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October 6, 2020

Jonathan Taylor, Common Clerk City of Saint John 8th Floor, City Hall PO Box 1971 Saint John, NB E2L 4L1

Dear Mr. Taylor:

At the meeting of the Board of the Fundy Regional Service Commission held September 28, 2020 the following motion was adopted:

Be it resolved that, in accordance with Section 28 of the Regional Service Delivery Act, the Fundy Regional Service Commission intends to submit an application to the Municipal Capital Borrowing Board (MCBB) for authorization to borrow for capital expenses for the following purposes, amounts and terms:

Purpose: Solid Waste Services (Environmental Health)

Amount: \$4,464,000

Term: \$4,464,000 for a term not to exceed 4 years

Purpose: Generation Facility

Amount: \$ 250,000

Term: \$ 250,000 for a term not to exceed 4 years

As per the Act, we are sending written notice of the vote, proposed borrowings, budget projections and the impact on future rates to all members that are local governments and to the Minister at least 45 days before the vote to be held by members on November 23, 2020. Attached you will find the budget projections and budget impacts for both projects. According to the Act, approval for borrowing from the MCBB must occur before any commitments are made to projects that will utilize these funds.

Solid Waste Services

Construction of Cell #9 will begin in 2021 with the construction of "Berms and Underdrains" and is budgeted for \$1,251,000 in 2021. "Cell #9 Containment" will be completed in 2022 for approximately \$3,213,000 for a total budget of \$4,464,000. The total cost of Cell #9 is based on estimates from GEMTEC Engineering. Due to timing of project completion, the debenture will occur in 2022. This application does not include additional projected borrowings in 2022 for equipment, but is accounted for in projection totals. Projections include short term financing charges.

Generation Facility

The Electrical Generator unit will undergo a scheduled rebuild in the spring of 2021 after reaching 40,000 hours of operation. The rebuild by Enerflex totalling \$312,000 will require long term borrowing in the amount of \$250,000 in 2021. Projections include short term financing charges.

If you require any further information or have any questions please do not hesitate to contact me.

Sincerely,

Marc MacLeod
Executive Director

| | | | | | | | | | TOI | EREST RANAGE PENDITUR VENUES | ES | | | | | 5.00% 0.00% 1.50% 1.00% |
|--|-------------|-------------|-------------|------------|-------|---------------|-------|---------------|----------|------------------------------------|-----|------------------|------|------------------|----|----------------------------------|
| ı | ('000') | | | | | CTUAL 2019 | В | UDGET 2020 | \vdash | 2021 | * * | **PROJI 2022 | ECTI | ONS **** 2023 | | 2024 |
| REVENUE | | | | | | 2019 | | 2020 | <u> </u> | 2021 | | 2022 | | 2023 | | 2024 |
| TIPPING FEES (Regular) |) | | | | \$ | 7,492 | \$ | 7,020 | \$ | 7,082 | \$ | 7,421 | \$ | 7,902 | \$ | 8,140 |
| GRANTS | | | | | | 21 | | - | | - | | - | | | | |
| RECYCLING REVENUE | | uding th | e Blue B | oxes) | | 323 | | 285 | | 256 | | 259 | | 261 | | 264 |
| SURPLUS 2ND PREV YR | ζ | | | | | 240 | | 292 | | 96 | | - | | | | - |
| OTHER TOTAL REVENUE | | | | | \$ | 641 8,717 | \$ | 527 8,124 | \$ | 7,974 | • | 545 | Φ. | 551 | | 556 |
| TOTAL REVERUE | | | | | Φ | 0,717 | Ф | 0,124 | Ф | 7,974 | \$ | 8,225 | \$ | 8,714 | \$ | 8,960 |
| EXPENDITURE | | | | | | | | | | | | | | | | |
| DEBT COST | | | | | \$ | 783 | \$ | 718 | \$ | 705 | \$ | 821 | \$ | 1,550 | \$ | 1,694 |
| TIPPING FEES | | | | | | 1,801 | Ė | 2,419 | | 2,459 | Ė | 2,496 | | 2,533 | Ť | 2,571 |
| CAPITAL FROM BUDGI | | | | | | 793 | | 350 | | 125 | | 300 | | 300 | | 300 |
| TRANSFER TO RESERV | | _ | | | | 525 | | 25 | | 25 | | 25 | | 25 | | 25 |
| ADMINISTRATION AND | SALA | RIES | | | | 3,761 | | 3,463 | | 3,626 | | 3,587 | | 3,426 | | 3,477 |
| FEASABILITY STUDY | | | | | | - | | - | | | | - | | 2 | | - |
| RECYCLING COSTS SMRF | | | | | | 576 | | 721 | | 698 | | 708 | | 719 | | 730 |
| SWIKF WASTE COLLECTION (| COSTS | | | | | 132 250 | | 159 270 | | 157 180 | | 159 | | 161 | | 164 |
| DEFICIT 2ND PREVIOU | | | | | | 230 | | 210 | | 180 | | 130 | | | | |
| TOTAL EXPENDITURE | O LUAL | | | | \$ | 8,621 | \$ | 8,124 | \$ | 7,974 | \$ | 8,225 | \$ | 8,714 | \$ | 8,960 |
| SURPLUS (DEFICIT) | | | | | \$ | 96 | \$ | -, | \$ | ., | Ť | 0,220 | • | 0,111 | • | |
| SURPLUS (DEFICIT) | | | | | Ф | 90 | Ф | - | Ф | - | \$ | - | \$ | - | \$ | - |
| TONNES DEPOSITED (R | Regular |) | | | | 69,370 | | 65,000 | | 65,575 | | 65,575 | | 65,575 | | 65,575 |
| RATE PER TONNE (Reg | gular) | | | | \$ | 108 | \$ | 108 | \$ | 108 | \$ | 113 | \$ | 121 | \$ | 124 |
| DEBT COST PROJECTION | ON | | | | | 2019 | | 2020 | | 2021 | | 2022 | | 2023 | | 2024 |
| PRESENT DEBT SERVICE COST | | | | | | \$683 | | \$694 | | \$692 | | \$693 | | \$0 | | \$0 |
| NTERIM FINANCING & | OTHER | R CHAR | GES | | | 100 | | 24 | | 12 | | 128 | | 9 | | 8 |
| | <u>YEAR</u> | <u>RATE</u> | <u>TERM</u> | <u>AMT</u> | | | | | | | | | | | | |
| PLANNED BORROWING | 2 | | | | | | | | | | | | | | | |
| Application | 2020 | 5.00% | 0 | \$0 | | | | | | | | | | | | |
| PLANNED BORROWING | 2021 | 5.00% | o | \$0 | | | | | | | | | | | | |
| PLANNED BORROWING | 2022 | 5.00% | 4 | \$5,464 | | | | | | | | | | 1,541 | | 1,541 |
| PLANNED BORROWING | 2023 | 5.00% | 5 | \$625 | | | | | | | | | | ., | | 144 |
| PLANNED BORROWING | 2024 | 5.00% | 5 | \$530 | | | | | | | | | | | | |
| TOTAL DEBT SERVICE | COST | | | | | \$783 | | \$718 | | \$705 | | \$821 | | \$1,550 | | \$1,694 |
| | | | | | | | | | | | | | | | | |
| DEBT COST/GROSS EXP. DUTSTANDING DEBT | | | | | | 9.1% \$0 | | 8.8% \$0 | | 8.8% \$0 | | 10.0% \$5,464 | | 17.8% \$5,319 | | 18.9% \$5,006 |
| EFFECT DEBT COST ON | N: | | | | | | | | | | | | | | | |
| CIPPING FEES | ٠. | | | | \$ | 11.28 | \$ | 11.04 | \$ | 10.74 | \$ | 12.52 | \$ | 23.64 | \$ | 25.83 |
| ΓΙΡΡΙΝG FEES (NEW BO | RROV | VING '2 | 0) | | - | 11.20 | 4 | 71.04 | \$ | - | | 12.32 | 4 | 23.07 | 9 | 27.07 |
| CIPPING FEES (NEW BO | | | • | | | | | | - | | S | - | | | | |
| TIPPING FEES (NEW BO | | | | | | | | | | | | | \$ | 23.50 | | |
| TIPPING FEES (NEW BO | DRROV | VING 12 | 3) | | | | | | | | | | | | \$ | 2.20 |
| This analysis represent members are aware of | | | on and | | fully | advised o | f the | impact of | of th | is borro | | | | | | |

| Prepared By | M. Por | ter | | | | | <u>Variables</u> | | | Projections |
|--|---|-----------|-------------|--------|--------|-------------|----------------------|--------|---|-------------|
| Hearing Date: 11-Jan-21 | | | | | | | 5.00% | | | |
| 3 - 2.0. | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | | | 1.50% | | | | |
| | | | | | | | EXPENDITURE REVENUES | .5 | | 1.00% |
| - | | | ACTUAL | BUDGET | | **** PROJEC | TIONS * * * * | 1.0070 | | |
| | ('000') | | | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| REVENUE | | | | | | | | | | |
| SALE OF ELECTRICITY | | | | | \$93 | \$160 | \$177 | \$179 | \$181 | \$182 |
| OTHER GRANTS | | | | | - | - | - | - | - | - |
| OTHER TRANSFERS | | | | | 105 | 103 | 119 | 82 | 84 | 85 |
| SURPLUS 2ND PREV YR | | | | | | 2 | - | - | _ | • |
| OTHER | | | | | | - | | | | |
| TOTAL REVENUE | | | | | \$199 | \$264 | \$296 | \$261 | \$264 | \$267 |
| EXPENDITURE | | | | | | | | | | |
| DEBT COST | | | | | 4-8- | 9 | 8 | 71 | 71 | 71 |
| CAPITAL FROM BUDGET | | | | | 66 | 50 | 62 | ,,, | | |
| TRANSFER TO RESERVE | | | | | _ | - | - 02 | | 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - | |
| OTHER EXPENSES | 10112 | | | | 185 | 205 | 173 | 191 | 194 | 197 |
| DEFICIT 2ND PREVIOUS | VFAR | | | | - | 200 | 53 | 191 | 194 | 197 |
| TOTAL EXPENDITURE | LAIL | | | | \$252 | \$264 | \$296 | \$261 | \$264 | \$267 |
| SURPLUS (DEFICIT) | | | | | (\$53) | \$0 | \$0 | \$0 | \$0 | \$0 |
| DEBT COST PROJECT | ION | | | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| PRESENT DEBT SERVI | | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| INTERIM FINANCING & | OTHER | CHAR | GES | | | 9 | 8 | | - | |
| | | | | | | | | | | |
| REFINANCING | YEAR | RATE | <u>TERM</u> | AMI | | | | | | |
| | | | | | | | | | | |
| PLANNED BORROWIN | G | | | | | | | | | |
| Application | 2020 | 5.00% | 0 | \$0 | | | | | | |
| PLANNED BORROWING | 2021 | 5.00% | 4 | \$250 | | | | 71 | 71 | 71 |
| PLANNED BORROWING | 2022 | 5.00% | 0 | \$0 | | | | | | |
| PLANNED BORROWING | 2023 | 5.00% | 0 | \$0 | | | | | | |
| PLANNED BORROWING | 2024 | 5.00% | 0 | \$0 | | | | | | |
| TOTAL DEBT SERVICE | COST | | | | \$0 | \$9 | \$8 | \$71 | \$71 | \$71 |
| DEBT RATIOS | | | | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| DEBT COST/GROSS EXP. | | | - | | 0.0% | 3.4% | 2.8% | 27.0% | 26.7% | 26.4% |
| OUTSTANDING DEBT | | | | | \$0 | \$0 | \$250 | (\$35) | (\$35) | (\$35) |
| This are the | | - 41: - 5 | | | | | | | | |
| This analysis rep Commission member | | | | | | | | | | |

Chief Financial Officer

Date