



Sustainability Initiatives

Common Council
December 2, 2019



Sustainability and Continuous Improvement

- Number of sustainability initiatives have little to no impact on service delivery or other evaluation criteria
- Presented collectively as part of Standing Council Item 12.1 on Continuous Improvement
- Some items may be completed others may still need analysis

Reduce Police Fleet Maintenance Costs

Reduction of repair and standard maintenance

- Enhancement of regular preventative maintenance program
- Utilizing skilled resources for routine maintenance
- Alignment with fleet replacement intervals to mitigate escalating maintenance
- Collaboration and ongoing improvement identification between SJPF and City's Fleet Division
- Cost Reduction \$50,000

Reduce Police Headquarters Operating Costs

Leverage existing successful Facility Management Program

- Rigorous evaluation of janitorial services
- Energy activities such as the use of LED lighting
- Collaboration and ongoing improvement identification between SJPF and City's Facilities Management Division
- Cost Reduction \$75,000

In-Sourcing Building Demolitions & Unsightly Clean-Up

Maximize existing resource capacity

- Maximize resource capacity to complete building demolitions of 1-1.5 storey buildings and unsightly property clean ups.
- Based on historical data this would result in approximately 2-3 demolitions and 5-10 unsightly clean ups annually.
- On average cost recovery of labour and equipment costs from each City led demolition range from \$6,000-\$15,000 and; unsightly clean ups vary in size depending on the site, average cost recovery of \$2,000 each.
- Cost Recovery of approximately \$36,000

Recommendation

It is recommended that Common Council endorses the continuous improvement initiatives presented as contributions towards addressing the entirety of the deficit in 2021 and 2022 as the projects are fully implemented.

- Reduce Police Fleet Maintenance
- Reduce Police Headquarters Operating Costs
- Building Demolition In-sourcing