







June 6, 2023

City Market Strategic Plan 2023-2033

Presentation to Growth Committee



Outline

Project Introduction – David Dobbelsteyn

Project Endorsement – Mayor Reardon; Chairperson, City Market Steering Committee

City Market - the Heartbeat of Saint John's Uptown

Engagement in Developing the Plan

What We Heard

Vision, Mission, Core Values and Directions

Challenges & Opportunities

Strategic Directions

Final Steps







Engagement in Developing the Strategic Plan

A wide range of residents and stakeholders were engaged to ensure that the Plan reflects a holistic vision and set of insights.

Feedback was received from over 350 people through the process of developing the Draft Plan.

Strategic Plan Steering Committee Oversight

Nine meetings held between January 2022 and April 2023.

Community Engagement

Pop-up in the Market (70 people).

Shape Your City Saint John and Façonnez Votre Ville Saint John (99 completed surveys) plus 44 individual ideas and comments added to the Ideas Wall.

Final Shape Your City survey to be launched – June 6th – 20th

Vendor Engagement

A survey targeted to vendors was completed by 23 vendors (representing over 70% of full-time vendors.)

In-person vendor meetings in November 2022

Stakeholders and Advisory Groups

High school students, UNB, Envision Saint John, Uptown Saint John, Chamber of Commerce, Aquilla Tours, Waterloo Village, PULSE, Saint John Newcomers Centre, PRUDE, Area 506, nearby developers, the Cruise Ship Liaison Committee, Accessibility Advisory Committee, and Heritage Development Board.

Worth investing in Wholesome Unique and special to SJ
Untapped potential
Very welcoming and diverse Under Harnessed Testimony to craftsmanship Too much is retail & not local People go for its character Relaxed atmosphere Tourist attraction Not enough local handmade Needs wider based bakery No "real" market things meeting new people Not enough local stuff Updating for next 100+ years Lost potential because of hour Meeting place Welcoming and comforting place Local support locals International and specialty fo Stagnant Less relevant to locals than p t-shirts and crystals is outda produce and meat/fish I love the bell ringing More artisans Kind of empty Tasty Don't fix what's not broken! Fresh food Good quality product Something for everyone Historic heart of Saint John Bulk items mass produced Food court Same people selling the same t Lunch, dinner or groceries for So much possibility Opportunity Central meeting place Gathering p For locals, newcomers and visi Excellent vendors Smells Too many empty places A local gem Joyful atmosphere Flood of memories Lunch-spot Historical gem Iconic historical landmark Bustling Lots of potential The Butcher's Daughter Historic landmark Where I want to shop Souvenirs Warm Place to gather Groceries Poor range of offerings Important Place should be spic n span Independent variety of different food stal My Go-To place for groceries Clean Gem Always has fresh produce Needs parking close by Delish A gem Important to culture Unique long history Political management Great people working there Always the same Everything to everyone selling to tourists Grocery shopping for fresh ite Frequent stop for lunch Preserve the building wonderful smells It is a step back in time and Historically significant Very important for tourism Nothing out of the ordinary Under Served walking through the City Marke Needs vendor and spirit uplif Treasure Relevant Many ready to eat food places Never know who's open & who's Underperforming public space Market should have more deep r keep its character non-local souvenirs Perfect place (lunch, grocerie Needs better hours My Go-To place for workday lun Very important for locals Uneventful Tables are always dirty

What We Heard

History & Storytelling

Marketing & Branding

Events & Experience

Inclusion & Accessibility

Hours of Operation

Vendor Mix & Market Practices

Mobility and Flow (Market Layout)

Seating & Solarium

Outdoor Space & Connections

Maintenance & Security

Environmental Sustainability

The 2023-2033 City Market Strategic Plan at a Glance

Vision

What is the IMPACT of the Market?

Creating shared experiences and pride of place for Saint Johners past, present, and future. A 10-year vision for near, medium and longer term ACTIONS

Mission

What the Market DOES?

Rooted in Uptown's history and evolving for tomorrow, the City Market welcomes people to gather around local food and crafts.

Core Values

What principles GUIDE decisions?

Vendor and Market Excellence Storytelling and Visitor Experience

Gathering and Connection

Inclusion

Sustainability

By locals, For Locals Growth and Experimentation















Strategic Directions

Work together to achieve destination excellence.

Provide space to shop, move, experience, and gather. Connect indoors and outdoors.

Make the Market a place of storytelling and pride. Embrace
inclusion and
make a positive
community
impact.

Continuously improve sustainability and overall building efficiency.

Implement the Strategic Plan and review governance, leasing and operations.



Challenges & Opportunities

Hours of operation

Staffing

Governance & action implementation

Financial sustainability

Heritage preservation

Vendor impacts, leasing & relocations

Reconfiguring from 3 to 2 aisles

New internal public seating

North & South Market Streets

Balancing resident & visitor needs

Strategic Plan Directions

- 1 Work together to achieve **destination excellence**.
- 2 Provide space to **shop**, **move**, **experience**, **and gather**.
- 3 Connect indoors and outdoors.
- 4 Make the Market a place of **storytelling and pride**.
- 5 Embrace inclusion and make a **positive community impact**.
- 6 Continuously improve **sustainability** and overall building **efficiency**.
- 7 Implement the Strategic Plan and review **governance**, leasing and operations.



Strategic Direction 1: Work together to achieve destination excellence.

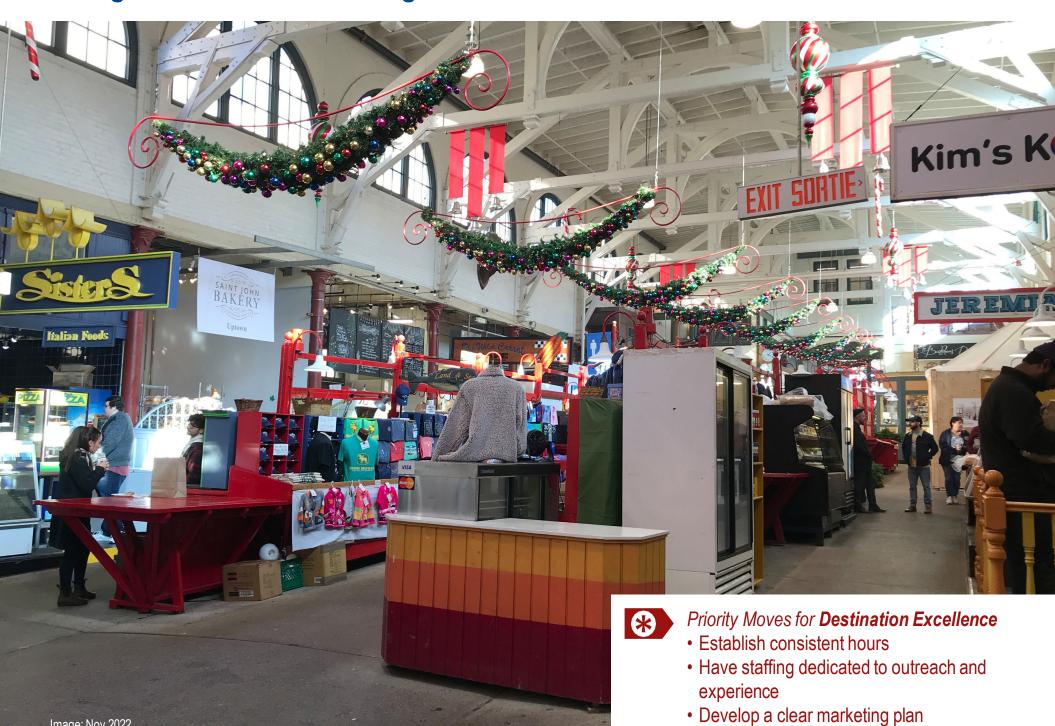
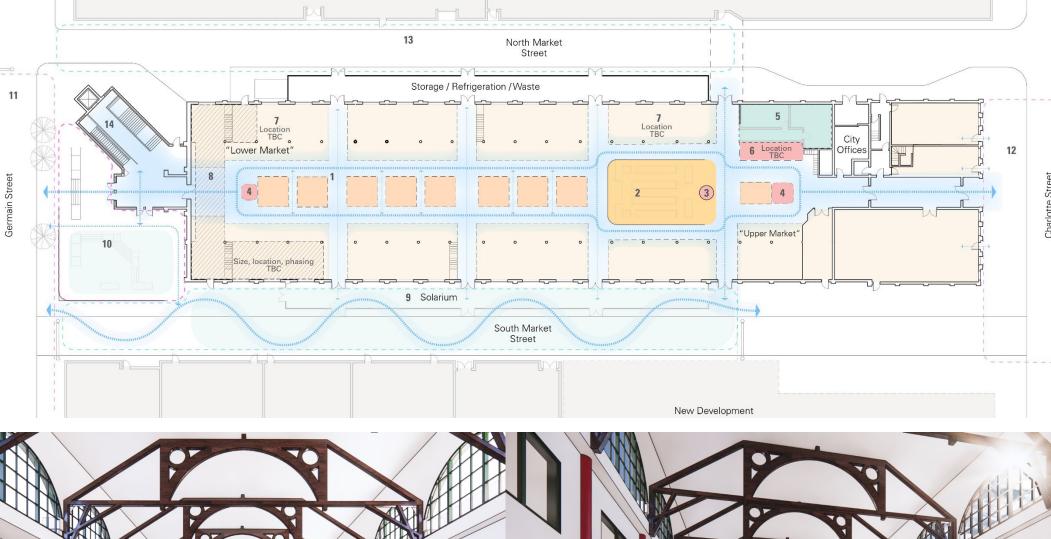


Image: Nov 2022

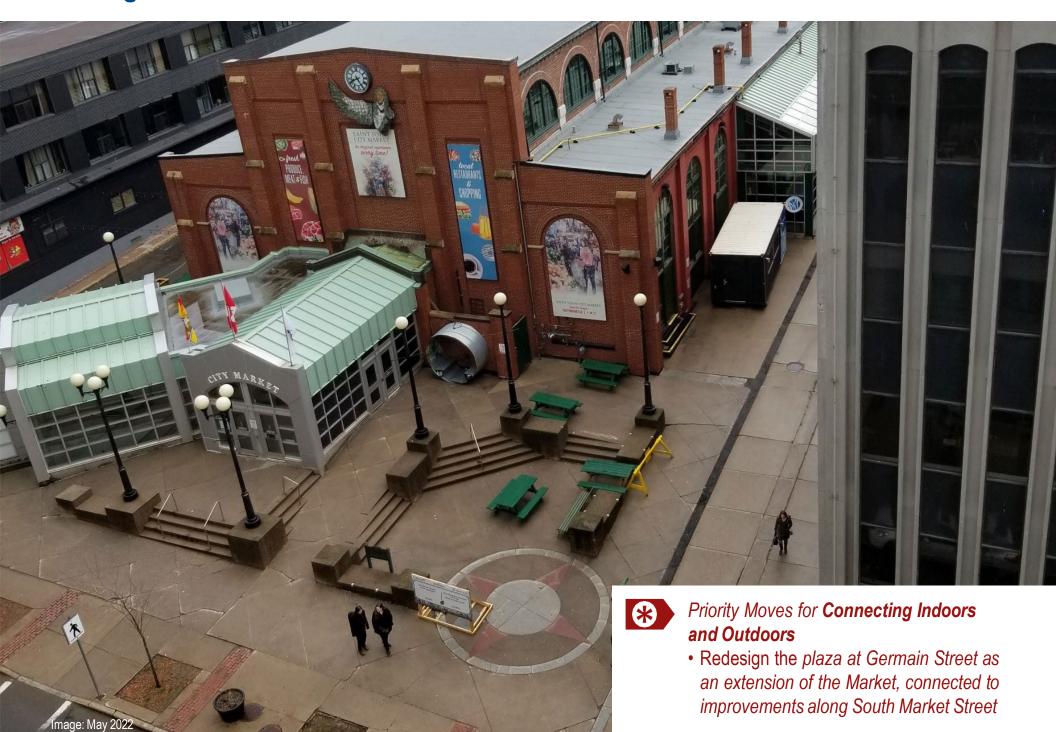
Strategic Direction 2: Provide space to shop, move, experience, and gather.



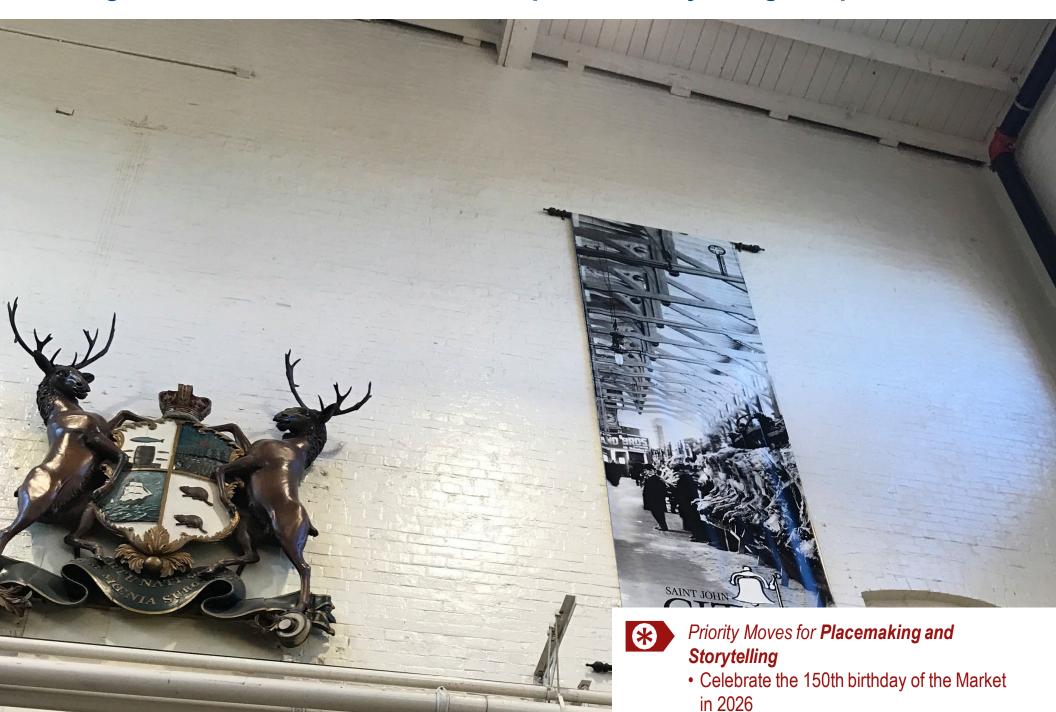




Strategic Direction 3: Connect indoors and outdoors.



Strategic Direction 4: Make the Market a place of storytelling and pride.



Strategic Direction 5: Embrace inclusion and have a positive community impact.



Strategic Direction 6: Continuously improve sustainability and building efficiency.



Strategic Direction 7: Implement the Strategic Plan and review governance, leasing and operations.



Final Steps

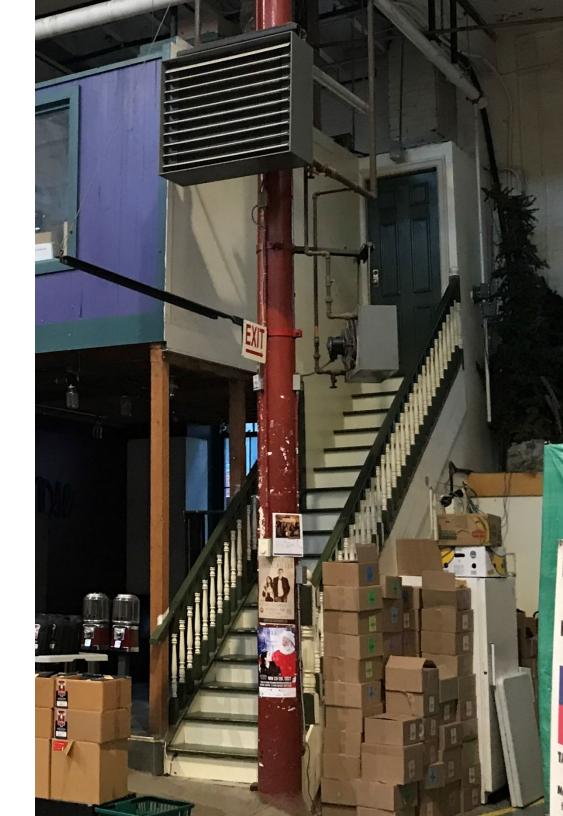
Shape Your City Survey – June 6th to 20th

Steering Committee Review – June 28th

Growth Committee Endorsement – July

Common Council Approval – July







thank you







