| Other Facilities Operation & Maintenance | 406,222 | 449,103 |
| Parking Administration | 581,470 | 616,750 |
| Transit Debt | 1,961,195 | 2,037,026 |
| Transit Subsidy | 5,044,787 | 5,894,78 |
| Fleet Stockroom | 219,495 | |
| Stormwater Rural | 1,691,345 | - |
| Total Public Works & Transportation Services | 38,487,021 | 41,887,339 |
| Utilities & Infrastructure Services | | |
| Engineering | 914,136 | 572,934 |
| Carpenter Shop | 324,231 | 324,236 |
| Facilities Management | 1,408,663 | 1,476,376 |
| City Hall Building | 1,014,587 | 1,225,212 |
| GIS | 376,224 | 420,722 |
| Stockroom | 269,413 | - |
| Stormwater Urban | 1,293,250 | - |
| Total Utilities & Infrastructure Services | 5,600,504 | 4,019,478 |



| | 2021 Budget \$ | 2020 Budget \$ |
|---------------------------------|----------------------|----------------------|
| Strategic Services | | |
| Finance | 1,176,140 | 1,640,459 |
| Assessment | 1,388,221 | 1,367,70 |
| Supply Chain Management | 399,446 | 1,207,89 |
| Information Technology | 3,073,774 | 2,966,79 |
| Corporate Planning | 311,448 | 503,22 |
| Corporate Communications | 573,001 | 573,54 |
| Insurance | 272,932 | 171,50 |
| Liability Insurance | 340,000 | 340,00 |
| Customer Service | 877,809 | - |
| Total Strategic Services | 8,412,771 | 8,771,12 |
| Corporate Services | | |
| City Manager's Office | 625,173 | 800,58 |
| Mayor's Office | 216,333 | 218,13 |
| Common Council | 519,902 | 549,06 |
| Common Clerk | 594,499 | 605,43 |
| Human Resources | 1,826,083 | 1,565,65 |
| Legal Department | 936,521 | 795,94 |
| Real Estate | 177,537 | 275,89 |
| Total Corporate Services | 4,896,048 | 4,810,71 |
| Other Charges | | |
| Fiscal Charges | 15,941,014 | 16,650,27 |
| Deficit 2nd Previous Year | 214,971 | 119,91 |
| Landfill Closure | 300,000 | 300,00 |
| Special Pension Contributions | 8,875,000 | 9,575,00 |
| Long-Term Disability | 550,000 | 661,57 |
| Restructuring | - | 2,040,00 |
| Transfers to Operating Reserves | 377,484 | |
| Transfers to Capital Reserves | 605,000 | 550,00 |
| Other Charges | - | 23,45 |
| Capital from Operating | 3,000,000 | 2,000,00 |
| Total Other Charges | 29,863,469 | 31,920,21 |
| otal Expenditures | 157,331,557 | 166,708,42 |