

June 18, 2019

City of Saint John 8th Floor, City Hall PO Box 1971 Saint John NB E2L 4L1

Reference: Audited Financial Statements for the Year Ended 31 December 2018

Dear Mayor and Council:

Pursuant to the requirements of Section 29(1) of the Regional Service Delivery Act, I am pleased to submit to you the Financial Statements of the Fundy Regional Service Commission for the year ended 31 December, 2018. The Fundy Regional Service Commission reviewed and adopted the Financial Statements at the May 27, 2019 meeting.

If you should have any further questions, please do not hesitate to contact me.

Regards,

Marc MacLeod
Executive Director

Encl: Audited Financial Statements of the Fundy Regional Service Commission for the Year Ended 31 December, 2018

Fundy Regional Service Commission Financial Statements

Year Ended December 31, 2018



Fundy Regional Service Commission

Index to the Financial Statements Year Ended December 31, 2018

Contents	<u>Page</u>
Independent Auditors' Report	1-2
Financial Statements	
Consolidated Statement of Operations	3
Consolidated Statement of Remeasurement Gains and Losses	4
Consolidated Statement of Financial Position	5
Consolidated Statement of Changes in Net Assets	6
Consolidated Statement of Cash Flows	7
Notes to the Consolidated Financial Statements	8 - 35





INDEPENDENT AUDITOR'S REPORT

To the Members of Fundy Regional Service Commission

Opinion

We have audited the financial statements of Fundy Regional Service Commission (the Company), which comprise the statement of financial position as at December 31, 2018, and the statements of operations, changes in net debt and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2018, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

(continues)

Independent Auditor's Report to the Members of Fundy Regional Service Commission (continued)

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saint John, New Brunswick May 27, 2019

CHARTERED PROFESSIONAL ACCOUNTANTS

Ted Saunder Dagle

Fundy Regional Service Commission Consolidated Statement of Operations Year Ended December 31, 2018

onsolidated Statement of Operations		(Restated)
ear Ended December 31, 2018	2018	2017
	(Unaudited)	
	Budget	
	(Note 24) Actual	Actual
Revenue		
Member charges	\$ 2,358,206 \$ 2,632,0)28 \$ 2,389,519
Sales of services	5,478,194 5,655,5	577 5,364,145
Government transfers	- 175,3	103,570
Interest	- 72,0	49,602
Gain on sale of investments	- 11,6	882 13,505
	7,836,400 8,546,6	7,920,341
Expenditures		
Cooperative and regional planning services	70,772 42,8	58,946
Local planning services	237,560 244,4	196,037
Solid waste services	7,832,476 7,762,5	7,465,718
Generation facility	337,099 263,0	579,665
Loss on disposal of tangible capital assets	- 49,8	86,999
	8,477,907 8,362,8	8,387,365
Annual operating surplus (deficit)	\$ (641,507) 183,7	789 (467,024)
Accumulated operating surplus		
Beginning of year		
As previously reported	20,456,0	20,656,666
Adjustment of prior years (Note 17)	(2,756,5	(2,490,205)
As restated	17,699,4	37 18,166,461
End of year	\$ 17,883,2	26 \$ 17,699,437

See accompanying notes to the consolidated financial statements

Fundy Regional Service Commission Consolidated Statement of Remeasurement Gains and Losses Year Ended December 31, 2018		2018	(Restated) 2017		
Unrealized gains (losses) attributable to: Portfolio investments	\$	(82,887) \$	31,698		
Amounts reclassified to the statement of operations Realized losses (gains) on portfolio investments	э 16	(11,682)	(13,505)		
Net remeasurement gains (losses) for the year		(94,569)	18,193		
Accumulated remeasurement gains (losses)					
Beginning of year		115,027	96,834		
End of year	\$	20,458 \$	115,027		

See accompanying notes to the consolidated financial statements

Fundy Regional Service Commission			
Consolidated Statement of Financial Position			(Restated)
As at December 31, 2018		2018	2017
Financial assets			
Cash (Note 3)	\$	446,478	\$ 752,558
Receivables			
General (Note 4)		711,083	504,865
Due from federal government and its agencies (Note 5)		242,730	105,868
Due from Province of New Brunswick (Note 6)		62,788	99,981
Portfolio investments (Note 7)		2,005,254	2,050,820
		3,468,333	3,514,092
Liabilities			
Bank Indebtedness (Note 8)	\$	2,507,589	
Accounts payable and accrued liabilities		892,457	763,719
Customer security deposits		99,666	99,266
Deferred revenue		15,942	29,395
Long term debt (Note 9)		108,000	214,000
Closure and post-closure liability (Note 10)		1,412,307	1,289,432
		5,035,961	2,403,573
NET ASSETS (DEBT)		(1,567,628)	1,110,519
Non-Financial Assets			
Tangible capital assets (Note 19)		63,885,539	59,727,864
Accumulated amortization (Note 19)	•	(44,553,294)	(43,097,804)
		19,332,245	16,630,060
Deferred financing charges		300	898
Inventory of supplies		73,292	56,898
Prepaid expenses		65,475	16,089
		19,471,312	16,703,945
ACCUMULATED SURPLUS	\$	17,903,684	\$ 17,814,464
Accumulated surplus is comprised of:			
Accumulated operating surplus (Page 2)	\$	17,883,226	\$ 17,699,437
Accumulated remeasurement gains (Page 3)		20,458	115,027
- · · · ·	\$	17,903,684	\$ 17,814,464

Commitments (Note 25)

See accompanying notes to the consolidated financial statements

On behalf of the Commission

Approved by:

Commissioner

Commissioner

Fundy Regional Service Commission (Restated) **Consolidated Statement of Changes in Net Assets** 2018 2017 Year Ended December 31, 2018 \$ 183,789 \$ (467,024)Annual operating surplus (deficit) Add (deduct): (4,594,356) (1,745,856)Acquisition of tangible capital assets 15,000 4,778 Proceeds on disposal of tangible capital assets 2,173,762 1,827,298 Amortization of tangible capital assets 598 1,662 Amortization of deferred financing charges 86,999 (Gain) loss on sale of tangible capital assets 49,872 (16,393)Acquisition of inventories 17,070 Consumption of inventories (49,386)(16,089)Increase in prepaid assets (2,583,578) 55,302 (94,569)18,193 Net remeasurement gains (losses) (2,678,147)73,495 Increase (decrease) in net assets **Net Assets** 1,110,519 1,037,024 Beginning of the year (1,567,628) \$ 1,110,519 End of the year

Fundy Regional Service Commission		
Consolidated Statement of Cash Flows		(Restated)
Year Ended December 31, 2018	 2018	2017
Increase (decrease) in cash and cash equivalents		
Operating transactions		
Annual operating surplus (deficit)	\$ 183,789	\$ (467,024)
Loss (gain) on disposal of tangible capital assets	49,872	86,999
Loss (gain) on sale of investments	(11,682)	(13,505)
Amortization of tangible capital assets	1,827,298	2,173,762
Amortization of deferred financing charges	598	1,662
Receivable - General	(206,218)	125,665
Receivable - Federal Government and its agencies	(136,862)	(21,736)
Receivable - Province of New Brunswick	37,193	-
Accounts payable and accrued liabilities	128,738	235,265
Customer security deposits	400	(517)
Deferred revenue	(13,453)	-
Closure and post-closure liability	122,875	112,750
Inventory of supplies	(16,393)	17,070
Prepaid expenses	(49,386)	(16,089)
	 1,916,769	2,234,302
Capital transactions		
Acquisition of tangible capital assets	(4,594,356)	(1,745,856)
Proceeds on sale of tangible capital assets	15,000	4,778
, ,	(4,579,356)	(1,741,078)
Financing transactions		
Issue of bank indebtedness	2,499,828	(4,108)
Repayment of long term debt	(106,000)	(498,000)
repayment or long term debt	 2,393,828	(502,108)
	 	(00-1.00)
Investing transactions		
Proceeds on sale of investments	383,212	487,557
Purchase of investments	(420,533)	(705,499)
	 (37,321)	(217,942)
	(000 000)	(000.005)
Net (decrease) increase in cash and cash equivalents	(306,080)	(226,826)
Cash and cash equivalents	750 550	070.007
Beginning of year	752,558	979,384
End of year	\$ 446,478	\$ 752,558

1. Purpose of the Organization

The Fundy Regional Service Commission was established under the Regional Service Delivery Act and New Brunswick Regulation 2012-91 including limits of its regional boundaries

Section 38 of the Regional Service Delivery Act came into force on January 1, 2013 which dissolved the former Fundy Region Solid Waste Commission and by Ministerial Order under section 41 transferred all assets, liabilities, rights, obligations, powers and responsibilities of the former regional solid waste commission to the regional service commission.

Section 45 of the Regional Service Delivery Act came into force on January 1,2013 which dissolved the former District Planning Commissions established under the Community Planning Act and by Ministerial Order under section 48 transferred all assets, liabilities, rights, obligations, powers and responsibilities of the former rural district planning commission to the regional service commission.

The business and affairs of the Commission is directed and controlled by a board of directors in accordance with Regional Service Delivery Act. The Board is comprised of (a) the mayors of each municicality or rural community and (b) where a member of the Commission is a local service district; at large representative chosen by and in accordance with New Brunswick Regulation 2012-109.

The Commission's mandate is as follows:

- (a) To provide solid waste disposal services to municipalities and local service districts.
- (b) To provide land use planning services to all local service districts and any municipality that wants to receive the service.
- (c) To develop regional planning strategies that foster sustainable development practices, encourage a coordinated development between communities that influence and guide the placement of important infrastructure while serving as a tool for better protection, management and harmonization of urban and rural landscapes and resources.
- (d) The Commission will be a source for communities to plan, coordinate and pool resources on a regional basis to enable a more effective response to emergencies.
- The Commission will be the entity through which municiplities and local service districts identify the needs, scope and financing of recreational facilities. In addition, it will provide services consisting of development of agreements and assistance with securing provincial funding on a fully regional or sub-regional basis.

2. Summary of significant accounting policies

The consolidated financial statements of the Commission are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The focus of Public Sector Accounting (PSA) financial statements is on the financial position of the Commission and the changes thereto. The consolidated Statement of Financial Position includes all of the assets and liabilities of the Commission.

No other entities have been included in these consolidated financial statements.

Significant aspects of the accounting policies adopted by the Commission are as follows:

2. Summary of significant accounting policies (continued)

Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in net debt and cash flows of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable for the administration of their affairs and resources to the Commission and which are owned or controlled by the Commission.

Interdepartmental and organizational transactions and balances are eliminated.

Budget

The budget figures contained in these financial statements were approved by the Commission on October 16, 2017.

Revenue recognition

- (a) Solid waste tipping fees are recorded when waste is delivered to the landfill facility and collection is reasonably assured.
- (b) Sales of recyclable materials are recorded when bales are ready for shipment from the recycling facility, realizable value is determinable and collection is reasonably assured
- (c) Cooperative and regional planning service member charges are recorded when services are provided and collection is reasonably assured.
- (d) Local planning service member charges are recorded when services are provided and collection is reasonably assured.
- (e) Investment and other income are recorded on the accrual basis.

Expenditure recognition

Expenditures are recorded on the accrual basis. Outstanding commitments for goods and services relating to the current year are accrued at the balance sheet date.

Solid waste landfill closure and post-closure liability

The Commission follows the CPA Canada PSA 3270 standards to account for and report the liability for closure and post-closure care of a solid waste landfill site. Closure activities include final cover and vegetation, drainage control features, and facilities for leachate monitoring, water quality monitoring and monitoring / recovery of gas. Post-closure care activities include all activities related to monitoring the site once it can no longer accept waste including acquisition of additional land for buffer zones, treatment and monitoring of leachate, monitoring ground and surface water, gas monitoring and recovery, and on-going maintenance of control systems, drainage systems and final cover.

The liability is recognized as the landfill site's capacity is used. Usage is measured on a volumetric basis.

Use of estimates

The preparation of the consolidated financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting period. Significant estimates include allowance for doubtful accounts, useful life and residual value of tangible capital assets, future landfill closure/post-closure costs and the assumptions used to calculate the current year closure/post-closure liability. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results may differ from those estimates.

2. Summary of significant accounting policies (continued)

Financial instruments

The Commission follows the provisions of CPA Canada PS 3450 standards.

Measurement of financial instruments

The commission initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions.

The commission subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value of these portfolio investments are recognized in remeasurement gains and losses.

Financial assets measured at amortized cost include cash, fixed income and pooled investment fund portfolio investments, trade receivables, accrued investment income, due from the federal government and its agencies and due from the Province of New Brunswick.

Financial liabilities measured at amortized cost include bank indebtedness, accounts payable and accrued liabilities, security deposits, deferred revenue and long term debt.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in operations. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in operations.

Transaction costs

The commission recognizes its transaction costs in operations in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks, short term deposits with original maturities of three months or less and bank overdrafts. Bank borrowings are considered to be financing activities.

2. Summary of significant accounting policies (continued)

Tangible capital assets

The Commission follows the provisions of CPA Canada PSA 3150 standards: Tangible Capital Assets. Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Donated or contributed tangible capital assets are recorded at their fair market value at the date of construction or contribution. The capitalization threshold is \$ 10,000. Amortization shall begin in July of the year in which the costs were incurred and no amortization is recorded in the year of disposal with the exception of containment cells which are amortized over the actual usage period. Assets under construction are not amortized until the asset is available for productive use. The cost of the tangible capital asset is amortized over the estimated useful life as follows:

	Amortization	Estimated
Asset type	basis	useful life
Landfill site and roadways	Volume usage of the landfill	landfill life
Buildings	Volume usage of the landfill	landfill life
Buildings (compost and MRF facilities foundation)	Volume usage of the landfill	landfill life
Buildings (compost and MRF facilities frame and covering)	Straight-line	20 years
Gas generation system	Straight-line	9 years
Containment cells	Straight-line	3-5 years
Vehicles	Straight-line	5 - 10 years
Heavy equipment	Straight-line	5 - 20 years
Equipment	Straight-line	5 - 10 years
Furniture and fixtures	Straight-line	10 years

Contributed goods and services

With the exception of tangible capital assets which are recognized at their fair market value, the value of contributed goods and services are not recognized in the financial statements.

Inventory of supplies

Inventory is valued at the lower of cost and net replacement cost with cost being determined on the average cost basis.

Post-employment benefits and compensated absences

The Commission follows the provisions of CPA Canada PS 3250 and PS 3255 standards in its financial statement presentation and disclosure.

2. Summary of significant accounting policies (continued)

Segmented information

The Commission provides waste disposal, local planning and cooperative and regional planning services for the geographic area of Region 9. For management reporting purposes, the Commission's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Services are provided by departments as follows:

Solid Waste Services

This department provides solid waste disposal services to the Municipalities and Local Service Districts. This includes the operation of various recycling programs, the handling of hazardous waste and public education programs.

Generation Facility

This department utilizes landfill gases to generate electricity. Solid Waste Services uses the electricity generated and any excess production is purchased by Saint John Energy.

Local Planning Services

This department provides land use planning services to all local service districts and any municipality that does not currently have the service. This service includes the development of rural plans, the administration and enforcement of the plans, the issuance of building permits, conducting building inspections, and the approval of subdivisions, etc. The Commission encourages local service districts to develop common integrated plans, where possible and appropriate.

Cooperative and Regional Planning Services

Regional Planning

The Commission is responsible for the development of a Regional Plan, the aim of which would be to better coordinate and manage development and land use within the region. More specifically, the Regional Plan will focus on strategies that focus sustainable development practices, that encourage coordinated development between communities, that influence and guide the location of significant infrastructure (e.g., major roadways, facilities, trails), and that enhance coordination of commercial/industrial development. The Regional Plan will also serve as an important tool in better managing, protecting and harmonizing urban and rural landscapes and resources.

Regional Policing Collaboration

The Commission will serve as a forum through which the effectiveness and efficiency of policing services is reviewed and evaluated on a regional basis. In addition, the Commission will identify issues of common concern within the region and provide direction on priorities for policing services. The Commission will identify ways in which police forces within a region can work together to share costs, reduce duplication and generally build stronger linkages with one another

Regional Emergency Measures Planning

The Commission will serve as a forum through which Municipalities and Local Service Districts will plan, coordinate and pool resources on a regional basis in order to enable more effective responses to emergency situations. This will involve working closely with the New Brunswick Emergency Measures Organization (NB EMO) to develop regional emergency protocols (specifying mutual assistance agreements between communities), providing assistance in developing and maintaining local emergency measures plans, and facilitating training initiatives for regional and inter-regional emergency responses.

Segmented information (continued)

Regional Sport, Recreational, and Cultural Infrastructure Planning and Cost-Sharing

The Commission is responsible for facilitating the planning and cost-sharing of major sport, recreational and cultural facilities within the region.

The Commission is the entity through which Municipalities and Local Service Districts come together to identify and reach consensus on the need, the scope and the financing required for such new facilities (could include the expansion/renovation of existing facilities). Such agreements could be developed by the Commission on a fully regional or on a sub-regional basis and would cover both initial capital and ongoing operational costs. In order to secure provincial funding, the project proponents will be required to obtain support from those communities expected to benefit from the facilities.

The commission is required to meet any provincial or other established standards associated with the services

3.	Cash		<u>2018</u>		<u>2017</u>
	Restricted - Capital Reserve Fund Restricted - Closure and Post-closure liability Unrestricted	\$	76,212 74,189 296,077	\$	143 79,943 672,472
		\$	446,478	\$	752,558
4.	Receivables		<u>2018</u>		<u>2017</u>
	Trade	\$	703,109	\$	499,969
	Accrued investment income - Reserve Fund		640		-
	Accrued investment income - Closure and Post-closure liability		7,334		4,896
		\$	711,083	\$	504,865
5.	Due from federal government and its agencies		<u>2018</u>		<u>2017</u>
	Canada Revenue Agency (HST refund)	\$	238,880	\$	105,868
	Canada Border Services Agency		3,850		
	Canada Revenue Agency (HST refund)	\$	242,730	\$	105,868
6.	Due from Province of New Brunswick		2018		2017
		•		•	
	Environment & Local Government - solid waste tipping fees Environmental Trust Fund	\$	61,581 781	\$	61,753 35,348
	Other		426		2,880
					, <u></u>
		\$	62,788	\$	99,981

7.	Portfolio investments	<u>2018</u>	<u>2017</u>
	Restricted - Reserve fund Restricted - Closure and Post-closure liability	\$ 529,092 1,476,162	\$ 512,211 1,528,678 9,931
	Unrestricted	\$ 2,005,254	\$ 2,050,820

These investments are comprised as follows:

	<u>2018</u>		<u>20</u>				
	Book Value		Fair Value	<u> </u>	<u> Book Value</u>		<u>Fair Value</u>
Reserve fund							
Pooled investment funds	\$ 529,092	\$	529,092	\$	522,141	\$	522,141
Closure and Post-closure liability							
Canadian fixed income	931,694		931,694		907,951		907,951
Canadian common shares	524,011		544,468		505,700		620,727
· ·	\$ 1,984,797	\$	2,005,254	\$	1,935,792	\$	2,050,819

Fair values for Canadian common shares have been determined based on quoted market rates provided by the investment management firm. The fair market values of Canadian fixed income investments and pooled investment funds approximate their book values.

8.	Bank Indebtedness	 2018	2017
	Bank demand loan, prime rate interest, unsecured Visa facility, \$ 25,000 limit at standard visa terms	\$ 2,500,000 7,589	\$ - 7,761
		\$ 2,507,589	\$ 7,761

The Commission has a \$ 1,000,000 revolving line of credit facility at prime rate of interest which remains unutilized at yearend.

9.	Long-term debt	2018	2017
	New Brunswick Municipal Finance Corporation Debentures:		
	Solid Waste Services		
	BK42, 1.15% - 2.35%, due May 15, 2019, OIC #02-0069	108,000	214,000

Approval of the Municipal Capital Borrowing Board has been obtained for long-term debt.

Principal payments required during the next five years are as follows:

2019

\$

108,000

10. Solid waste landfill closure and post-closure liability

Paragraphs 19(12), 19(13) and 19(14) of Regulation 2012-109 for the Regional Service Delivery Act require the Commission to establish, manage and annually contribute to a special account that is designated by the commission for the payment of closure and post-closure expenses of the solid waste landfill site. The amounts required for these expenses and for the annual contribution shall be determined in accordance with the recommendations of the Public Sector Accounting Board respecting "solid waste landfill closure and post-closure liability" in the CICA public sector accounting handbook.

Closure activities include all activities related to closing the landfill site such as final cover/vegetation and completing facilities for drainage control, leachate monitoring, water quality monitoring and monitoring/recovery of gas.

Post-closure care activities include all activities related to monitoring the landfill site once it can no longer accept waste. These include acquisition of additional land for buffer zones, monitoring and treatment of leachate, monitoring ground water and surface water, monitoring and recovery of gas and ongoing maintenance of various control systems, drainage systems and final cover.

The liability is recognized as the landfill site's capacity is used. Usage is measured on a volumetric basis.

An engineering study was last completed in 2015 and calculated that the footprint at the end of the landfill's useful life would be contain approximately 5,050,500 cubic meters of waste equating to approximately 3,444,000 metric tonnes. Closure and post-closure care annual costs were estimated to be \$ 270,000 (2009 dollars) increased for inflation to \$ 313,004 (2015 dollars). The Commission has partially installed a gas collection and monitoring system as part of the future closure process. Incurring these costs prior to the actual closure date is expected to reduce the liability for future closure and post-closure costs.

	<u>2018</u>	<u>2017</u>
Key recognition and measurement assumptions are as follows:		
Year landfill opened	1997	1997
Expected final year of operation	2048	2048
Compaction ratio in metric tonnes per cubic meter	0.7	0.7
Total estimated capacity (metric tonnes)	3,449,434	3,450,936
Estimated cumulative capacity utilized to end of year (metric tonnes)	1,439,434	1,373,936
Annual metric tonnes landfilled	65,497	60,916
Estimated capacity remaining at end of year (metric tonnes)	2,010,000	2,077,000
Estimated years of closure and post-closure care	30	30
Inflation rate	2.00%	2.00%
Discount rate for future cash flows	4.50%	4.50%
Net present value of annual closure and post-closure care costs	\$ 332,162	\$ 325,649
Estimated funding balance for closure and post-closure care required at end of		
operations (future value in 2048 dollars)	\$ 12,675,752	\$ 12,675,752
Estimated future cash outflows associated with closure and post-closure activities		
discounted at a rate of 4.5% resulting in a total estimated net present value		
expenditure of:	\$ 3,384,426	\$ 3,238,685

10. Solid waste landfill closure and post-closure liability (continued)

Total discounted future cash flows associated with closure and post-closure activities \$ 3,384,426 \$ 3,238,685 Multiplied by cumulative capacity used (metric tonnes) 1,439,434 1,373,936 3,449,434 3,450,936 1,412,307 1,289,432 1,176,682 1,289,432 1,176,682 1,289,432 1,176,682 1,289,432 1,176,682 1,289,432 1,176,682 1,289,432 1,176,682 1,289,432 1,176,682 1,289,432 1,176,682 1,289,432	The solid waste landfill closure and post-closure liability has been calculated as follows:				
Activities \$ 3,384,426 \$ 3,238,685 Multiplied by cumulative capacity used (metric tonnes) 1,439,434 1,373,936 Divided by total estimated capacity (metric tonnes) 3,449,434 3,450,936 1,412,307 1,289,432 Less; expenditures previously recognized 1,289,432 1,176,682 Increase to recognized liability \$ 122,875 112,750 Statement of Revenue and Expenditure Revenue Transfer from Solid Waste Operating Fund \$ - \$ 212,950 Realized gains on disposal of investments 11,682 13,505 Unrealized gains on portfolio investments 11,682 13,505 Unrealized gains on portfolio investments 49,027 37,912 60,709 282,560 Expenditures			<u>2018</u>		<u>2017</u>
Multiplied by cumulative capacity used (metric tonnes) 1,439,434 1,373,936 Divided by total estimated capacity (metric tonnes) 3,449,434 3,450,936 Less; expenditures previously recognized 1,289,432 1,176,682 Increase to recognized liability \$ 122,875 \$ 112,750 Statement of Revenue and Expenditure Revenue Transfer from Solid Waste Operating Fund \$ - \$ 212,950 Realized gains on disposal of investments 11,682 13,505 Unrealized gains on portfolio investments - 18,193 Investment income 49,027 37,912 Expenditures 49,027 37,912 Unrealized losses on portfolio investments 94,569 - Investment management fees 24,725 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030	Total discounted future cash flows associated with closure and post-closure				
Divided by total estimated capacity (metric tonnes) 3,449,434 1,412,307 1,289,432	activities	\$	3,384,426	\$	3,238,685
Less; expenditures previously recognized 1,412,307 1,289,432 1,176,682 Increase to recognized liability \$ 122,875 \$ 112,750 Statement of Revenue and Expenditure Revenue Transfer from Solid Waste Operating Fund \$ - \$ 212,950 Realized gains on disposal of investments 11,682 13,505 Unrealized gains on portfolio investments - 18,193 Investment income 49,027 37,912 60,709 282,560 Expenditures Unrealized losses on portfolio investments 94,569 - Investment management fees 24,725 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030	Multiplied by cumulative capacity used (metric tonnes)		1,439,434		1,373,936
Less; expenditures previously recognized 1,289,432 1,176,682 Increase to recognized liability \$ 122,875 \$ 112,750 Statement of Revenue and Expenditure Revenue Transfer from Solid Waste Operating Fund Realized gains on disposal of investments \$ - \$ 212,950 Realized gains on portfolio investments 11,682 13,505 Unrealized gains on portfolio investments - 18,193 Investment income 49,027 37,912 Expenditures - 60,709 282,560 Expenditures 94,569 - Unrealized losses on portfolio investments 94,569 - Investment management fees 24,725 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030	Divided by total estimated capacity (metric tonnes)		3,449,434		3,450,936
Statement of Revenue and Expenditure Revenue Transfer from Solid Waste Operating Fund Surplus Su			1,412,307		1,289,432
Statement of Revenue and Expenditure Revenue Transfer from Solid Waste Operating Fund \$ - \$ 212,950 Realized gains on disposal of investments 11,682 13,505 Unrealized gains on portfolio investments - 18,193 Investment income 49,027 37,912 60,709 282,560 Expenditures 94,569 - Investment management fees 24,725 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030	Less; expenditures previously recognized		1,289,432		1,176,682
Revenue Transfer from Solid Waste Operating Fund \$ - \$ 212,950 Realized gains on disposal of investments 11,682 13,505 Unrealized gains on portfolio investments - 18,193 Investment income 49,027 37,912 Expenditures - 60,709 282,560 Expenditures 94,569 - 9,000 Investment management fees 24,725 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030	Increase to recognized liability	\$	122,875	\$	112,750
Transfer from Solid Waste Operating Fund \$ - \$ 212,950 Realized gains on disposal of investments 11,682 13,505 Unrealized gains on portfolio investments - 18,193 Investment income 49,027 37,912 60,709 282,560 Expenditures 94,569 - Investment management fees 24,725 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030					
Realized gains on disposal of investments 11,682 13,505 Unrealized gains on portfolio investments - 18,193 Investment income 49,027 37,912 60,709 282,560 Expenditures 94,569 - Investment management fees 24,725 14,529 Investment management fees 24,725 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030		ø		æ	242.050
Unrealized gains on portfolio investments - 18,193 Investment income 49,027 37,912 60,709 282,560 Expenditures - - Unrealized losses on portfolio investments 94,569 - Investment management fees 24,725 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance - 1,615,061 1,347,030		Ф	44 600	Ф	=
Investment income	·		11,002		
Expenditures 94,569 - Investment management fees 24,725 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance 3,615,061 1,347,030	·		40.027		•
Expenditures Unrealized losses on portfolio investments 94,569 - Investment management fees 24,725 14,529 119,294 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030	investment income				
Unrealized losses on portfolio investments 94,569 - Investment management fees 24,725 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030			60,709		202,500
Investment management fees 24,725 14,529 119,294 14,529 Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030	Expenditures				
Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030	Unrealized losses on portfolio investments		94,569		-
Annual Surplus (deficit) (58,585) 268,031 Special account balance Beginning of year 1,615,061 1,347,030	Investment management fees		24,725		14,529
Special account balance Beginning of year 1,615,061 1,347,030			119,294		14,529
Beginning of year 1,615,061 1,347,030	Annual Surplus (deficit)		(58,585)		268,031
	Special account balance				
End of year \$ 1,556,476 \$ 1,615,061	Beginning of year		1,615,061		1,347,030
	End of year	\$	1,556,476	\$	1,615,061

The Commission has designated specific investments and accrued investment income to settle closure and post-closure care liabilities as follows:

			<u>2018</u>	<u>2017</u>
Cash held in investment accounts		\$	74,189 \$	79,943
Portfolio investments				
Canadian fixed income			931,694	907,951
Canadian common shares			544,468	620,727
Accrued investment income			7,334	4,896
Accrued investment management fees			(4,800)	*
	*			
		<u> </u>	1,552,885 \$	1,613,517

11. Measurement uncertainty

The Commission estimated the future costs of closing the landfill site and monitoring the site for a period of thirty years after closing based on assumptions about future events. The landfill closure and post-closure liability recorded in the financial statements will require adjustment if the following significant assumptions change:

- (1) A costing study determines that future annual closure and post-closure cost estimates differ from current expectations.
- (2) The estimated 2% rate of inflation or 4.5% discount rate differs.
- (3) The total capacity and estimated life of the landfill has been determined based on average annual tonnes landfilled and compaction ratios. Annual volumetric usage is impacted by factors such as population change, increased waste diversion and technological innovation which may significantly impact the life of the landfill.

12. Contingencies

In the normal course of operations, the Commission becomes involved in various claims and legal proceedings. While the final outcome with respect to claims and legal proceedings pending at December 31, 2018 cannot be predicted with certainty, it is the opinion of management that resolution of these matters will not have a material adverse effect as the Commission maintains insurance coverage in amounts considered appropriate.

13. Short-term borrowings compliance

Interim capital borrowing

The Commission has outstanding ministerial authority for short-term capital borrowings as follows;

Approval #	Amount	Term and purpose
18-0031	\$3,620,000	not to exceed 4 years; Environmental Health Services(General)

Operating borrowing

As prescribed in the Regional Service Delivery Act Regulation 2012-109, borrowing for operating expenses is limited to 5% of the Commission's operating budget for that service and borrowing for operating expenses of a solid waste management service is limited to 25% of the operating budget for that service.

In 2018, the Commission has complied with these restrictions.

Inter-fund borrowing

The Municipal Financial Reporting Manual requires that short-term inter-fund borrowings be repaid in the next year unless the borrowing is for a capital project. Interfund borrowing is in compliance with the requirements.

Net financial assets Adjustments:	9	2018	2017		
Net financial assets		\$	(1,567,628)	\$ 1,110,519	
Adjustments:					
Unrealized loss (gair) on portfolio investments		(20,458)	(115,027)	
Temporary financing	of capital expenditures with working capital		69,808		
Bank loan			2,500,000	-	
Long term debt			108,000	214,000	
Inventory of supplies			73,292	56,898	
Prepaid expenses			65,475	 16,089	
Current net assets		\$	1,228,489	\$ 1,282,479	
Composition of current net	assets				
2016 Solid Waste Fund	l Surplus			\$ 388,174	
2016 Cooperative & Re	egional Planning Fund Surplus			12,410	
2016 Local Planning Fo	und Surplus			93,273	
2017 Solid Waste Fund	d Surplus		239,534	239,534	
2017 Cooperative & Re	egional Planning Fund Surplus		6,988	6,988	
2017 Local Planning Fe	und Surplus		29,746	29,746	
2018 Solid Waste Fund	d Surplus		292,028		
2018 Cooperative & Re	egional Planning Fund Surplus		27,926		
2018 Local Planning Fo	und Surplus		24,320		
2018 Generation Facili	ty Fund Surplus		2,003	,	
Reserve Fund balance	S		605,944	 512,354	
		\$	1,228,489	\$ 1,282,479	

15. Financial instruments

The Commission is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about risk exposure and concentration of risks at December 31, 2018

Credit risk

Credit risk arises from the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge its obligations. The Commission is exposed to credit risk from customers. In order to reduce its risk, the Commission reviews new customers' credit history before extending credit, collects security deposits or bank letters of credit, conducts regular reviews of its existing customers' credit performance and reviews overdue invoices with customers. The Canadian government sector accounted for 100% of member charge revenue. In addition, 80.3% of Canadian source industrial, commercial, institutional, construction and demolition tipping fees are generated from three major customers. The remaining sales are represented by a significant number of diverse customers.

Aging of overdue trade receivables (not impaired)	O\ - <u>1</u>	erdue by I month	verdue by ! months	Overdue by ver 2 months
Government	\$	134,102	\$ 1,534	\$ 781
Non-government		126,425	39,788	17,559
	\$	260,527	\$ 41,322	\$ 18,340

15. Financial instruments (continued)

Aging of overdue trade receivables (impaired)

Canadian customers

Non-government

\$ - \$ - \$

Impairment is determined based on aging, collection history and customer communications.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Commission has portfolio investments, held as equity instruments, debt instruments and pooled investment funds, totalling \$2,005,254 representing only domestic sources. These investments are subject to fluctuations in stock market prices whether caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

The Commission does not have a formally documented investment policy. The fund manager must maintain reasonable sector and securities diversification within the investment portfolio.

Investment allocation by asset class is as follows:	
Canadian pooled investment funds	26.4%
Canadian fixed income	46.5%
Canadian equity	27.1%
	100.0%
Investment allocation by sector is as follows:	
Canadian pooled investment funds	
High interest savings accounts	26.4%
Canadian fixed income	
Federal and Provincial	28.6%
Municipal	1.0%
Corporate	16.8%
Canadian equity	
Energy	6.9%
Materials	1.8%
Industrials	0.7%
Consumer discretionary	3.8%
Consumer staples	0.8%
Financials	10.4%
Information technology	1.1%
Telecommunications services	1.7%
	100.0%

15. Financial instruments (continued)

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market interest rates. Cash balances earn interest at floating interest rates and fixed income portfolio investments bear interest at fixed interest rates. Long term debt of \$ 106,000 bears interest at a fixed rate until paid off in 2019. Bank indebtedness totalling \$ 2,500,000 bears interest at a floating rate until it is refinanced with long term debt in 2019. Due to the short debt refinancing time period and professional management of the investment portfolio , the commission believes that interest rate risk is low.

Currency risk

Currency risk arises from the risk that the fair value of future cash flows of a financial instrument will fluctuate due to changes in foreign exchange rates. The Commission does have any sales or receivables denominated in foreign currencies.

The commission is exposed to currency risk from Canadian supplier purchases of goods sourced directly or indirectly from foreign manufacturers (i.e. heavy equipment purchased for landfill operations originates primarily from the USA)

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty meeting its obligations associated with financial liabilities. The Commission has significant working capital held in accounts receivable from customers but management believes that cash flow will be sufficient to settle financial liabilities as required. If liquidity difficulties arise, the Commission has the ability to borrow for operating and capital purposes.

16. Post-employment benefits and compensated absences

The commission sponsors a defined contribution pension plan for its unionized workforce whereby the employer obligation is limited to a matching contribution of up to 5% of regular and overtime pay. For employees with full-time status of 10 years or more, the employer will contribute up to 6% matching. The expense recognized in the 2018 financial statements totals \$ 76,418. There were no significant changes to the pension plan during the year.

The Commission contributes to RRSP benefit plans for its full-time management workforce. The Commission matches employee contributions to a specified percentage of earnings. The expense recognized in the 2018 financial statements totals \$ 37,170.

The Commission provides sick leave time for full-time employees. An employee can take a leave with pay for an amount of time equal to the accumulated sick leave. Unused sick leave benefit are paid out to the unionized employees on the last pay period of the year. Accordingly, there is no liability at yearend.

17.	Adjustment	of pri	or years
-----	------------	--------	----------

,		<u>2018</u>		2017
The accumulated surplus balance has been restated for the following:				
Reclassify unrealized gains to the Consolidated Statement of Remeasurement Gains and Losses	\$	(115,027)	\$	(96,834)
Record inventory of chemical supplies		56,898		73,968
Tangible capital assets disposals in previous years not accounted for		(1,600,571)		(1,521,811)
Accounting errors in calculation of amortization expense		(1,097,889)		(945,528)
	\$	(2,756,589)	\$	(2,490,205)
The following consolidated statement of financial position accounts have increased (de Inventory of supplies Tangible capital assets Accumulated amortization	ecreas	ed) by:	\$ \$ \$	56,898 (2,044,370) (942,652)
The following consolidated statement of operations accounts have increased (decrease	ed) by	:		
Landfill expenses				
Leachate & siltation management			\$	11,988
Amortization of tangible capital assets			\$	152,360
Loss on disposal of tangible capital assets			\$	78,764

18. Comparative figures

Certain of the 2017 comparative amounts have been reclassified to conform with the financial statement presentation adopted for the current year

19. Schedule of Tangible Capital Assets

or concade or rangiano capitali riscotto							Infrast	tructure	_		
	Land	Buildings	Vehicles	Heavy Equipment	Equipment	Furniture & Fixtures	Landfill Site & Roadways	Containment Cells	Assets Under Construction	2018 Total	(Restated) 2017 Total
COST									-		
Balance, beginning of year Add:	\$ 1,173,460	\$ 7,372,923	\$ 187,502	\$ 7,858,826	\$ 5,001,355	\$ 42,475	\$ 11,251,000	\$ 26,250,629	\$ 589,694 \$	59,727,864 \$	58,429,166
Net additions during the year Less:	83,374	12,645	-	279,584	18,509	-	475,752	4,314,186	(589,694)	4,594,356	1,745,856
Disposals during the year	-	(306,750)	-	(129,931)	-	-	-	-	-	(436,681)	(447,158)
Balance, end of year	1,256,834	7,078,818	187,502	8,008,479	5,019,864	42,475	11,726,752	30,564,815		63,885,539	59,727,864
ACCUMULATED AMORTIZATION Balance, beginning of year	_	3,153,021	86,370	5,750,517	4,007,024	42,475	4,490,549	25,567,848	-	43,097,804	41,304,483
Add: Amortization during the year	_	175,500	20,535		249,492	- -	230,173	812,349	_	1,827,298	2,173,762
Less:		,	,	,	•		•	•			
Accumulated amortization on disposals	-	(253,047)	-	(118,761)	-	-	-	-	-	(371,808)	(380,441)
Balance, end of year		3,075,474	106,905	5,971,005	4,256,516	42,475	4,720,722	26,380,197	-	44,553,294	43,097,804
NET BOOK VALUE	\$ 1,256,834	\$ 4,003,344	\$ 80,597	\$ 2,037,474	\$ 763,348	\$ -	\$ 7,006,030	\$ 4,184,618	3 \$ - \$	19,332,245	16,630,060
Consists of:											
Solid Waste assets Electrical Generation assets	\$ 1,256,834 -	\$ 4,003,344 -	\$ 80,597 -	\$ 1,927,703 109,771	\$ 763,348 -	\$ -	\$ 7,006,030 -	\$ 4,184,618 -	3 \$ - \$ -	19,222,474 109,771	16,475,637 154,423
	\$ 1,256,834	\$ 4,003,344	\$ 80,597		\$ 763,348	\$ -	\$ 7,006,030	\$ 4,184,618	3 \$ - \$	19,332,245	16,630,060

0. Schedule of Segment Disclosure		Cooperative &				(Restated)	
•	Solid Waste	Solid Waste Regional Planning Local Planning		Generation	2018	2017	
	Services	Services	Services	Facility	Consolidated	Consolidated	
Revenues							
Member charges	2,429,377	\$ 58,364	\$ 144,287 \$	- \$	2,632,028	2,389,519	
Sales of services	5,531,736	-	-	123,841	5,655,577	5,364,145	
Government transfers	134,052	-	41,250	-	175,302	103,570	
Transfers from own and other funds	-	-		-			
Other revenues	-	-	-	-	-	-	
Interest	71,456	-	593	-	72,049	49,602	
Gain on sale of investments	11,682	-	-	-	11,682	13,505	
Gain on disposal of tangible capital assets	-	-	-	-	-	-	
	8,178,303	58,364	186,130	123,841	8,546,638	7,920,341	
Expenses							
Salaries and benefits	2,884,865	19,682	176,261	109,606	3,190,414	2,944,119	
Goods and services	3,134,918	23,166	68,229	66,536	3,292,849	3,173,074	
Amortization	1,740,373	-	-	86,925	1,827,298	2,173,762	
Interest	2,416	-	-	_	2,416	9,411	
Loss on disposal of tangible capital assets	49,872	-	-	-	49,872	86,999	
	7,812,444	42,848	244,490	263,067	8,362,849	8,387,365	
Surplus (deficit) for the year	\$ 365,859	\$ 15,516	\$ (58,360) \$	(139,226) \$	183,789	\$ (467,024	

21. Reconciliation of Annual Surplus	Solid Waste Operating <u>Fund</u>	Cooperative & Regional Planning Operating Fund	Local Planning Operating <u>Fund</u>	Generation Facility Operating Fund	Solid Waste Capital <u>Fund</u>	Generation Facility Capital <u>Fund</u>	Solid Waste Capital Reserve <u>Fund</u>	Local Planning Capital Reserve <u>Fund</u>	Solid Waste Operating Reserve <u>Fund</u>	Local Planning Operating Reserve Fund	<u>Total</u>
2018 annual surplus (deficit)	\$ 2,149,107	\$ 15,516	\$ (58,953) \$	(52,301)	\$ (1,790,245)	\$ (86,925)	\$ 6,997	\$ 593	\$ -	\$ -	\$ 183,789
Adjustments to annual surplus (deficit) for funding requirements											
Second previous year's surplus (deficit)	388,174	12,410	93,273								493,857
Transfers between funds											
Transfer from local planning operating fund to the local planning capital fund			(10,000)							10,000	12
Transfer from solid waste operating fund to the solid waste capital reserve fund	(65,000)						65,000				
Transfer from solid waste operating fund to the solid waste operating reserve fund	(11,000)								11,000	-	-
Transfer from solid waste operating fund to the generation facility operating fund	(100,099)			100,099							(=
Transfer from solid waste operating fund to the solid waste capital fund	(1,978,753)				1,978,753						(c)
Transfer from generation facility operating fund to the generation facility capital fund				(45,795)		45,795					
Transfer from solid waste operating fund to the solid waste capital fund	(106,000)				106,000						X -
Loss (gain) on disposal of tangible capital assets					49,872	-					49,872
Proceeds from disposal of tangible capital assets	15,000										15,000
Amortization of deferred financing charge	599										599
Amortization of tangible capital assets					1,740,373	86,925					1,827,298
Total adjustments to annual surplus (deficit)	(1,857,079)	12,410	83,273	54,304	3,874,998	132,720	65,000	-	11,000	10,000	2,386,626
2018 annual fund surplus (deficit) per PNB requirements	\$ 292,028	\$ 27,926	\$ 24,320	\$ 2,003	\$ 2,084,753	\$ 45,795	\$ 71,997	\$ 593	\$ 11,000	\$ 10,000	\$ 2,570,415

22.	Statement of Reserves												
			Solid		Local		Solid		Local				
			Waste		Planning		Waste		lanning		2018		2017
			Capital Reserve		Capital Reserve		perating leserve		perating Reserve		Total		Total
		•	TOOCI VC	-	1000140	-		-	(COC) VO		1044		1000
	Assets			_				_		_			
	Cash	\$	55,212	\$	-	\$	11,000	\$	10,000	\$	76,212	\$	143
	Investments		488,543		40,549		-		-		529,092		512,211
	Accrued investment income		596	_	44	_	- 44 000	_	- 40.000		640	_	-
		\$	544,351	\$	40,593	\$	11,000	\$	10,000	\$	605,944	\$	512,354
	Accumulated Surplus	\$	544,351	\$	40,593	\$	11,000	\$	10,000	\$	605,944	\$	512,354
	Revenue												
	Transfer from Solid Waste Operating Fund	\$	65,000	\$	_	s	11,000	\$	_	\$	76,000	\$	672,626
	Transfer from Local Planning Operating Fund	*	00,000	•		•	11,000	*	10,000	•	10,000	•	40,000
	Investment income		6,997		593		_		-		7,590		3,531
			71,997		593		11,000		10,000		93,590		716,157
	Expenditures												
	Transfer to Solid Waste Capital Fund										20		1,151,420
	Tanois to come tracto capital tano												.,,
	Annual Surplus (deficit)		71,997		593		11,000		10,000		93,590		(435,263)
	Accumulated Surplus												
	Beginning of year		472,354		40,000		<u>-</u>		-		512,354		947,617

Reserve fund investments are held as pooled investment funds

22. Statement of Reserves (continued)

Commission resolutions regarding transfers to and from reserves:

December 10, 2018

8.b) Year End Motions

Motion: To approve transfer of \$25,000 from the Solid Waste Services Operating Fund to the Solid Waste Services Capital Reserve Fund as per the 2017 budget in accordance with the Project No. 27900 – Canada-New Brunswick Building Canada Fund (BCF)- Communities Component agreement.

This motion is a requirement of the BCF agreement which funded the construction of the Material Recovery Facility (MRF). The agreement requires the deposit for 10 successive years without a withdrawal.

Moved:

Director Baxter

Seconded:

Director Chatterton

Vote:

Motion Carried

Motion: To approve transfer of \$10,000 from the Local Planning Services Operating Fund to the Local Planning Services Operating Reserve Fund.

Local Planning has a projected surplus at year end. There is indication that there will be a legal challenge made on a PRAC decision in 2018 and the money would be set targeted for any legal costs in 2019 that exceeded the annual budget. By transferring to the Operating Reserve, it will make the money available in 2019, mitigating impact on that budget as opposed to carrying surplus into 2020.

Moved:

Director Bedford

Seconded:

Director Rathburn

Vote:

Motion Carried

Motion: To approve transfer of \$40,000 from the Solid Waste Services Operating Fund to the Solid Waste Services Capital Reserve Fund.

There were two capital expenses from the operating budget that were not executed in 2018 that were in the capital plan. One dumpster (\$10k) for the public drop off and landfill gas system engineering and drilling (\$30k of \$75k) were not fully executed due to supply issues and spring flooding. The capital reserve allows money to be spent on capital projects only and is expected to be spent on the same projects.

Moved:

Director Baxter

Seconded:

Director Bedford

Vote:

Motion Carried

Motion: To approve transfer of \$11,000 from the Solid Waste Services Operating Fund to the Solid Waste Services Operating Reserve Fund.

Paving (\$11k) repairs to the entrance were not completed in 2018 due to vendor issues. Planning to spend the same money on this project in 2019 by transferring to the operating reserve so as not to be applied to the 2019 operations budget.

Moved:

Director Chatterton

Seconded

Director Rathburn Motion Carried

Vote:

May 21/19

Marc MacLeod Executive Director

Fundy Regional Service Commission

23. Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Budget	Local Planning Budget	Solid Waste Budget	Generation Facility Budget	Subtotal	Amortization	Transfers	Total
<u>Revenue</u>									
Member charges	\$ -	\$ 58,363	\$ 144,287			\$ 2,358,206	\$ -	\$ - \$	2,358,206
Sales of services	-	-	-	5,328,194	150,000	5,478,194	-	-	5,478,194
Transfers from own and other funds	253,859	-	-	-	100,099	353,958	-	(353,958)	-
Surplus of second previous year		12,409	93,273	331,176		436,858	-	(436,858)	_
	253,859	70,772	237,560	7,814,926	250,099	8,627,216	-	(790,816)	7,836,400
Expenditures									
Governance	68,800					68,800	-	-	68,800
Administration	185,059	50,772	49,027	1,122,609	5,700	1,413,167	÷	(253,859)	1,159,308
Regional planning Regional sport, recreation & culture infrastructure planning & cost-		3,000				3,000	-	-	3,000
sharing		7,000				7,000	5 .0	<u>01</u>	7,000
Other Services Provided to All Members		10,000				10,000			10,000
Planning and building inspection services			186,033			186,033	-	_	186,033
Operations - Solid Waste Service				4,740,562	244,399	4,984,961	1,833,649	52,480	6,871,090
Financial Services						-			
- Interest				52,480		52,480	-	(52,480)	-
- Other Financing Charges	-		2,500	24,544		27,044	-	-	27,044
- Transfer to the Capital Fund - Debt Repayment				1,094,000		1,094,000		(1,094,000)	
- Transfer to the Capital Fund - Asset Acquisition				510,000		510,000	_	(510,000)	-
- Transfer to the Capital Reserve				25,000		25,000	-	(25,000)	-
- Transfer to the Generation Facility Operating Fund				100,099		100,099		(100,099)	
Closure & Post-closure expense				145,632		145,632	_	<u>-</u>	145,632
	253,859	70,772	237,560	7,814,926	250,099	8,627,216	1,833,649	(1,982,958)	8,477,907
Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,833,649)	\$ 1,192,142 \$	(641,507)

24. Revenue and Expense Support		20	18		(F	Restated) 2017
•	(1	Jnaudited)				
		Budget		Actual		Actual
Revenue						
Member charges						
Cooperative and regional planning services	\$	58,363	\$	58,364	\$	40,929
Local planning services		144,287		144,287		85,807
Solid waste tipping fees		2,155,556		2,429,377		2,262,783
Total member charges	\$	2,358,206	\$	2,632,028	\$	2,389,519
Sales of services						
Solid waste services						
Tipping fees from other sources						-
Industrial, commercial,institutional		4,648,444		4,642,765		4,401,592
Construction and demolition		168,000		153,450		143,994
Special waste		30,000		80,188		137,853
Recycling						
Fibre		230,000		121,705		239,623
Refundable Products		-		11,632		5,248
Metals		-		31,408		21,380
Paints		3,600		7,137		8,623
Plastics		-		12,107		13,234
Other		8,750		130,312		77,553
Other operational revenue						
Organics		204,400		186,712		194,508
Compost		5,000		5,883		1,709
Other		30,000		148,437		13,938
Electrical generation		150,000		123,841		104,890
Total sales of services	\$	5,478,194	\$	5,655,577	\$	5,364,145
Government transfers						
Environmental Trust Fund	\$	-	\$	125,944	\$	76,070
Regional Recreation Development		-		41,250		27,500
Province of New Brunswick - Employment assistance		-		8,108		-
Total government transfers	_\$	-	\$	175,302	\$	103,570

24.	Revenue and Expense Support (continued)		20	18		(I	Restated) 2017
		(U	naudited)				
			Budget		Actual		Actual
	Expenditures				ř.		
	Corporate Services						
	Governance						
	Board Members						
	Honorariums	\$	46,400	\$	42,363	\$	42,389
	Travel		9,400		3,847		4,333
	Training and development		-				-
	Insurance		13,000		11,500		11,214
Sa Sa	Total Governance		68,800		57,710		57,936
	Administration						
	Executive Director's Office						
	Salaries and benefits		51,594		50,003		49,064
	Travel		5,000		2,407		4,676
	Training and development		2,500		939		2,339
	Human Resources		_		25,424		10,321
	Financial Management						
	Salaries and benefits		71,176		48,404		80,615
	Training and development		2,500		244		1,815
	External audit fees		22,000		18,514		25,000
	Other Administrative Services						
	Advertising and public relations		1,000		1,586		1,904
	Legal services		5,000		7,375		2,000
	Office equipment and supplies		9,589		5,330		5,254
	Printing and copying		9,700		4,995		21,666
	Telecommunications		4,000		1,727		7,722
	Other		1,000		60		365
	Total Administration		185,059		167,008		212,741
	Total Corporate Services Expenditures	\$	253,859	\$	224,718	\$	270,677
	Allocated to:						
	Cooperative and Regional Planning Services	\$	50,772	\$	40,113	\$	52,071
	Local Planning Services		10,894		10,578		11,291
	Solid Waste Services		192,193		174,027		207,315
		\$	253,859	\$	224,718	\$	270,677

24.	Revenue and Expense Support (continued)		20	18		(Restated) 2017
		(Ur	naudited)				
		E	Budget		Actual		Actual
	Expenditures						
	Cooperative and Regional Planning Services						
	Allocation from Corporate Services		50,772	\$	40,113	\$	52,071
	Regional Planning						
	Administration		3,000		-		-
	Regional Sport, Recreation and Culture: Infrastructure						
	Planning and Cost-Sharing						
	Administration		7,000		•		6,875
	Other Services Provided to All Members						
	Economic Development		10,000		2,734		-
	Total Cooperative and Regional Planning Services Expenditures	\$	70,772	\$	42,847	\$	58,946
	Expenditures						
	Local Planning Services						
	Administration						
	Allocation from Corporate Services	\$	10,894	\$	10,578	\$	11,291
	Other Administrative Services						
	Advertising and public relations		3,000		1,840		105
	Liability insurance		5,000		5,000		5,000
	Professional services		12,500		3,844		69
	Office building		5,888		4,539		3,804
	Office equipment and supplies		820		347		3,249
	Printing and copying		900		-		486
	Telecommunications		8,400		3,546		3,307
	Other		1,625		607		891
	Total Administration		49,027		30,301		28,202

Total Local Planning Expenditures

24. Revenue and Expense Support (continued)	201	8	(Restated) 2017
	(Unaudited)		
	Budget	Actual	Actual
Planning and Building Inspection Services			
Planning Services			
Salaries and benefits	50,000	91,512	56,278
Travel	4,500	3,691	2,891
Training and development	2,500	1,590	2,020
Maps and reference material	1,000	-	-
GIS operating and planet	750	370	493
Advertising	2,000	_	-
Planning committees	8,000	3,938	57
Other	300	_	_
	69,050	101,101	61,739
Inspection Services			
Salaries and benefits	102,533	101,273	94,946
Travel	8,200	7,200	7,125
Training and development	4,000	889	1,043
Maps and reference material	1,500	81	130
GIS operating and planet	750	670	548
	116,983	110,113	103,792
Total Planning and Building Inspection Services	186,033	211,214	165,531
Fiscal Services			
Other Financing Charges			
Banking service charge	2,500	2,976	2,304

\$

237,560 \$

244,491 \$

196,037

24.	Revenue and Expense Support (continued)		20	18		(Restated) 2017
		(U	naudited)	•			
		•	Budget		Actual		Actual
	Expenditures						
	Solid waste services						
	Administration						
	Allocation from Corporate Services	\$	192,193	\$	174,027	\$	207,315
	Director's Office						
	Salaries and benefits		176,273		172,456		165,725
	Travel		11,000		3,849		10,259
	Training and development		3,000		3,426		2,658
	Other Administrative Services						
	Advertising		-		261		416
	Liability insurance		161,500		124,093		124,339
	Professional services		114,000		72,193		112,949
	Legal services		5,000		9,247		28,982
	Office building		19,950		12,066		14,612
	Office equipment and supplies		28,775		18,141		22,690
	Printing and copying		3,300		3,015		2,479
	Telecommunications		12,500		9,627		9,992
	Crane Mountain Enhancement Inc (Note 25)		24,209		24,209		23,969
	Host Community Enhancement Fund (Note 25)		88,247		89,147		87,373
	Public education						
	Personnel		142,987		138,475		132,202
	Advertising, tours and promotional		98,475		207,751		122,536
	Other administrative		21,200		25,030		17,464
	Amortization		20,000	0	25,571		18,341
	Total Administration		1,122,609		1,112,584		1,104,301

24. Revenue and Expense Support (continued)	201	8	(Restated) 2017
	(Unaudited)		
*	Budget	Actual	Actual
Solid waste services			
Operations			
Station and buildings			
Repairs and maintenance	7,000	-	94
Electricity	9,000	8,427	7,095
Property taxes	244,650	232,695	232,695
Environmental health and safety	103,958	92,757	79,388
Amortization	30,000	37,853	26,387
Machinery and equipment			
Fuel	169,290	176,475	166,347
Repairs and maintenance	130,160	101,370	104,285
Amortization	200,000	160,549	245,508
Landfill operations			
Personnel	735,663	761,694	659,929
Site and road maintenance	47,300	41,919	51,500
Monitoring	58,100	55,124	56,479
Site security and safety	12,700	8,660	10,013
Special waste handling	15,648	9,386	7,177
Cell cover material	130,500	127,091	85,044
Leachate & siltation management	685,273	884,963	666,944
Safety equipment and supplies	32,474	21,486	36,587
Interest	49,150	-	1,767
Amortization	1,050,000	1,025,544	1,084,793
Scale house			
Personnel	158,758	167,157	150,451
Supplies	22,400	15,596	14,842
Amortization	25,000	38,607	21,200
Waste diversion			
Personnel - Recycling facility	455,142	468,428	409,945
Personnel - Depot collection	382,638	410,933	429,798
Recycling facility	160,350	151,976	131,222
Depot collection program	347,403	263,126	243,674
Amortization - Recycling facility	55,000	62,356	57,974
Amortization - Depot collection program	85,000	95,887	92,616
Composting program			
Personnel	264,133	257,132	302,608
Processing	425,522	370,151	375,024
Cart and bin purchases	125,000	117,144	109,755
Interest	3,330	2,416	7,644
Amortization	281,649	294,006	318,700

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24. Revenue and Expense Support (continued)	ontinued) 2018			
	(Unaudited)			
	Budget	Actual	Actual	
Hazardous household waste				
Collection	8,000	4,582	6,505	
Disposal	25,000	25,366	27,991	
Other	4,500	745	1,079	
Total solid waste operations	6,539,691	6,491,601	6,223,060	
T. 10 .				
Fiscal Services				
Other Financing Charges	40.440	500	4 000	
Debenture issue costs	13,448	598	1,662	
Banking service charge	11,096	10,188	9,416	
Other Fiscal Services	445.000	400.075	440.750	
Closure & post-closure expense	145,632	122,875	112,750	
Investment management fees	470.470	24,725	14,529	
Total fiscal services	170,176	158,386	138,357	
Total Solid Waste Expenditures	\$ 7,832,476 \$	7,762,571	\$ 7,465,718	
Generation Facility			į.	
Other Administrative Services				
Professional services	\$ 2,000 \$	3,499	\$ 2,464	
Office building	3,200	3,024	2,648	
Office equipment and supplies	500	5,024	2,040	
Total Administration	5,700	6,523	5,112	
O constitute				
Operations	**			
Personnel	101 600	100.606	424 604	
Salaries and benefits	101,699	109,606	121,681	
Travel	5,000	-	-	
Other	4,300	-	-	
Machinery and equipment	A			
Fuel	25,400	6,322	6,802	
Repairs and maintenance	108,000	53,692	137,827	
Amortization	87,000	86,925	308,243	
Total Operations	331,399	256,545	574,553	
Total Generation Facility Expenditures	\$ 337,099 \$	263,068	\$ 579,665	

25. Commitments

Crane Mountain Enhancement Inc

The Commission has committed to provide \$ 20,000 annually (adjusted for 1/2 of the annual inflation rate) to Crane Mountain Enhancement Inc (CMEI) to fund monitoring and educational expenditures for the time period that solid waste facilities are operated at the site. The annual payment is reduced accordingly if the cash or near cash assets of CMEI exceed \$ 60,000.

	-	2018	- 11	2017
Monitoring and education funds transferred	\$	24,209	\$	23,969

Host Community Enhancement Fund

As required by New Brunswick Order in Council 2005-112, the Commission allocates a dedicated portion of tipping fees to the Host Community Enhancement Fund for special projects designed to enhance the facility and/or the host community for the time period that solid waste facilities are operated at the site. For 2000 and subsequent years, the Commission has committed to provide \$ 75,000 annually (adjusted for 1/2 of the annual inflation rate). The Fund is administered by Crane Mountain Enhancement Inc (formerly Fundy Future Environment and Benefits Council) and the Commission. The eligible funding recipients, project descriptions and funding amounts are as follows:

Funding Recipient	Project Description	 2018	2	2017
Church Of The Resurrection	Play park	\$ 11,500	\$	10,428
Friends of Blueberry Hill	Maintenance & upgrades to trail system			2,700
Friends of Blueberry Hill	Tree planting	3,300		
Grand Bay Home and School	Greenhouse, seeds & compost			3,019
Grand Bay Legion Branch #22	Kitchen			10,501
Grand Bay Primary	Outdoor classroom	11,200		
Grand Bay-Westfield Scouts	Stoves and cookware	1,439		845
Grand Bay-Westfield Senior Art Group	Workshops & exhibitions	415		212
Grand Bay-Westfield Volunteer Firefighters	Gym equipment			5,110
Grand Bay-Westfield Volunteer Firefighters	Barbeque	1,610		
Honour Our Veterans	Veteran banners			3,311
Honour Our Veterans	Sign brackets	4,180		
Ketepec Scouts	Snowshoes and supplies	3,716		
Martinon Community Centre	Insulation			1,721
Martinon Community Centre	Kitchen appliances & dishes			861
Morna Heights Home and School	Books for library			1,431
Morna Heights Home and School	Library storage and seating	2,115		
Morna Heights School	i-pads	2,168		2,395
Over 50 Activity Group	Tables, chairs, bridge books & playing cards			3,422
RV Community Centre	Refrigeration equipment			32,484
RV Community Centre	Eavestrough	9,122		
RV Community Centre	Repair wall leaks	19,119		
RV Volunteer Hunter Education	Sponsor young hunters	400		400
Stonehammer UNESCO Geopark	Concrete Stamps	7,600		
Westfield Elementary School	Playground equipment			8,533
Westfield Elementary School	Library revitalization	10,964		
3 on 3 Summer Basketball	Basketball supplies	299		
	• •	\$ 89,147	\$	87,373