# City of Saint John
# Common Council Meeting
# AGENDA

Monday, May 25, 2020

6:00 pm

Meeting Conducted by Electronic Participation

Si vous avez besoin des services en francais pour une réunion de Conseil communal, veuillez contacter le bureau du greffier communal au 658-2862.

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| | | Pages |
|---|---|---|
| 1. | Call to Order | |
| 2. | Approval of Minutes | |
| 2.1 | Minutes of May 4, 2020 | 3 - 15 |
| 3. | Approval of Agenda | |
| 4. | Disclosures of Conflict of Interest | |
| 5. | Consent Agenda | |
| 5.1 | Contract 2020-03: Shamrock Park – Sewer Replacement (Recommendation in Report) | 16 - 18 |
| 5.2 | Enbridge Gas New Brunswick Inc. – Municipal Operating Agreement (Revival and Amending Agreement) (Recommendation in Report) | 19 - 23 |
| 5.3 | Terms of Spring 2020 Debenture Issue (Recommendation: Receive for Information) | 24 - 25 |
| 5.4 | Rockwood Park Horse Stables License Renewal (Recommendation in Report) | 26 - 42 |
| 5.5 | City Market Tower Interior Renovations Second Floor and Fit-Up (Recommendation in Report) | 43 - 47 |
| 5.6 | Initiate Stop-up and Closure of Portion of Algonquin Place (Recommendation in Report) | 48 - 52 |
| 5.7 | Proposed Public Hearing Date – 134 Taylor Ave, 1739 Grandview Ave, 913 | 53 - 55 |

Latimore Lake Rd and rescheduled hearing date for 90 Paradise Row (Recommendation in Report)

5.8 Holy Cross Cemetery – Revised Mausoleum Proposal (Recommendation in Report) 56 - 65

6. Members Comments

7. Proclamation

8. Delegations / Presentations

9. Public Hearings - 6:30 p.m.

9.1 Proposed Street Closing - Portion of Fairville Boulevard (1st and 2nd Reading) 66 - 69

10. Consideration of By-laws

11. Submissions by Council Members

11.1 Illegal Dumping of Garbage (Councillor MacKenzie) 70 - 70

12. Business Matters - Municipal Officers

12.1 Sustainability Update (Verbal)

12.2 Operational Concept Restoration of Services 71 - 85

12.3 Dominion Park Revitalization 86 - 100

13. Committee Reports

13.1 Finance Committee: Budget Monitoring Policy 101 - 122

13.2 Growth Committee: Municipal Economic and Community Recovery Planning 123 - 154

14. Consideration of Issues Separated from Consent Agenda

15. General Correspondence

15.1 Canadian Manufacturers and Exporters - Request to Present (Recommendation: Receive for Information) (Tabled May 4, 2020) 155 - 155

15.2 Port Saint John - Heavy Vehicle Permit Fees (Recommendation: Receive for Information) (Tabled May 4, 2020) 156 - 157

15.3 A. Rouse - Sustainability Plan for the City of Saint John (Recommendation: Receive for Information) (Tabled May 4, 2020) 158 - 158

| | | |
|---|---|---|
| 15.4 | P. Groody - Saint John Energy and the Future - An Initial Critique of Your Sustainability Plan (Recommendation: Receive for Information) (Tabled May 4, 2020) | 159 - 171 |
| 15.5 | R. Goodwin - Citizen Petition: Saint John Energy is Not for Sale (Recommendation: Receive for Information) (Tabled May 4, 2020) | 172 - 228 |
| 15.6 | C. Osborne: Proposed Cuts (Recommendation: Receive for Information) (Tabled May 4, 2020) | 229 - 230 |
| 15.7 | H. Duncan - Sale of Saint John Energy (Recommendation: Receive for Information) (Tabled May 4, 2020) | 231 - 232 |
| 15.8 | S. Nadeau - Appointment of Provincial Librarian (Recommendation: Receive for Information) (Tabled May 4, 2020) | 233 - 255 |
| 15.9 | J. Pearce - Feedback on Restructuring Plan (Recommendation: Receive for Information) (Tabled May 4, 2020) | 256 - 257 |
| 15.10 | The Chamber - Saint John Sustainability Report and Options (Recommendation: Receive for Information) (Tabled May 4, 2020) | 258 - 259 |
| 15.11 | Protecting Vital Municipal Services - New Brunswick's Three Municipal's Association Letter to Premier (Recommendation: Receive for Information) (Tabled May 4, 2020) | 260 - 265 |
| 15.11.1 | Federation of Canadian Municipalities Recommendations to address the financial crisis in our cities and communities due to COVID-19 | 266 - 297 |
| 15.12 | Moosehead Breweries - Tax on Transportation Trucks (Recommendation: Receive for Information) (Tabled May 4, 2020) | 298 - 299 |
| 15.13 | L. Hersey - Complaint - Saint John Transit (Recommendation: Refer to Transit Commission) | 300 - 300 |
| 15.14 | Atlantic Provinces Trucking Association re: Heavy Vehicle Permit/Tax (Recommendation: Receive for Information) | 301 - 302 |
| 15.15 | Vet's Taxi re: Recent Decision of Council - Age of Vehicles (Recommendation: Refer to City Manager for by-law update in October 2020) | 303 - 303 |
| 15.16 | Rocmaura: Armchair Gala (Recommendation: Refer to Clerk to purchase tickets for interested Council members) | 304 - 307 |
| 15.17 | Minister Carr correspondence - Sustainability Plan (Recommendation: Receive for Information; response letter has been sent to Premier) (Tabled May 4, 2020) | 308 - 310 |

16. Supplemental Agenda

17. Committee of the Whole

18. Adjournment

**City of Saint John**
**Common Council Meeting**
**Monday, May 25, 2020**

NOTICE: THE CITY IS COMMITTED TO TAKING IMPORTANT STEPS IN REDUCING THE SPREAD OF COVID-19. THE PUBLIC, INCLUDING THE MEDIA, IS NOT PERMITTED TO ATTEND IN PERSON. THE MEETING IS AVAILABLE BY LIVESTREAMING ON YOUTUBE. ACCESS TO THE LIVESTREAMING OF THE MEETING IS AVAILABLE ON THE CITY'S WEBSITE.

**The public may view a live stream of the meeting on the City's website:**
**https://www.youtube.com/channel/UCWOdmpd_x2m-YiZIuYABzow/live**

**AVIS:** LA VILLE S'EST ENGAGÉE À PRENDRE DES MESURES IMPORTANTES POUR RÉDUIRE LA PROPAGATION DE COVID-19. LE PUBLIC Y COMPRIS LES MÉDIAS N'EST PAS AUTORISÉ À ASSISTER EN PERSONNE. LA RÉUNION EST DISPONIBLE EN DIRECT SUR YOUTUBE. L'ACCÉS AU LIVESTREAMING DE LA RÉUNION EST DISPONIBLE SUR LE SITE DE LA VILLE.

**Le public peut voir une diffusion en direct de la reunion sur le site Web de la Ville:**
**https://www.youtube.com/channel/UCWOdmpd_x2m-YiZIuYABzow/live**

## Committee of the Whole

### 1. Call to Order

Si vous avez besoin des services en français pour une réunion de Conseil communal, veuillez contacter le bureau du greffier communal au 658-2862.

Each of the following items, either in whole or in part, is able to be discussed in private pursuant to the provisions of subsection 68(1) of the Local Governance Act and Council / Committee will make a decision(s) in that respect in Open Session:

**4:00 p.m., Electronic Participation**

1.1 Approval of Minutes 68(1)
1.2 Employment Matter 68(1)(f,j)
1.3 Financial Matter 68(1)(c)
1.4 Legal Matter 68(1)(b,f,g)
1.5 Employment Matter 68(1)(j)
1.6 Employment Matter 68(1)(j)

1.7 Financial Matter 68(1)(c)
1.8 Legal Matter 68(1)(f)
1.9 Financial Matter 68(1)(c)
1.10 Legal Matter 68(1)(f)
1.11 Legal Matter 68(1)(f)

The City of Saint John

MINUTES – REGULAR MEETING
COMMON COUNCIL OF THE CITY OF SAINT JOHN
MAY 4, 2020 AT 6:00 PM
MEETING CONDUCTED BY ELECTRONIC PARTICIPATION

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Present: Mayor Don Darling attending by video conference
Deputy Mayor Shirley McAlary attending by video conference
Councillor-at-Large Gary Sullivan by attending video conference
Councillor Ward 1 Blake Armstrong attending by video conference
Councillor Ward 1 Greg Norton attending by video conference
Councillor Ward 2 Sean Casey attending by video conference
Councillor Ward 2 John MacKenzie attending by video conference
Councillor Ward 3 David Hickey attending by video conference
Councillor Ward 3 Donna Reardon attending by video conference
Councillor Ward 4 David Merrithew attending by video conference
Councillor Ward 4 Ray Strowbridge attending by video conference

Also Present: City Manager J. Collin attending by video conference
City Solicitor J. Nugent Q.C. attending by video conference
Fire Chief K. Clifford attending by video conference
Commissioner Finance K. Fudge attending by video conference
Commissioner Growth & Community Development J. Hamilton attending by video conference
Commissioner Transportation and Environment M. Hugenholtz attending by video conference
Commissioner Saint John Water B. McGovern attending by video conference
Common Clerk J. Taylor attending by video conference
Administrative Officer R. Evans attending by video conference
Deputy Common Clerk P. Anglin attending by video conference

To conform with the Government COVID-19 State of Emergency and Mandatory Order isolation requirements, City Hall is closed to the public. Council Members and senior staff participated by video conference. The City Manager conducted roll call of the Council Members to determine quorum; all were noted in attendance. The Common Clerk and the City Solicitor were also duly noted in attendance. The City Manager advised that to ensure access to the public and transparency of the meeting, livestreaming on the City's YouTube feed is being monitored for disruptions. R. Evans confirmed the City's live stream of the meeting was functioning. Rogers TV also was connected to provide the public live streaming of the Council meeting.

**1. Call to Order**

**2. Approval of Minutes**

2.1 Minutes of April 20, 2020

Moved by Deputy Mayor McAlary, seconded by Councillor MacKenzie:
RESOLVED that the minutes of the meeting of Common Council held on April 20, 2020, be approved.

MOTION CARRIED.

**3. Approval of Agenda**

Moved by Councillor Merrithew, seconded by Councillor Hickey:
RESOLVED that the agenda be re-arranged to address items 11.1 Saint John Energy and 11.2 Heavy Vehicle Permits during the 12.2 Sustainability Plan discussion.

MOTION DEFEATED with Deputy Mayor McAlary and Councillors Norton, Strowbridge, Reardon, MacKenzie, Casey, and Armstrong voting nay.

Moved by Councillor Sullivan, seconded by Councillor Hickey:
RESOLVED that the agenda of this meeting be approved with the addition of item 16.1 Email dated May 4th from Minister ELG J. Carr re: The Saint John Sustainability Plan.

MOTION CARRIED with Councillor Norton voting nay.

**4. Disclosures of Conflict of Interest**

**5. Consent Agenda**

5.1 That as recommended by the City Manager in the submitted report *M&C 2020-116: Amendment to Change Date of Public Hearing to Consider Stop-Up and Closure for Portion of Fairville Boulevard*, Common Council amend its resolution dated March 23,

2020 as contained in M&C 2020-83, by deleting the Public Hearing date set for Monday, June 8, 2020, and inserting a new date in its place of Monday, May 25, 2020, with all remaining portions of the aforementioned resolution to remain unchanged.

5.2 That as recommended by the City Manager in the submitted report *M&C 2020-122: Clean Water Wastewater Fund (CWWF) Contribution Agreements - Amendments*, Common Council approve that the City enter into Amending Agreements with the Province of New Brunswick for the following Clean Water and Waste Water Fund ("CWWF") Funding Contribution Agreements in the form attached to M&C 2020-122:

- SCADA System and Sanitary Renewal
- McLellan Street and Pokiok Road – Sewer Separation, Watermain and Sanitary Sewer Renewals, and New Pumping Station and Mecklenburg Street – Storm Sewer
- McAllister Drive – Watermain Renewal and Mecklenburg Street – Watermain
- Combined / Sanitary Sewer System – CSO/SSO Controls Installation and Mecklenburg Street – Sanitary Sewer; and

That the Mayor and Common Clerk be authorized to execute the necessary contract documents.

5.3 That as recommended by the City Manager in the submitted report *M&C 2020-120: Contract 2020-07: Douglas Avenue (Civic # 425 to Civic # 393) – Sanitary Sewer & Water Upgrades*, the contract be awarded to the low Tenderer, TerraEx Inc., at the tendered price of $ 384,790.00 (including HST) as calculated based upon estimated quantities, and that the Mayor and Common Clerk be authorized to execute the necessary contract documents.

5.4 That as recommended by the City Manager in the submitted report *M&C 2020-123: Engineering Services: DMAF Sanitary Lift Station Improvements* Common Council approve the award of the proposal from CBCL Limited, for engineering design and construction management services for the DMAF Sanitary Lift Station Improvements project in the amount of $1,360,450.00 including HST be accepted and that the Mayor and Common Clerk be authorized to execute the appropriate documentation in that regard.

5.5 That as recommended by the City Manager in the submitted report *M&C 2020-118: Licence Agreement for BeaverTails Mobile-Unit* Common Council approves that*:*

1. The City enter into the Licence agreement with BeaverTails Commercial Inc. and Parent and Sons Investments Ltd. as attached to M&C# 2020-118; and

2. The Mayor and Common Clerk be authorized to execute the said Licence Agreement.

5.6 That as recommended by the City Manager in the submitted report *M&C 2020-119: Licence Agreement for Fog Cutter Inc. Mobile Food-Unit*, Common Council approve the following:

1. That the City enter into the Licence agreement with Fog Cutter Inc. as attached to M&C 2020-119; and

2. That the Mayor and Common Clerk be authorized to execute the said Licence Agreement.

5.7 That as recommended by the City Manager in the submitted report *M&C 2020-124: Proposed Gas Detection Equipment and Service Agreement*, Common Council approve the submitted 72 month agreement (Exchange Program) with Industrial Scientific Canada, ULC, for the hardware, service, repairs and consumables required for its gas detection program at an annual cost of $16,490.52 plus HST and that the Mayor and Common Clerk be authorized to execute the necessary documents.

5.8 That as recommended by the City Manager in the submitted report *M&C 2020-117: Award of RFP 2020-584001P Council Chambers Communication System*, Common Council approve that the tender submitted by Ivan's AV for Tender # RFP 2020-584001P for Council Chambers Communication System in the amount of $144,735.01 plus HST be accepted.

5.9 That as recommended by the City Manager in the submitted report *M&C 2020-112: Market Place West Playground Safety Surface Replacement*, Common Council approve that the tender submitted by Playtech Enterprises Inc. for the supply and placement of rubberised safety surface at the Market Place Playground at a price of $168,823.00 plus HST as calculated based on estimated quantities, be accepted. Further to the base tender amount, Common Council approve that a contingency allowance be carried for this project in the amount of $16,882.30 plus HST, for a total project cost of $185,705.30 plus HST. Additionally, Common Council authorize the Mayor and Common Clerk to execute the necessary contract documents.

Moved by Deputy Mayor McAlary, seconded by Councillor Armstrong:
RESOLVED that the recommendation set out in each consent agenda item respectively be adopted.

MOTION CARRIED UNANIMOUSLY.

**6. Members Comments**

Council members commented on various community events.

**7. Proclamations**

7.1 National Police Week – May 10 to May 16, 2020

The Mayor declared the week of May 10 to May 16, 2020 as National Police Week in the City of Saint John.

**8. Delegations/Presentations**

**9. Public Hearings 6:30 PM**

**10. Consideration of Bylaws**

**11. Submissions by Council Members**

11.1 Saint John Energy (Councillor Norton)

Responding to question, the City Manager stated that the position of staff was never to sell Saint John Energy; the preferred option is to enable the growth agenda of Saint John Energy.

Responding to question, the City Manager stated that the Deloitte study on the value of Saint John Energy is complete. The value of the asset with and without the growth agenda was provided in confidence to Committee of the Whole.

The City Manager also advised that the City received an unsolicited bid.

The City Manager provided two points of clarity:

1. The City cannot grow the utility or receive dividends from the utility without changes to legislation by the province as a supportive partner;
2. The City has never stated who we would sell the utility to or that if the utility is sold we will raise utility rates. There are many examples throughout Canada where utilities are privately owned and the rates are kept low.

Moved by Councillor Norton, seconded by Councillor Armstrong:
RESOLVED that Saint John Energy is not for sale and consideration of its sale shall be immediately removed from the sustainability report.

MOTION CARRIED with Councillor Merrithew voting nay stating there are facts unknown, and a process should be available for anyone to investigate the purchase / sale of the asset.

11.2 Heavy Vehicle Permits (Deputy Mayor McAlary)

Responding to question "Would it be better to partner with heavy vehicle owners than tax them?" the City Manager stated many perceptions being discussed are not accurate. Staff has not briefed Council on this matter. The City Manager advised Council to table the matter until staff presents on the Heavy Vehicle Permits in item 12.2 Sustainability Plan Recommendations.

Moved by Councillor MacKenzie, seconded by Councillor Hickey:
RESOLVED that the Heavy Vehicle Permits be tabled to provide discussion of the item under the Sustainability Plan Recommendations.

MOTION CARRIED with Councillor Norton voting nay.

A staff presentation addressing Heavy Vehicle Permits as a sustainability issue was provided.

Moved by Councillor Armstrong, seconded by Deputy Mayor McAlary:
RESOLVED that Heavy Vehicle Permits be removed from the table and resume consideration of it.

MOTION CARRIED.

Moved by Deputy Mayor McAlary, seconded by Councillor Armstrong:
RESOLVED that the issue of creating the possibility of a Bylaw for the municipality to have the ability to charge a "Heavy Vehicle Permit" on vehicles that belong to local businesses be denied; and the item removed from the Sustainability Report.

MOTION CARRIED with Councillors Merrithew, Casey and Sullivan voting nay.

**12. Business Matters - Municipal Officers**

12.1 COVID-19 Update (Verbal)

Referring to the submitted presentation entitled *Services Restored*, The City Manager updated Council on the services restored and the date restored. The One Stop Development Shop service, permits and building inspections have been restored. Since the COVID-19 State of Emergency was declared there has been a 60% drop in the number of permits compared to the same period last year. The entire workforce is back at work either working from home or work locations although not at 100% capacity. The City is moving forward following the leads of the Province and Provincial Officer of Health.

Referring to the submitted report entitled *SJEMO COVID-19 Report to Common Council May 4th, 2020* Deputy Incident Commander M. Carr provided an update on the status of SJEMO including the COVID-19 current state, the 2020 Spring Freshet, the transition to Recovery and the subsequent lowering of SJEMO's activation level from Level 2 – Partial Activation, to Level 1 – Enhanced Monitoring.

Moved by Councillor Reardon, seconded by Councillor Hickey:
RESOLVED that the COVID-19 verbal update be received for information.

MOTION CARRIED.

12.2 Sustainability Plan Recommendations for Action May 4th, 2020

Referring to the submitted presentation entitled *Sustainability Plan Recommendations for Action May 4th, 2020* the City Manager stated the report and the approval of Council on the recommendations will be a decision breaker to enable planning. To achieve $10 million in the required timeline (January 1, 2021) and address the immediate deficit challenges the options chosen must be viable. The strategic approach in the Sustainability Plan also addresses long-term financial sustainability. Transformational change, including legislative reforms, is required for long-term financial sustainability. The City cannot achieve the required transformational reforms without the support of the Province.

The City Manager referred to the Common Council decision that 50% of the entirety of the deficit ($5 million) is to be resolved through workforce adjustments and changes to personnel policy. The next $4 million is proposed to be achieved through the 22 items recommended to be actioned. The remaining $1 million will be achieved through continuous improvement initiatives already approved by Council.

The City Manager stated that the $1 million sought through Heavy Vehicle Permits had not been discussed previously with Council. The Chief Traffic Engineer T. O'Reilly addressed the proposed Heavy Vehicle Program objectives to balance the benefits and impacts of heavy truck traffic. The direct cost of the Heavy Vehicle Impact of 1 truck is equivalent to 8,000 – 12,000 vehicles on roads. The proposal would require Class 7 and Class 8 vehicles to require heavy vehicle permits. The plan would need further investigation and implementation planning with stakeholder engagement.

A motion to remove from the table the Heavy Vehicle Permit to resume debate passed, and a subsequent motion removing the Heavy Vehicle Permit from the sustainability action items was carried.

The City Manager resumed the Sustainability presentation, commenting that removing the Heavy Vehicle Permit necessitates $1 million being found from other sustainability initiatives. A Sustainability Standby Initiatives list is available.

Responding to question on further workforce reductions the City Manager stated that $5M of the $10M deficit is already planned in staff adjustments and represents 57% of the entire budget. The City Manager does not recommend cutting more staff; it will have service impacts. The Ernst & Young report stated that before the fire department could be reduced an impact analysis would be required. If Council does not like the Standby List, staff can review other options.

Moved by Councillor Armstrong, seconded by Councillor Merrithew:
RESOLVED that the City Manager be directed to look at a further $1M in reductions in workforce adjustments.

MOTION CARRIED with Councillor Reardon voting nay stating she supports the City Manager's recommendation, an impact assessment has not been done of the further cuts and that the City is a service provider requiring staff to plow the streets, etc.

Moved by Councillor Reardon, seconded by Councillor Sullivan:
RESOLVED that Common Council adopt the following:

1. Approve the implementation of the **Sustainability Plan** and all elements as presented to address the projected deficit of $10 Million through **workforce adjustments (60%),** revenue generation, service changes, and continuous improvement efforts in 2021 and 2022.

2. Direct the City Manager to return to Council as and when required for implementation plan approval, including any changes to bylaws, policies or Council guidance and direction.

3. Approve the implementation of **Standby Sustainability Initiatives** as prioritized to ensure the entirety of the deficit is addressed, inclusive of updated deficit figures, to balance the 2021 and 2022 general fund operating budgets.

MOTION CARRIED.

Moved by Deputy Mayor McAlary, seconded by Councillor Hickey:
RESOLVED that as recommended by the City Manager, Common Council adopts the following Policy Development Recommendations:

5. Direct the City Manager to develop a 10-year vision and strategy document that will be used to guide all further decision-making and subordinate policy development for the City of Saint John.

6. Direct the City Manager to maintain and update all policy documents on an as required basis.

7. Direct the City Manager to prepare for the development of the next Council's Four-Year Priorities.

MOTION CARRIED.

Moved by Deputy Mayor McAlary, seconded by Councillor MacKenzie:
RESOLVED that as recommended by the City Manager, Common Council adopt the New Organizational Structure and that terms of reference for Committees be developed as follows:

8. Approve in principle the enhanced Council Committee structure and direct the City Manager to develop Terms of Reference for consideration by Council.

MOTION CARRIED.

Moved by Councillor Reardon, seconded by Deputy Mayor McAlary:
RESOLVED that in accordance with the Procedural Bylaw the meeting be extended beyond 10:00 p.m.

MOTION CARRIED with Councillors Sullivan and Merrithew voting nay.

Moved by Councillor Hickey, seconded by Deputy Mayor McAlary:
RESOLVED that as recommended by the City Manager Common Council approve the Ernst & Young Operational Audit as follows:

9. Endorse the Operational Audit completed by Ernst & Young in partnership with the Province of New Brunswick (Department of Environment and Local Government); and

10. Direct the City Manager to develop a five (5) year implementation plan based on the recommendations outlined in the Ernst & Young Operational Audit.

MOTION CARRIED.

Moved by Deputy Mayor McAlary, seconded by Councillor Reardon:
RESOLVED that as recommended by the City Manager and the Review of ABCs to find efficiencies Common Council approves the following recommendation:

11. Endorse the City Manager's effort to significantly reduce payments to the regional facilities through the exploration of alternative business models and the identification and implementation of other efficiencies.

MOTION CARRIED.

Moved by Deputy Mayor McAlary, seconded by Councillor Casey:

RESOLVED that as recommended by the City Manager, Common Council approve the Transit recommendations as follows:

12. Continue to support the ongoing Transit review with its previously identified goals and objectives.

13. Support in principle, the closure of the Transit Commission and the transfer of the transit function to City Hall, including all personnel, vehicles and equipment. This support in principle is conditional on satisfactory resolution of outstanding issues, including but not limited to the pension considerations and the necessary legislative and bylaw changes.

14. Council submit a request to the Province to amend the Transit Commission Act so as to provide that in the event the Common Council of The City of Saint John (the **"City"**) adopts a resolution to assume control of the operations of Saint John Transit, that immediately upon such adoption, all the powers and responsibilities of the Transit Commission become vested in the City; the Transit Commission ceases to exist and all the rights and liabilities of the Transit Commission are deemed to become those of the City, and further, but notwithstanding any legislation, regulation, agreement or other arrangement of whatever kind, the current and former employees of the public transit system identified in the Transit Commission Act, will continue to be members of the group RRSP unless and until a different pension arrangement is agreed upon by the City, the union representing the current and former employees in question and, if the proposed different arrangement involves The City of Saint John Shared Risk Pension Plan, the Board of Trustees of the latter plan.

MOTION CARRIED.

Moved by Councillor Armstrong, seconded by Deputy Mayor McAlary:
RESOLVED that as recommended by the City Manager, Common Council approve the following:

Recommendation 15. Direct the City Manager to continue efforts to create a regional economic development framework, and

Recommendation 16. If regional economic development framework is not supported by the Region by mid-June 2020, direct the City Manager to develop an alternative option internal to the City of Saint John that addresses the key gaps and challenges identified within our current framework. Plan to address these gaps and challenges would need to be in place by 1 January 2021.

MOTION CARRIED with Councillor Armstrong voting nay.

Moved by Councillor Sullivan, seconded by Deputy Mayor McAlary:

RESOLVED that the Saint John Energy recommendation:

- Option 2 - Sell the utility - be removed from the sustainability list; and
- That Option 1 - Status Quo Rates / Enable Growth Agenda / Transfer Dividend to City; and
- That Option 3 - Adopt NB Power Rates / Transfer Dividend to City and Enable Growth Agenda / Transfer Divided to City be considered.

MOTION CARRIED.

Moved by Councillor Sullivan, seconded by Councillor Strowbridge:
RESOLVED that the following recommendations be adopted:

19. Endorse the Gardner Pinfold Greater Saint John Task Force analysis reports sponsored by the Province of New Brunswick on Regional Cost and Industry Cost-Recovery.

20. Continue to vigorously pursue comprehensive property tax reform to tax distribution between municipalities and the Province and other challenges within current property tax system in New Brunswick.

21. Request the immediate transfer of provincially retained heavy industry property tax for heavy industry within City limits as an interim trial measure until comprehensive property tax reform is implemented. If this transfer occurs, commit to using funds to lower the tax rate for all residents and businesses in the City of Saint John. Further commit to not impose a heavy vehicle permit program.

22. Request Province assume leadership role to resolve regional cost sharing and recover $8 million annually, phased in over two years, to compensate for the current additional funding pressures the City of Saint John incurs as a regional hub.

23. If regional cost sharing is implemented and the City receives $8 million compensation, commit to the removal of all non-resident user fees and differential rates, requirement for funding to regional facilities and requirement to fund regional economic development.

24. Continue to pursue **all** other transformational reforms as described in the City's sustainability plan and supporting references.

MOTION CARRIED.

12.3 <u>Vehicle for Hire By-Law Changes (M-12)</u>

Moved by Councillor Armstrong, seconded by Deputy Mayor McAlary:

RESOLVED that Council adopt the recommendation to "a) Endorse an exception to the 7-year age limit of a Taxi, on a one-time basis, for vehicles that are currently in the fleet" be amended to increase from 7-year age limit to 8-year age limit permanently.

MOTION TIED with Councillors Reardon, Sullivan, Merrithew, Hickey and Casey voting nay.

MOTION DEFEATED, Mayor Darling broke the tie voting against the motion.

Moved by Councillor Strowbridge, seconded by Councillor Reardon:
RESOLVED that as recommended by the City Manager in the submitted report *M&C 2020-125: Vehicle for Hire By-Law Changes (M-12)*, Common Council:

a) Endorse an exception to the 7-year age limit of a Taxi, on a one-time basis, for vehicles that are currently in the fleet.
b) Endorse an extension to the deadline for an operator's license for anyone that has a birthday between May 04th, 2020 and September 30th, 2020, to October 01st, 2020, on a one time basis.
c) Endorse an extension to the deadline for an owner's license from May 31st, 2020 to September 30th, 2020, on a one-time basis.
d) Endorse that Common Council make a permanent adjustment to the definition of Taxicab meter.

Request that the City Solicitor's office make the appropriate changes, to the Vehicle for Hire By-Law.

MOTION CARRIED.

Moved by Deputy Mayor McAlary, seconded by Councillor Reardon:
RESOLVED that the remaining agenda items (15.1 through 15.12 and 16.1) be tabled to the next regular meeting of Common Council.

MOTION CARRIED.

**13. Committee Reports**

**14. Consideration of Issues Separated from Consent Agenda**

**15. General Correspondence**

15.1 Canadian Manufacturers and Exporters - Request to Present

15.2 Port Saint John - Heavy Vehicle Permit Fees

15.3 A. Rouse - Sustainability Plan for the City of Saint John

15.4 P. Groody - Saint John Energy and the Future - An Initial Critique of Your Sustainability Plan

15.5 R. Goodwin - Citizen Petition: Saint John Energy is Not for Sale

15.6 C. Osborne: Proposed Cuts

15.7 H. Duncan - Sale of Saint John Energy

15.8 S. Nadeau - Appointment of Provincial Librarian

15.9 J. Pearce - Feedback on Restructuring Plan

15.10 The Chamber - Saint John Sustainability Report and Options

15.11 Protecting Vital Municipal Services - New Brunswick's Three Municipal's Association Letter to Premier

15.11.1 Federation of Canadian Municipalities Recommendations to address the financial crisis in our cities and communities due to COVID-19

15.12 Moosehead Breweries - Tax on Transportation Trucks

**16. Supplemental Agenda**

16.1 Email from Minister ELG J. Carr re Sustainability Plan

**17. Committee of the Whole**

**18. Adjournment**

Moved by Deputy Mayor McAlary, seconded by Councillor Reardon:
RESOLVED that the meeting of Common Council held on May 4, 2020 be adjourned.

MOTION CARRIED.

The Mayor declared the meeting adjourned at 11.00 p.m.

SAINT JOHN

# COUNCIL REPORT

| M&C No. | 2020-126 |
|---|---|
| Report Date | May 06, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Transportation and Environment Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT: Contract 2020-03: Shamrock Park – Sewer Replacement***

***OPEN OR CLOSED SESSION***

This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner/Dept. Head | City Manager |
|---|---|---|
| ***Joel Landers*** | ***Michael Hugenholtz / Brian Keenan*** | ***John Collin*** |

***RECOMMENDATION***

It is recommended that Contract No. 2020-03: Shamrock Park – Sewer Replacement be awarded to the low Tenderer, Galbraith Construction Ltd., at the tendered price of $666,218.58 (including HST) as calculated based upon estimated quantities, and further that the Mayor and Common Clerk be authorized to execute the necessary contract documents.

***EXECUTIVE SUMMARY***

Premier Blaine Higgs has stated that construction activities shall continue and are not prohibited under the declaration of the State of Emergency in response to the COVID-19 pandemic. He has instructed, however, that the construction industry must work safely and follow measures as recommended by the Chief Medical Officer of Health.

The purpose of this report is to recommend that Council award Contract 2020-03: Shamrock Park – Sewer Replacement to the low Tenderer.

***PREVIOUS RESOLUTIONS***

August 19, 2019 (M&C 2019-203): 2020 General Fund Capital Program approved.

April 20, 2020 (M&C 2020-108): 2020 General Fund Revised Capital Program approved.

***REPORT***

BACKGROUND

The approved 2020 General Fund Capital Program includes funding for the renewal of 210m of existing 1.2m x 1.8m box culvert with new 2400mm concrete pipe at Shamrock Park.

TENDER RESULTS

Tenders closed on May 5, 2020 with the following results, including HST:

1. Galbraith Construction Ltd., Saint John, NB $ 666,218.58
2. TerraEx Inc., Saint John, NB $ 760,368.50
3. Fairville Construction Ltd., Saint John, NB $ 771,420.00
4. Debly Enterprises Limited, Saint John, NB $ 794,155.50
5. Dexter Construction Company Limited., Saint John, NB $ 1,129,432.25

The Engineer's estimate for the work was $ 708,750.75 including HST.

ANALYSIS

The tenders were reviewed by staff and all were found to be formal in all respects. Staff is of the opinion that the low tenderer has the necessary resources and expertise to perform the work, and recommend acceptance of their tender.

FINANCIAL IMPLICATIONS

The Contract includes work that is charged against the 2020 General Fund Capital Program. Assuming award of the Contract to the tenderer, an analysis has been completed which includes the estimated amount of work that will be performed by the Contractor and Others.

The analysis is as follows:

| | |
|---|---|
| Budget | $ 800,000.00 |
| Project net cost | $ 673,900.00 |
| Variance (Surplus) | $ 126,100.00 |

POLICY – TENDERING OF CONSTRUCTION CONTRACTS

The recommendation in this report is made in accordance with the provisions of Council's policy for the tendering of construction contracts, the City's General Specifications and the specific project specifications.

***STRATEGIC ALIGNMENT***

This report aligns with Council's Priority for Valued Service Delivery, specifically as it relates to investing in sustainable City services and municipal infrastructure.

***SERVICE AND FINANCIAL OUTCOMES***

The Shamrock Park Sewer is a critical component of the North End Drainage Basin Sewer System. The renewal of this section of sewer will eliminate the risk of sewer collapse and possible flooding due to infrastructure failure.

This project will be completed within the original approved financial budget.

***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS***

N/A

***ATTACHMENTS***

N/A

SAINT JOHN

# COUNCIL REPORT

| | |
|---|---|
| M&C No. | 2020-130 |
| Report Date | May 13, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Transportation and Environment Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT: Enbridge Gas New Brunswick Inc. – Municipal Operating Agreement (Revival and Amending Agreement)***

***OPEN OR CLOSED SESSION***

This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner/Dept. Head | City Manager |
|---|---|---|
| ***Barb Crawford*** | ***Michael Hugenholtz*** | ***John Collin*** |

***RECOMMENDATION***

RESOLVED that Common Council authorizes the Mayor and Common Clerk to execute the revival and amending agreement in the attached form between Liberty Utilities (Gas New Brunswick) LP, as represented by its general partner Liberty Utilities (Gas New Brunswick) Corp. and the City of Saint John.

***EXECUTIVE SUMMARY***

Liberty Utilities (Gas New Brunswick) LP, as represented by its general partner Liberty Utilities (Gas New Brunswick) Corp. has requested to amend their existing Municipal Operating Agreement with the City specifically with respect to the term expiry date.

***PREVIOUS RESOLUTION***

On March 9, 2020 resolved by Council to execute the revival and amending agreement between The City of Saint John and Liberty Utilities (Gas New Brunswick) LP, as represented by its general partner Liberty Utilities (Gas New Brunswick) Corp.

On September 9, 2019 resolved by Council to execute the revival and amending agreement between Enbridge Gas New Brunswick Inc. and the City of Saint John.

On August 14, 2000 resolved by Council to approve the Municipal Operating Agreement with Enbridge Gas New Brunswick Inc., and authorize the Mayor and Common Clerk to execute the agreement.

***STRATEGIC ALIGNMENT***

Growth & Prosperity

***REPORT***

In 1999, the City entered into a Municipal Operating Agreement (the "Agreement") with Enbridge Gas New Brunswick ("EGNB") which sets the terms for the installation, operation and maintenance obligations respecting their natural gas distribution infrastructure within the bounds of the City. The Agreement's term came to an end effective August 31st, 2019. In the fall of 2019, the agreement was revised and amended to include an extension of the term from September 1st to December 31st 2019.

In October 2019, Liberty Utilities announced the acquisition of Enbridge Gas New Brunswick.

Discussions are ongoing between EGNB and the City respecting the provisions of a new agreement. To accommodate these ongoing discussions, an interim agreement must be in place. Such interim agreement mirrors the provisions of the Agreement, save and except for an additional extension of the term from April 30th, 2020 to June 30th, 2020.

Attached is a copy of such proposed interim agreement for Common Council's consideration. As part of the negotiations toward a new agreement, discussions continue with both Fredericton and Moncton respecting changes that they will be looking to see in their respective agreements based on the experiences of the last 20 years.

Once the conditions of the Municipal Operating Agreement are in place and agreed in principal, City staff will be returning to Common Council with an agreement for its consideration.

***SERVICE AND FINANCIAL OUTCOMES***

N/A

***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS***

Input was provided by the City Solicitor's Office and Infrastructure Development.

***ATTACHMENTS***

Proposed revival and amending Agreement that has been reviewed by the City's Legal Department.

## REVIVAL AND AMENDING AGREEMENT

**THIS AGREEMENT** is dated the ____ day of May, 2020 and effective as of April 30, 2020.

**B E T W E E N:**

**THE CITY OF SAINT JOHN** (the "Municipality")

- and -

**LIBERTY UTILITIES (GAS NEW BRUNSWICK) LP**, as represented by its general partner **LIBERTY UTILITIES (GAS NEW BRUNSWICK) CORP.**

**WHEREAS** the Municipality and Enbridge Gas New Brunswick Limited Partnership, as represented by its general partner Enbridge Gas New Brunswick Inc. ("EGNB") entered into a Municipal Operating Agreement dated August 14, 2000, a Revival and Amending Agreement dated September 11, 2019 and a Revival and Amending Agreement dated March, 2020 (collectively, the "Municipal Operating Agreement");

**AND WHEREAS** on October 1, 2019, the name of "Enbridge Gas New Brunswick Inc." was changed to "Liberty Utilities (Gas New Brunswick) Corp." and the name of "Enbridge Gas New Brunswick Limited Partnership" was changed to "Liberty Utilities (Gas New Brunswick) LP";

**AND WHEREAS** the parties wish to revive, renew and amend the Municipal Operating Agreement in the manner hereinafter set forth;

**NOW THEREFORE** this Agreement witnesses that in consideration of the mutual covenants and agreements hereinafter contained the parties, intending to be legally bound, agree as follows:

1. The Municipal Operating Agreement is hereby further revived and is declared to be in full force and effect unamended, except to the extent expressly set forth herein.

2. Effective immediately prior to May 1, 2020, the term of the Municipal Operating Agreement is amended to expire on June 30, 2020.

3. For greater certainty, the parties hereby agree to be bound by the terms of the Municipal Operating Agreement as if never terminated and that except for the amendment made in paragraph 2 hereof, all the other terms and conditions of the Municipal Operating Agreement are hereby confirmed.

4. This Agreement may be executed and delivered in counterparts, each of which, when so executed and delivered, shall be deemed to be an original and such counterparts together shall constitute one and the same agreement.

(33606270_1)

**IN WITNESS WHEREOF** each party has executed this Agreement by its duly authorized representative(s):

**THE CITY OF SAINT JOHN**

_____
Mayor

_____
City Clerk
Resolution Date: _____

**LIBERTY UTILITIES (GAS NEW BRUNSWICK) LP**, as represented by its general partner **LIBERTY UTILITIES (GAS NEW BRUNSWICK) CORP.**

_____
Gilles Volpé, Vice-President

SAINT JOHN

# COUNCIL REPORT

| | |
|---|---|
| M&C No. | 2020 - 132 |
| Report Date | May 19, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Finance and Administrative Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT: Terms of Spring 2020 Debenture Issue***

***OPEN OR CLOSED SESSION***
This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner | City Manager |
|---|---|---|
| ***Craig Lavigne*** | ***Kevin Fudge*** | ***John Collin*** |

***RECOMMENDATION***

It is recommended that this report be received and filed.

***EXECUTIVE SUMMARY***

On April 29, 2020 the New Brunswick Municipal Finance Corporation negotiated the sale of a serial bond issue in the amount of $42,100,000 of which $7,500,000 related to the City of Saint John.

***PREVIOUS RESOLUTION***

M&C 2020-72

**RESOLVED** that occasion having arisen in the public interest for the following Public Civic Works and needed Civic Improvements that the City of Saint John proposes issue of the following debentures to be dated on or after February 27th, 2020:

**REFINANCE DEBENTURES**

| | | | |
|---|---|---|---|
| Debenture No. BC 7 - 2010 | $ | 5,000,000 | |
| (General Fund – 5 years) | | | |
| Debenture No. BC 8 - 2010 | $ | 2,500,000 | |
| (Water & Sewerage – 10 years) | | | |
| **TOTAL** | | | **$ 7,500,000** |

**THEREFORE RESOLVED** that debentures be issued under provisions of the Acts of Assembly 52, Victoria, Chapter 27, Section 29 and amendments thereto, to the amount of $ 7,500,000.

***REPORT***

The terms of the issue as they relate to Saint John are as follows:

| | | |
|---|---|---|
| Term: | 5 year serial form (General) | $ 5,000,000 |
| | 10 year serial form (Water) | $ 2,500,000 |

| | | |
|---|---|---|
| Coupon Rate: | Year 1 - 0.90% | Year 6 - 1.65% |
| | Year 2 - 1.05% | Year 7 - 1.75% |
| | Year 3 - 1.20% | Year 8 – 1.90% |
| | Year 4 - 1.35% | Year 9 - 2.00% |
| | Year 5 - 1.50% | Year 10 - 2.05% |

Price: $ 99.44 (Principal: $5,000,000)
Average Interest Rate: 1.20% - 5 Years

Price: $ 99.26 (Principal: $2,500,000)
Average Interest Rate: 1.54% - 10 Years

Settlement Date: May 25, 2020

The interest rates and the discount factor were within the limits approved by Common Council at its meeting held on March 9th , 2020. As such, the Mayor and Common Clerk have signed the debentures between the City and the New Brunswick Municipal Finance Corporation for $7,500,000 at the terms listed above on May 7th, 2020.

***SERVICE AND FINANCIAL OUTCOMES***
N/A

***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS***
N/A

***ATTACHMENTS***
N/A

SAINT JOHN

# COUNCIL REPORT

| | |
|---|---|
| M&C No. | M&C 2020-136 |
| Report Date | May 19, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Transportation and Environment Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT: Rockwood Park Horse Stables License Renewl***

***OPEN OR CLOSED SESSION***
This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner/Dept. Head | City Manager |
|---|---|---|
| ***Marc Doucet*** | ***Michael Hugenholtz*** | ***John Collin*** |

***RECOMMENDATIONS***

Your City Manager recommends that Common Council:

Approve a license agreement with Turn of the Century Trolleys Inc. (TCT inc.) in the form and on the terms and conditions as attached for a term of five years, and that the Mayor and Common Clerk be authorized to execute the attached license agreement.

***EXECUTIVE SUMMARY***

This report is being submitted in support of endorsing an improved license agreement with TCT inc. to operate the horse stables in Rockwood Park.

The horse stables operation provides free public access to view the horses that are stabled in the park and also provides an additional level of security by having the operators living in the park full time. The benefits provided to the public by this license agreement come at zero cost to the City of Saint John.

This new license agreement improves the terms for the City by removing any financial liability for the City associated with the operation and maintenance of the horse stables facility.

***REPORT***

TCT inc. has been owned and operated by Lees Doley and Mike White for more than 25 years. During this time they have operated from the Horse Stables Barn

in Rockwood Park with their most recent license agreement beginning on June 1, 2010 and scheduled to end June 1, 2020.
During this time the TCT inc. have upheld their responsibilities under the agreed upon license and have been strong stakeholder partners in Rockwood Park, often being of assistance to City of Saint John Parks staff and the public.

TCT inc. also adds to the recreational offerings in Rockwood Park by offering horseback riding, trolley, and sleigh rides to the public.

This license agreement confirms the following points:

- TCT inc. will provide around the clock security within the park and open/close the various park and playground gates on a schedule determined by the Parks and Recreation Service, at no cost to the City.

- TCT inc. shall be responsible for all costs for maintenance, repairs and improvements to the Horse Barn and other out buildings and related structures, if and when required.

- TCT inc. shall pay all other charges, federal and/or provincial taxes, rates and assessments of whatsoever description which during the term of this License shall be chargeable upon or become payable in respect to the operation of the Horse Stables.

- TCT inc. shall pay all utility usage costs, including but not limited to costs in connection with hydro, septic, and telephone which during the term of this License.

- TCT inc. shall obtain and keep in force during the entire term of this License, commercial general liability insurance for bodily injury and property damage, which coverage shall have an inclusive limit of not less than Five Million ($5,000,000.00) which names the City of Saint John as an additional insured.

***STRATEGIC ALIGNMENT***

This report aligns with Council's priorities of creating a vibrant, safe city with greenspace and park agreements that align with PlaySJ.

***SERVICE AND FINANCIAL OUTCOMES***

This license agreement removes any financial risk or responsibility on behalf of the City to maintain the Horse Barn Facility and also allows the City the flexibility

to cancel the license agreement with one year's notice should an opportunity to create revenue from the facility present itself.

***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS***

- City of Saint John Real Estate and Legal Services
- City of Saint John Risk Management Department

***ATTACHMENT***

Proposed license agreement

THIS LICENSE made in duplicate as of the 21 day of May, 2020.

BY AND BETWEEN:

**THE CITY OF SAINT JOHN** having its City Hall at 15 Market Square, Saint John, New Brunswick, a body corporate by Royal Charter, confirmed and amended by Acts of the Legislative Assembly of the Province of New Brunswick, hereinafter called the "Licensor"

- and –

**TURN OF THE CENTURY TROLLEY TOURS INC.**, a body corporate under the laws of the Province of New Brunswick, having offices in the City of Saint John, hereinafter called the "Licensee"

-and-

**LEES DOLEY**, of the City of Saint John, in the County of Saint John, and Province of New Brunswick; hereinafter called the "Guarantor"

**RECITALS:**

WHEREAS the Licensor is the owner of lands bearing PID No. 52548, a portion of which is highlighted in red on the attached Schedule "A" which forms part hereof (hereinafter the "Lands");

AND WHEREAS situate upon the Lands is a red Horse Barn owned by the Licensor as part of Rockwood Park (hereinafter the "Horse Barn");

AND WHEREAS the Licensor has agreed to give the within License over the Lands under the terms and conditions hereinafter set forth;

NOW THEREFORE IT IS AGREED BY AND BETWEEN THE PARTIES HERETO AS FOLLOWS:

1. The parties hereto agree that this agreement is to be and constitutes a License, and that the laws of the Province of New Brunswick shall apply to same.

2. By this License the Licensor hereby permits the Licensee to enter into and upon and exit from the Lands for the sole purpose of operating the Horse Barn on the following terms and conditions and subject to the terms and conditions set out in Schedule "B", all of which the Licensee accepts and agrees to observe, perform and abide by.

3. The Guarantor, for her part, hereby irrevocably and unconditionally guarantees the due and punctual performance of all of the Licensee's obligations to the Licensor under this License Agreement, as such License Agreement may from time to time be amended, renewed, supplemented, replaced or otherwise modified.

4. This License shall be for a period of five (5) years, commencing June 1, 2020 and ending May 31, 2025 and shall remain in force unless terminated as hereinafter provided.

5. The Licensee's operation of the Horse Barn shall be as follows:

(a) The Licensee shall open the Horse Barn and the compound area to the public between May 1st and Labour Day of each year; and the Licensee, during this time, shall allow the public access to the compound area, the horses, and the farm animals, if any;

(b) The Licensee may close its operations one day per week;

(c) The public may have access to view the horses at any time. Full access to the horses shall not be permitted when the Licensee's operations are closed;

(d) The public shall only be allowed to access the Horse Barn with the Licensee' consent and any person accessing the Horse Barn shall be accompanied by Horse Barn Staff;

(e) The Licensee may offer horseback riding to the public year round on the trails designated by the Licensor for this purpose as shown on the attached Schedule "D";

(f) The Licensee may offer sleigh rides to the public in the winter on the trails designated by the Licensor for this purpose as shown on the attached Schedule "D";

(g) The Licensee may offer wagon rides to the public year round on the trails designated by the Licensor for this purpose as shown on the attached Schedule "D";

(h) The Licensee may have access to and from the stables over the Lands with carriages or trolleys in relation to the Licensee's operation of its "Turn of the Century Trolley Tours Inc." business; and

(i) The Licensee shall be responsible for the security of the Horse Barn and compound area at all times and shall keep all locks in good working order at all times.

6. The Licensee shall pay to the Licensor for the privileges herein granted the sum of two dollars ($2.00) Dollars per year, in each year during the term hereof and the first of such payment shall be due and payable on the 1st day of June, 2020 and hereinafter yearly on the anniversary date during the term hereof.

7. No transfer or assignment of this License or of any of the rights or privileges herein granted shall be made, or caused or permitted to be made by the Licensee.

8. Notwithstanding any other provisions of this License, this License may be terminated at any time by the Licensor immediately upon giving seven (7) days prior written notice to the Licensee if, in the reasonable opinion of the Licensor, the Licensee is in default of any of the terms and conditions of this License. Notwithstanding the foregoing, the Licensor shall not terminate the License if, in the reasonable opinion of the Licensor, the Licensee has corrected the default prior to the expiry of the seven (7) day notice period.

9. In the event of a natural, human, or any other catastrophe which prevents the Licensee from performing its duties under this License, the License will be terminated. Catastrophes include, but are not limited to, the loss of the barn, loss of life – human or animal and bankruptcy of the Licensee.

10. Notwithstanding any other provision of this License, this License may be terminated for any reason by either the Licensor or the Licensee, provided either party gives a minimum of one (1) year notice to the other party.

11. The Licensee hereby covenants and agrees with the Licensor as follows:

a) That, in return for the privileges herein granted, it shall provide security services for Rockwood Park year round. Said security services shall include, but shall not be limited to, roaming and monitoring the park at periodic intervals, and calling the police if need be;

b) that it shall control access to Rockwood Park by opening and closing the gates at times specified by the Licensor year round;

c) subject to section 5 (a) hereof, that it shall be permitted to control access to the Horse Barns and area of the Horse Barns;

d) that it shall open and close the gates to the Children's' Play Park at times specified by the Licensor;

e) that it shall be responsible for all costs for maintenance, repairs and improvements to the Horse Barn and other out buildings and related structures, if and when required;

f) that it shall not have any claim against the Licensor for loss or damage of any nature, kind or description whatsoever arising from the exercise or purported exercise of the License herein granted, unless such loss or damage is due to the negligence of the Licensor or its employees, servants or agents;

g) that it shall obtain and keep in force during the entire term of this License, commercial general liability insurance for bodily injury and property damage, which coverage shall have an inclusive limit of not less than Five Million ($5,000,000.00) Dollars on an occurrence basis. The aforesaid policy of insurance shall name the Licensor as an additional insured and shall contain a cross-liability clause. And, at the time of the execution of this License and every

year thereafter, it shall provide a Certificate of Insurance to the Licensor evidencing the insurance coverage described herein and providing that the coverage shall not be altered or cancelled without the insurers giving thirty (30) days notice in writing to the Licensor prior to any such alteration or cancellation.

And in the event the Licensor receives notice from the insurer that it intends to cancel or alter the said insurance coverage, the Licensor may arrange for the continuation of the coverage required and recover the cost of such coverage from the Licensee, who shall pay the Licensor for such cost immediately upon request by the Licensor;

h) that notwithstanding any clauses herein contained, the Licensee does hereby indemnify and save harmless the Licensor from all costs, expenses, damages, claims, demands, actions, suits or other proceedings by whomsoever made, brought or prosecuted in any manner and whether in respect of property owned by others or in respect of damage or injury sustained by others based upon or arising out of or in connection with this License or anything done or purported to be done in any manner hereunder;

i) that it pay all utility usage costs, including but not limited to costs in connection with hydro and telephone which during the term of this License shall be chargeable upon or become payable in respect to the operation of the Horse Barn;

j) that it shall pay all other charges, federal and/or provincial taxes, rates and assessments of whatsoever description which during the term of this License shall be chargeable upon or become payable in respect to the operation of the Licensee;

k) that it shall be permitted to place onto the Lands a modular or mobile home to serve as a residence for employees of the Licensee at its costs and expenses at the location of the former City owned Mobile Home and that it shall obtain and connect water, septic and utility services to said modular or mobile home at its costs and expenses; and the Licensee acknowledges that the Licensor makes no representations or warranties regarding the condition and quality of the water the Licensor will make available to the Licensee on the Lands;

l) Should the Licensee place a modular or mobile home on the Lands, such modular or mobile home shall be acceptable to the Licensor and shall meet the requirements of the Building Code and of any applicable by-laws and provincial and federal legislation;

m) Should the Licensee place a modular or mobile home on the Lands, it shall be responsible for the septic system that services said modular or mobile home and any costs related thereto, including but not limited to repair and replacement costs.

n) that it shall ensure that adequately trained staff are on site at all times when the site is open to the public;

o) that it shall ensure that all vehicles used by the Licensee in connection with the operation of the Horse Barn obey all the regulations of Rockwood Park while on Park premises;

p) that is shall ensure that all vehicles used by the Licensee in connection with the operation of the Horse Barn have current motor vehicle inspections as required by provincial legislation;

q) that it acknowledges that the main Horse Barn is on site and that it shall ensure that the said Horse Barn remains onsite at the end of the term;

r) that it shall, no later than April 1st of every year during the term hereof, provide to the Licensor copies of all fees and schedules for operation for the upcoming year;

s) That it shall only use those trails designated by the Licensor in Schedule D attached hereto, and that it shall ensure that its Borders also only use those trails designated by the Licensor in Schedule D attached hereto;

t) That it shall monitor those trails designated by the Licensor for the use of the Licensee and when, in the reasonable opinion of the Licensee, it is deemed necessary, it shall involve the local Police Force;

u) That it shall either clean up the horse manure every day between the Horse compound and the head of each trail designated by the Licensor for the use of the Licensee and on the paved roads used by the horses or it shall bag the horses every time they leave the Horse Barn; and

v) that it shall not conduct the retail sale of food or drink at any time from the licensed lands saving and excepting vending machines for the supply of non-alcoholic beverages.

12. The Licensor, for its part, covenants and agrees with the Licensee as follows:

a) that it shall permit the Licensee to place or erect a modular or mobile home to serve as a residence for employees of the Licensee at the location of the former City owned Mobile Home on the Lands. This modular or mobile home shall be placed or erected by the Licensee at its costs and expenses, it shall remain the property of the Licensee at the expiration of the License, and it shall be removed by the Licensee at its costs and expenses prior to the expiration of the License. Should the modular or mobile home placed by the Licensee on the Lands not be removed at the expiration of the License, said modular or mobile home shall become the property of the Licensor do to with as it pleases with no recourse to the Licensee;

b) should the Licensee place a modular or mobile home on the Lands, the Licensor shall not provide utility, sewer or septic services to said home, and the Licensor makes no representations or warranties regarding the quality and suitability of the sewer or septic services available to the Licensee on the Lands;

c) should the Licensee place a modular or mobile home on the Lands, the Licensor shall provide water to the modular or mobile home for the term of the License, however the Licensor makes no representations or warranties regarding the quality and suitability of the water it will provide to the Licensee on the Lands;

d) should the Licensee place a modular or mobile home on the Lands and determine that the water provided to the Licensee by the Licensor on the Lands is not suitable for human consumption, the Licensee shall purchase and obtain its own potable water;

e) that it shall provide water to the Horse Barn for the term of the License, however the Licensor makes no representations or warranties regarding the quality and suitability of the water it will provide to the Horse Barn on the Lands;

f) that it does not guarantee uninterrupted roadway access to the Lands for deliveries, visitation or patronage of the Licensee's business and the Licensee hereby releases and forever discharges the Licensor, its officers, agents, servants, and employees from and against any claims, demands, proceedings, losses, damages, costs or expenses arising out of or in connection with the interrupted or blocked access to the Lands for any amount of time;

g) that it shall work with the Licensee to develop the list of rules for horseback riding in Rockwood Park;

h) that the trails that may be used for horseback riding, sleigh trails and wagon trails are designated in Schedule D, and the Licensor reserves the right, upon giving the Licensee 7 days written notice, to change or close some of those trails from time to time;

i) that it shall make available for use by the Licensee the equipment listed in Schedule "C" provided that replacement of equipment shall be the responsibility of the Licensee and shall become the property of the Licensor upon termination of the License;

j) that it shall maintain fire insurance on the Horse Barn located on the Licensed Lands. The Licensee shall maintain adequate fire insurance for the contents of any buildings located on the Licensed Lands, including the Horse Barn, and for any new buildings added to the site;

k) that it hereby grants to the Licensee, its servants, agents, employees and contractors permission and license to enter into and upon the lands of Rockwood

Park for the purpose of gaining access to and egress from the lands shown on Schedule "A" and further it grants permission and license to the Licensee, its servants, agent, employees, contractors and invitees in common with all other persons legitimately using the Rockwood Park area to use the parking lots and access roads in connection with the exercise of this License; and

l) the Licensor grants permission to the Licensee to operate a Children's Petting Farm, if they so desire, within the site as outlined in Schedule "A".

IT IS FURTHER MUTUALLY AGREED BY AND BETWEEN THE PARTIES AS FOLLOWS:

13. That the Licensor may provide ongoing input in the presentation of the site which shall be complied with forthwith by the Licensee.

14. That the Licensor may conduct periodic inspections of the site and any and all deficiencies, as reasonably determined at the discretion of the Licensor, shall be remedied forthwith by the Licensee.

15. That the Licensee and Licensor acknowledge that the operation of the Horse Barn is seen as part of the general operation of Rockwood Park, and that any and all initiatives, developments and program changes to the operation of the Horse Barn, must be compatible with such general operation and must have the prior written approval of the Licensor.

16. Notices required under this License shall be in writing addressed to the addressee at its address for service as set forth below:

| | | |
|---|---|---|
| For the Licensor: | Attention: | Administrative Officer |
| | Address: | Leisure Services, The City of Saint John<br>P.O. Box 1971<br>Saint John, N.B. E2L 4L1 |
| | Telephone No.: | (506) 658-2908 |
| For the Licensee: | Attention: | Lees Doley |
| | Address: | P.O.Box 686<br>Saint John, NB<br>E2L 4A5 |
| | Telephone No.: | (506) 642-3222 |

17. AND FURTHER, the parties mutually agree that

(a) subject to paragraph (b) hereof, the Licensee must comply with the Licensor's requirement to reroute or suspend the operation of the Licensee's trail rides, wagon rides and sleigh rides should the Licensor determine in its sole and

absolute discretion that such is warranted in order to accommodate events or activities planned for Rockwood Park;

(b) the Licensor shall not exercise its rights identified in (a) hereof, until it has given the Licensee seven (7) days written notice of its intention to do so, and afforded the Licensee an opportunity to respond to that expressed intention within the five (5) days immediately following receipt of such notice; and

(c) in the event of the Licensor's exercising its rights pursuant to (a) and (b) hereof, the Licensee hereby releases and forever discharges the Licensor , its officers, agents, servants and employees from and against any claims, demands, proceedings, losses, damages, costs or expenses arising out of or in connection with the Licensor's exercising its rights hereunder.

THIS LICENSE shall enure to the benefit of and be binding upon the successors and permitted assigns of the parties hereto respectively.

SIGNED, SEALED & DELIVERED
In the presence of:

**THE CITY OF SAINT JOHN**

_____
Mayor

_____
Common Clerk

Common Council Resolution:
May 25, 2020.

**TURN OF THE CENTURY TROLLEY TOURS INC.**

Per: Lees Doley
Lees Doley, President

Lees Doley
Lees Doley, Guarantor

SCHEDULE A
PAGE 1 of 2
PID 00852548
Lease Area

EXHIBIT A
(PAGE 2 of 2)
Lake Lanier Lakes Dr.
Stable Cot
License Boundary

## SCHEDULE "B"

## SPECIFIC CONDITIONS – HORSE BARN

The Licensee will provide for all maintenance, i.e. feeding, grooming, shoeing and regular veterinary checks of its horses, and shall provide the Licensor with copies of any and all reports with respect to the said veterinary checks.

Any and all rides from the Horse Barn or in connection therewith, must be escorted by a staff person in the employ of the Licensee.

The Horse Barn and surrounding premises are to be kept clean and all manure will be stored on site and removed as required.

The Licensee may, upon the prior written approval of the Licensor, perform renovations to the Horse Barn.

The Licensee will provide pony rides at suitable times at rates set by the Licensee but shall ensure that all staff working in connection with said pony rides are experienced and able to handle the animals in an appropriate manner, and know how to respond to emergency situations.

Any and all staff employed by the Licensee must be experienced and able to handle animals and large horses and know how to respond to emergency situations.

The Licensee is free to set rates for rides, but must be available weather permitting, to offer these rides on a daily basis.

The Licensee may provide box stalls at a set rate per month each, and provide basic feed and cleaning to privately owned horses for the stabling of said horses.

The Licensee may offer horse riding lessons to the general public provided such lessons are under a qualified instructor.

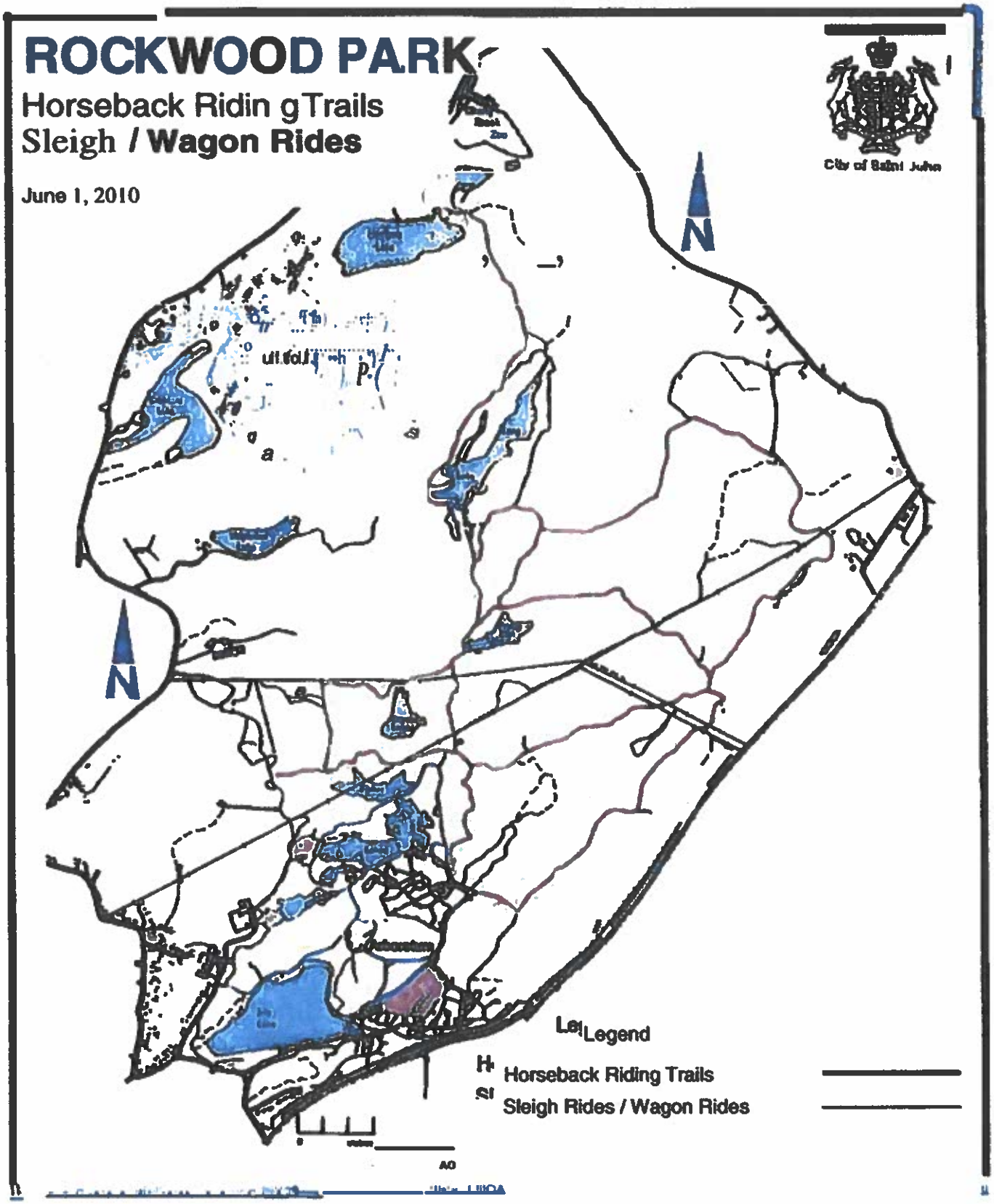
## SCHEDULE "C"

### LEISURE SERVICES INVENTORY

### LOCATION: ROCKWOOD PARK BARN

| Quantity | Description |
|---|---|
| | |
| 1 | Main Barn |
| 1 | Barn-Type Tool Shed |
| | |
| | |
| | |
| | |

# Schedule D


ROCKWOOD PARK
Horseback Ridin gTrails
Sleigh / Wagon Rides
June 1, 2010
City of Saint John
N
N
Legend
Horseback Riding Trails
Sleigh Rides / Wagon Rides

SAINT JOHN

# COUNCIL REPORT

| | |
|---|---|
| M&C No. | 2020 - 121 |
| Report Date | April 29, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Finance and Administrative Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT: City Market Tower Interior Renovations Second Floor and Fit-Up***

***OPEN OR CLOSED SESSION***

This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner/Dept. Head | City Manager |
|---|---|---|
| ***Samir Yammine*** | ***Kevin Fudge/Ian Fogan*** | ***John Collin*** |

***RECOMMENDATION***

It is recommended by the Finance Committee that the change order submitted by Eclipse Construction Services Ltd., for the City Market Tower Interior Renovations Second Floor and Fit-Up, in the amount of $324,843.49 plus HST be accepted. Further to the base quote amount, it is recommended that a contingency allowance be carried for this project of 15% for a total project cost of $373,570 plus HST.

***EXECUTIVE SUMMARY***

The purpose of this report is to seek Council's approval to award the change order of the City Market Tower Interior Renovations Second Floor and Fit-Up to Eclipse Construction Services Ltd. The contractor is also currently mobilized to carry out City Market Tower Interior Renovations the City Market Tower.

This recommendation was presented to the Finance Committee at the May 14th, 2020 meeting and was unanimously approved.

***PREVIOUS RESOLUTION***

The following previous resolutions were adopted by Common Council:

1) M&C 2015-199.
    *a.* Approve the Contribution with the Atlantic Canada Opportunity Agency (Project No. 206167) and authorize its execution by the Mayor and Common Clerk;

*b.* Commit to allocating $1,330,000 toward the Saint John City Market Upgrade Program, within the City of Saint John's capital budget prior to 2018, contingent on the Government of New Brunswick confirming its contribution of $2,030,000

2) *M&C 2016-238. Approve the contribution Agreement between the City of Saint John and the Regional Development Corporation (Project No. 7807) and authorize its execution by the Mayor and Common Clerk;*
3) *M&C 2017-048. It is recommended that the tender submitted by Eclipse Construction Services., for the replacement of the Heritage Window Replacement, in the amount of $853,252.85 including HST be accepted. Further to the base tender amount, it is recommended that a contingency allowance be carried for this project in the amount of $35,000 plus HST, for a total amount of $893,502.85 including HST. Additionally, it is recommended that the Mayor and Common Clerk be authorized to execute the necessary contract documents.*
4) M&C 2017-197. It is recommended that the tender submitted by Eclipse Construction Services Ltd., for the City Market Tower Phase 1 Envelope Rehabilitation and Structural Remediation, in the amount of $2,013,249.47 plus HST be accepted. Further to the base tender amount, it is recommended that a contingency allowance be carried for this project in the amount of $290,000 plus HST, for a total project cost of $2,303,249.47 plus HST. Additionally, it is recommended that the Mayor and Common Clerk be authorized to execute the necessary contract documents.
5) M&C 2019-80. It is recommended that the tender submitted by Eclipse Construction Services Ltd., for the City Market Tower Phase 2 Interior Renovations and Fit-Up, in the amount of $3,162,806.30 plus HST be accepted. Further to the base tender amount, it is recommended that a contingency allowance be carried for this project in the amount of $158,140.32 plus HST, for a total project cost of $3,320,946.62 plus HST. Additionally, it is recommended that the Mayor and Common Clerk be authorized to execute the necessary contract documents.

***STRATEGIC ALIGNMENT***

The City Market is a gem for the City of Saint John. The City Market is one of the most important public gathering spaces in the greater Saint John region. It is a place where regional vendors sell a range of goods as well as goods from around the world. The Market provides a range of merchandise that serves all residents of the community.

The City Market, the oldest continuing farmer's market in Canada, forms the historic centerpiece of the revitalized city center in Saint John. The City Market is a National Historic Site, which recognizes the Market's defining contribution to the identity and culture of Canada. In February 1988, the City of Saint John entered into a cost sharing agreement with the Federal Government

(Environment Canada – Parks) for the restoration of the Saint John City Market. This agreement declared that the Saint John City Market "be of national historic and architectural significance". An important stipulation in this agreement is as follows:

> *"The City will, at its own expense, and subject to the Conservation Report, operate, maintain, and protect the Market in its restored state for a period of forty-two (42) years…".*

As such, the City of Saint John has a responsibility under this agreement to maintain and protect the City Market in a restored state until the year 2030. This includes the Head Tower.

In addition to the above, in terms of strategic alignment, the Saint John City Market is also located in an intensification area (uptown primary centre), which aligns with Plan SJ. The proposed exterior and structural remediation work is part of the City Market Tower capital renewal which was identified as a high priority by the Common Council.

***REPORT***

**BACKGROUND**

In April, 2019, Common Council has awarded the City Market Tower Phase 2 Interior Renovations and Fit-Up to Eclipse Construction Services Ltd. Phase 2 consists of the interior renovation and fit up of the main floor, stairwell, elevator lobby, third and fourth floor as well as the following items:

- Replacement of the two boilers
- Supply and Installation of a new high efficiency heating and cooling system including a smart control system
- Supply and Installation of three high efficiency Energy Recovery Ventilators (ERV)
- Expanding of the electrical and boiler rooms
- Supply and installation of a new electrical service entrance
- Supply and installation of new lighting, power and communications distribution including lighting control
- Supply & installation of new exterior lighting system
- Modernizing of the existing elevator
- Structural remediation of interior timber systems, and interior brick bearing walls

Phase 2 is substantially completed with the exception of outstanding items and deficiencies. However, this phase has excluded the interior renovation of the second floor due to capital budget limitations.

**ANALYSIS**

In March 2020, the City of Saint John received confirmation from NB Power of grant funding in the amount $675,020.28 as a result of the implementation of the energy measures as part of Phase 1 & 2 of the City Market Tower Renovation.

These measures have been completed and all associated costs have been accounted for under the original City Market Tower Budget for Phase 1 & 2. The grand funding from NB Power is considered new funding which was not accounted in the capital budget.

In response to the new funding, the City has asked Eclipse Construction Services to provide a quote to complete the interior renovation and fit-up of the second floor at the City Market Tower.

The proposed scope of work of the City Market Tower second floor renovation and fit-up consists of, but is not limited to, the following:

- Interior renovations of the City Market Tower Second Floor and Fit-Up
- Supply and Installation of a new high efficiency heating and cooling system including a smart control system
- Supply and installation of new lighting, power and communications distribution including lighting control

The City Market Tower will be fully utilized and floor plans will be finalized in the coming weeks.

***SERVICE AND FINANCIAL OUTCOMES***

The total cost to perform the City Market Tower Interior Renovations and Fit-Up for the second floor, if awarded to Eclipse Construction Services Ltd as recommended, will be $376,570 plus HST. This includes a 15% contingency allowance to allow for flexibility of fit-up depending on the number of offices required.

The cost of the project with the HST rebate applied (100% in this case) will be $376,570.

City staff would like to use the NB Power grant to fund the City Market Tower Second Floor Renovation and Fit-Up for staff relocation.

***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS – MATERIALS MANAGEMENT***

In February 2020, City staff in cooperation with the Consultant prepared a design document and requested Eclipse Construction Services Ltd to provide a quote. City staff and the Consultant reviewed the quote and found the cost represents good value to the City and is in accordance with the industry standard for the scope of work.

The following rationale provided are to justify the work of Eclipse Construction Services:

1- Eclipse Construction Services are currently mobilized on site which would help reduce any overhead and mobilize costs
2- Eclipse Construction Services have submitted their cost prior to Covid-19 and agreed to hold their cost. The proposed quote will minimize risk related to any unexpected cost increase as a result of the Covid-19

City staff has estimated an 20% increase in cost if the City decide to postpone the award of the project or proceed with public tender.

The above process is in accordance with the City's General Administration of Contract of the City's General Specifications (Division 6) and Materials Management support the recommendation being put forth.

This recommendation was also unanimously approved by the Finance Committee at the May 14th, 2020 meeting.

***ATTACHMENTS***

N/A

SAINT JOHN

# COUNCIL REPORT

| | |
|---|---|
| M&C No. | 2020 - 129 |
| Report Date | May 13, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Finance and Administrative Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT: Initiate Stop-up and Closure of Portion of Algonquin Place***

***OPEN OR CLOSED SESSION***
This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner/Dept. Head | City Manager |
|---|---|---|
| ***Curtis Langille*** | ***Kevin Fudge/Ian Fogan*** | ***John Collin*** |

***RECOMMENDATION***

It is recommended Common Council adopt the following resolution:

1. That the Public Hearing to consider the passing of a By-law to Close a 511 square metre portion of a public street known as Algonquin Place, as shown on a Plan of Survey (see attached), be set for Monday, June 22, 2020 at 6:30 p.m. in the Council Chamber;

2. That Common Council authorize the publishing of a notice of its intention to consider passing of such By-law identified above; and

3. In the event that Common Council gives First and Second Reading to Amending a By-law as stated above, that Council withhold Third Reading pending a further report from City staff regarding the details of the possible sale of an adjoining parcel of the Provincially owned property to W&S Holdings.

***EXECUTIVE SUMMARY***

W&S Holdings Ltd. is the owner of the property west of Algonquin Place and has agreements in place to assemble PNB and City of Saint John lands to facilitate a potential 3-Phase, 11-unit townhouse development along Riverview Drive. In order to purchase that portion of Algonquin Place, a Stop Up and Closure is required as shown on the attached plan of survey.

The Public Hearing to facilitate the Stop up and Closure process for Algonquin Place was previously scheduled to be held on March 9, 2020; however, the advertising notifying of the Public Hearing did not occur and therefore, no Public

Hearing was held. The recommendation contained in this report will facilitate the process for Council to consider the closing of the street with the Public Hearing to be held on June 22, 2020.

***PREVIOUS RESOLUTION***

"RESOLVED that as recommended by the Committee of the Whole having met on January 27th, 2020, Common Council adopt the following:

1. That Common Council declares PIDs 55226054 & 55226047 as surplus to its needs;
2. That Common Council agrees to ratify the Purchase and Sale Agreement between The City of Saint John and W&S Holdings Ltd. as attached hereto M&C # 2020-26;
3. That Common Council grants permission for W&S Holdings Ltd. to commence any Municipal Plan amendment or required application for planning approvals as well as the Stop Up and Closure process for Algonquin Place;
4. That the Public Hearing to consider the passing of a By-law to Stop-up and Close a 511 square metre portion of a public street known as Algonquin Place, as shown on a Plan of Survey (as submitted), be set for Monday, March 9, 2020 at 6:30 p.m. in the Council Chamber, 8th floor City Hall;
5. That Common Council authorize the publishing of a notice of its intention to consider passing of such By-law identified above;
6. In the event that Common Council gives First and Second Reading to Amending a By-law as stated above, that Council withhold Third Reading pending a further report from City staff regarding the details of the possible sale of an adjoining parcel of the Provincially owned property to W&S Holdings.; and
7. In the event that the portion of street specified above in (4) is stopped-up and closed, Common Council assent to any required easement for municipal services required to protect and service its infrastructure, prior to the conveyance of the property."

***STRATEGIC ALIGNMENT***

Providing for entrepreneur opportunities in the City and creating a livable community that is vibrant and diverse, while providing an integrated approach to economic development.

***REPORT***

Further to the comments contained in the Executive Summary.

At its meeting of January 27, 2020 Common Council received a report and several recommendations regarding a proposed three phase, 11-unit town house development along Riverview Drive, which attempted to accomplish a variety of actions including but not limited to the following:

- ✓ Declaring two City owned parcels surplus to its needs
- ✓ Ratifying a conditional Agreement of Purchase and Sale
- ✓ Provided W&S the right to pursue a Municipal Plan Amendment as well as a Stop up and Closure process for Algonquin Place
- ✓ Set the date for the Stop Up and Closure Public Hearing
- ✓ Permitted publishing of the public notice to consider the Stop Up and Closure of Algonquin Place

The date for the Stop Up and Closure for the Public Hearing was set for March 9, 2020. Advertising for the public hearing did not occur and therefore, the Public Hearing was not held. Consequently, staff must seek a new resolution from Council to commence with the process for the Stop Up and Closure as well as set a date for same and authorize the requisite notice.

Various City departments have been advised and are supportive of the proponent's development plans for this property and are in agreement to have Council consider the closure of a portion of Algonquin Place. A portion of Algonquin Place will be subject to an easement in favor of the City for storm water if successfully stopped up and closed.

The recommendation contained in this report will initiate the process to consider the street closing.

***SERVICE AND FINANCIAL OUTCOMES***

There are no financial costs to the City associated with this project.

***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS***

Saint John Water, Transportation and Environment Services along with Infrastructure Development are all in agreement to have the surveyed portion of Algonquin Place closed and conveyed to the developer. The City Solicitor's office has reviewed this report and is satisfied with the recommendation to Council.

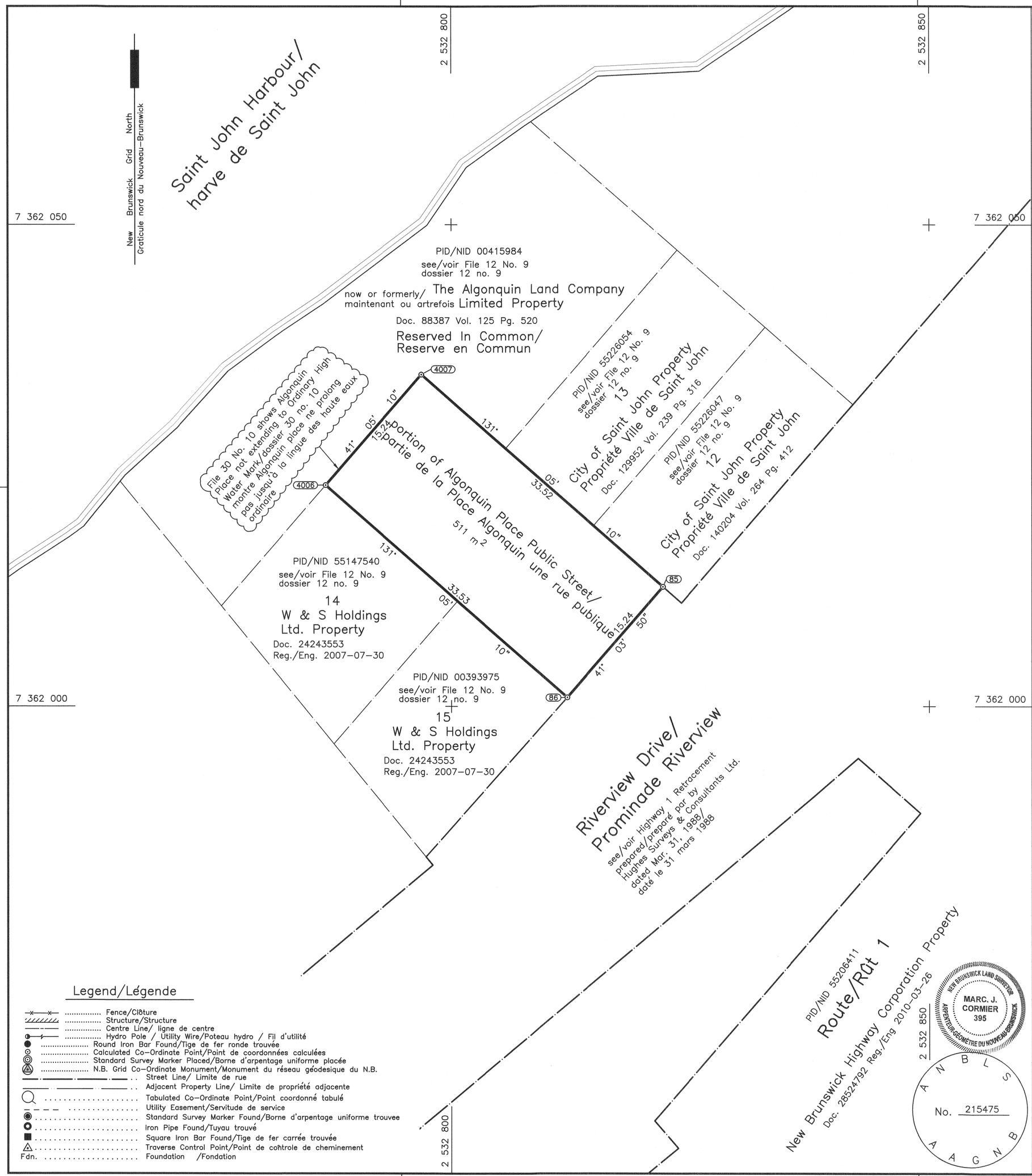
***ATTACHMENTS***

1. Location Map; and
2. Plan of Survey

SAINT JOHN

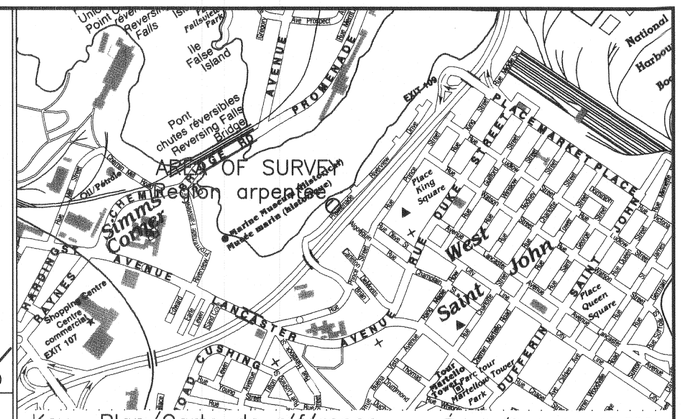
# Possible Stop-Up and Closure of Portion of Algonquin Place

Printed: 05/14/20 11:46:36 AM




## Legend/Légende

- Fence/Clôture
- Structure/Structure
- Centre Line/ ligne de centre
- Hydro Pole / Utility Wire/Poteau hydro / Fil d'utilité
- Round Iron Bar Found/Tige de fer ronde trouvée
- Calculated Co-Ordinate Point/Point de coordonnées calculées
- Standard Survey Marker Placed/Borne d'arpentage uniforme placée
- N.B. Grid Co-Ordinate Monument/Monument du réseau géodesique du N.B.
- Street Line/ Limite de rue
- Adjacent Property Line/ Limite de propriété adjacente
- Tabulated Co-Ordinate Point/Point coordonné tabulé
- Utility Easement/Servitude de service
- Standard Survey Marker Found/Borne d'arpentage uniforme trouvee
- Iron Pipe Found/Tuyau trouvé
- Square Iron Bar Found/Tige de fer carrée trouvée
- Traverse Control Point/Point de contrôle de cheminement
- Fdn. Foundation /Fondation




## Registration Data/Information d'enregistrement

For Title of Streets see Chapter III/ an Act relating to the Title of Streets in the City of Lancaster assented to May 1, 1958 / see File 30 No. 10 .
Pour titres dos rues voir chapitre III/ une acte en rapport avec le titres des rues dans le Cite dé Lancaster con senti mai 1, 1958/ voir file 30 No. 10.

Regulation 66-52 under the Municipalities Act (O.C. 66-1053)
Regulation 66-52 en virtu de la loi sur les municipalités(O.C. 66-1053)

## Notes

1 ) Directions are N. B. Grid azimuths derived from observations on N. B. Mon's. 4067 and 20146. (NAD83 CSRS Adjusted Values)

1 ) Les orientations sont des azimuts du système géodesique du N.B. dérivés d'observations des monuments 467 et 20146. (NAD83 CSRS Valeurs ajustées)

2 ) All distances are in metres , to convert to imperial equivalents divide by 0.3048 .

2 ) Les distances sont en mètres, Veuillez diviser les valeurs métriques par 0.3048 pour obtenir l'équivalence impériale .

3 ) Area of survey outlined thus ⊙———⊙ , peripheral information compiled from various sources .

3 ) La région arpenteé est montrée ainsi ⊙———⊙ , l'information périphérique fut compilée de diverses sources .

4 ) All document and plan references refer to Registry Office for Saint John County .

4 ) Les références des documents et des plans sont du Bureau d'enregistrement du comté de Saint John .

5 ) Field survey completed on June 2, 2016 .

5 ) L'arpentage sur le chantier fût complété le 2 juin 2016

6 ) All computations performed and coordinates shown on this plan are based on New Brunswick Stereographic Double Projection and the NAD83(CSRS) Ellipsoid as realized by Service New Brunswick Adjusted coordinate survey monuments .

6 ) Les calculs et les coordonnées montrés sur ce plan sont basés sur la projection stéréographique double du Nouveau-Brunswick et l'ellipsoïde NAD83(CSRS) telles que déterminées par les coordonnees ajustées des monuments de monuments de Services Nouveau-Brunswick .

7 ) For reference plan see City of Lancaster Survey Sheet No. 6 .

7 ) Pour le plan de référence voyez la feuille d'arpentage de la Ville de Lancaster No. 6 .

## New Brunswick Grid Co-Ordinate Values
## Liste des coordonnées géodésiques du Nouveau-Brunswick

| Sta. | X | Y | Rmks. |
|---|---|---|---|
| 85 | 2 532 822.137 | 7 362 012.416 | Calc. Pt./Pt. calc. |
| 86 | 2 532 812.126 | 7 362 000.926 | Calc. Pt./Pt. calc. |
| 4006 | 2 532 786.855 | 7 362 022.960 | Calc. Pt./Pt. calc. |
| 4007 | 2 532 796.870 | 7 362 034.446 | Calc. Pt./Pt. calc. |
| 4067 | 2 529 793.690 | 7 360 155.788 | N.B. Mon./Mon. NB |
| 20146 | 2 533 174.765 | 7 362 412.193 | N.B. Mon./Mon. NB |

Scale Factor applied/Facteur d'échelle combinée utilisé 1.000038

# Plan Of Survey/Plan d'Arpentage

Showing portion of Algonquin Place,
Montrant et des partie Place Algonquin,
City of Saint John,
Ville de Saint John,
Saint John County, New Brunswick.
Comte de Saint John, Nouveau-Brunswick.

Prepared by
HUGHES SURVEYS & CONSULTANTS INC.

Surveyed by/ Arpenté par — June 21, 2016 . 21 juin, 2016 . Date

Marc J. Cormier # 395
New Brunswick Land Surveyor/Arpenteur-géomètre du Nouveau-Brunswick

5 0 5 10 15 20
1:250 metres

| Dwg. No. | Disk No. | Storage | Disk No. |
|---|---|---|---|
| S15044C | 2015 | S15044 | 2015 |

| Dwn. by | Job No. | Rev. No. | Map Ref. |
|---|---|---|---|
| B.S.M. | Y15-044 | | G/08-T2A,SW(3) |

H:\2015jobs\S15044\DWGS\S15044C.dwg 24x20 SUBDIVISION Monday, May 11, 2020 11:33:40 AM

SAINT JOHN

# COUNCIL REPORT

| | |
|---|---|
| M&C No. | 2020-133 |
| Report Date | May 19, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Growth and Community Development Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT: Proposed Public Hearing Date – 134 Taylor Avenue, 1739 Grandview Avenue, 913 Latimore Lake Road and rescheduled hearing date for 90 Paradise Row***

***OPEN OR CLOSED SESSION***

This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner/Dept. Head | City Manager |
|---|---|---|
| ***Kenneth Melanson*** | ***Jacqueline Hamilton*** | ***John Collin*** |

***RECOMMENDATION***

That Common Council:

1. Schedule the public hearings for the rezoning applications of Hughes Surveys & Consultants Inc. (134 Taylor Avenue), Patrick Hunter (1739 Grandview Avenue) and Northrup Group (913 Latimore Lake Road) for Monday July 6, 2020 at 6:30 p.m. to occur via web conference, and refer the applications to the Planning Advisory Committee for a report and recommendation; and
2. Reschedule the public hearing for the rezoning application for Saint John Energy (90 Paradise Row) for Tuesday August 4, 2020 at 6:30 p.m. to occur via web conference.

***EXECUTIVE SUMMARY***

The purpose of this report is to advise Common Council of the rezoning/condition update applications received and to recommend an appropriate public hearing date. The next available public hearing date for items received is July 6, 2020. This report also seeks to reschedule the public hearing for 90 Paradise Row to the August 4, 2020 public hearing. The applicant has requested an alternate date due to the current State of Emergency.

***PREVIOUS RESOLUTION***

At its meeting of August 3, 2004, Common Council resolved that:

1. *the Commissioner of Planning and Development receive all applications for amendments to the Zoning By-law and Section 39 [now referred as section 59] resolutions/ agreements and proceed to prepare the required advertisements; and*
2. *when applications are received a report will be prepared recommending the appropriate resolution setting the time and place for public hearings and be referred to the Planning Advisory Committee as required by the* Community Planning Act.

***REPORT***

In response to the motion above, this report indicates the applications received and recommends an appropriate public hearing date. Application details are available in the Common Clerk's office and will form part of the documentation at the public hearings. The following applications were received:

| **Name of Applicant** | **Location** | **Existing Zone** | **Proposed Zone** | **Reason** |
|---|---|---|---|---|
| Hughes Surveys & Consultants Inc. | 134 Taylor Avenue | Residential Mid-Rise (RM) | Section 59 amendment | To allow a multi-residential development. |
| Patrick Hunter | 1739 Grandview Avenue | Rural General Commercial (CRG) | Section 59 amendment | To allow an auto dealership in conjunction with auto repair facility. |
| Northup Group | 913 Latimore Lake Road | Rural Residential (RR) | Zoning By-law text amendment | By-law text amendment to allow two-unit manufactured homes. |
| Saint John Energy | 90 Paradise Row | Corridor Commercial (CC) | Utility Service (US) | Rescheduling of hearing date at applicant request. |

***STRATEGIC ALIGNMENT***

While the holding of public hearings is a legislative requirement of the *Community Planning Act*, it is also a key component of a clear and consistent land development process, which provides transparency and predictability to the development community and City residents.

The development approvals process helps fulfill Council's priorities by:

- ensuring Saint John has a competitive business environment for investment;
- supporting business retention and attraction; and
- driving development in accordance with PlanSJ which creates the density required for efficient infrastructure, services and economic growth.

***SERVICE AND FINANCIAL OUTCOMES***

The scheduling of the public hearing and referral to the Planning Advisory Committee satisfies the legislative and service requirements as mandated by the Community Planning Act.

***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS***

Not Applicable

***ATTACHMENTS***

None

SAINT JOHN

# COUNCIL REPORT

| | |
|---|---|
| M&C No. | 2020-134 |
| Report Date | May 19, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Growth and Community Development Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT: Holy Cross Cemetery – Revised mausoleum proposal***

***OPEN OR CLOSED SESSION***

This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner/Dept. Head | City Manager |
|---|---|---|
| ***Kenneth Melanson*** | ***Jacqueline Hamilton*** | ***John Collin*** |

***RECOMMENDATION***

That Common Council hereby approves of the revised proposal for the establishment of a mausoleum at Holy Cross Cemetery, Sand Cove Road, Saint John, New Brunswick by Saint John Diocesan Cemeteries Inc. as shown on Attachment 1 to this report.

***EXECUTIVE SUMMARY***

The purpose of this report is to authorize Saint John Diocesan Cemeteries Inc. for the installation of a second mausoleum at Holy Cross Cemetery. Written Council approval is required as per the Cemetery Companies Act of New Brunswick.

***PREVIOUS RESOLUTION***

At its meeting of October 7, 2019, Common Council referred general correspondence received from the Saint John Diocesan Cemeteries Inc. to the City Manager. This correspondence is requesting written approval by Council for the placement of an additional mausoleum at Holy Cross Cemetery.

At its meeting of November 19, 2019, Common Council approved the proposed establishment of a mausoleum at Holy Cross Cemetery (original proposal).

***REPORT***

In October of 2019, Council referred a request to approve a new mausoleum at the Holy Cross Cemetery to Staff. After reviewing the original proposal, it was determined that no permits were required however Common Council was

required to grant authorization as per the Cemetery Companies Act. Council granted that authorization November 18, 2019.

Since this approval was granted, Staff were made aware that the proposal has been revised (Attachment 1) by enlarging the size of the mausoleum and changing the location. Staff have determined that a building permit will now be required, as the size of the mausoleum has increased. A building permit for this type of structure can be processed through the 'virtual' One Stop Development Shop and is typically processed in 10 business days or less.

Staff recommend Council approve the revised proposal in order to begin the permit review process to enable the new mausoleum to proceed.

***STRATEGIC ALIGNMENT***

This proposal aligns with Council's priority to provide a Vibrant, Safe City by supporting the operation of various cemetery resources throughout the City of Saint John.

***SERVICE AND FINANCIAL OUTCOMES***

Authorizing the revised mausoleum will enable the Holy Cross Cemetery to proceed with necessary approvals and construction in a timely manner.

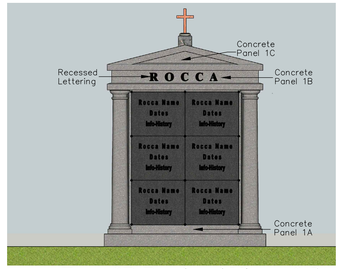
***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS***

Not Applicable

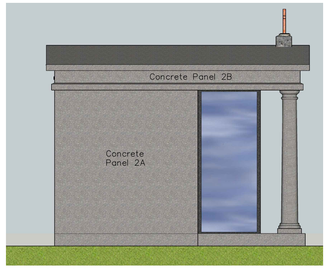
***ATTACHMENTS***

Attachment 1 – Saint John Diocesan Cemeteries Inc. – revised Holy Cross Cemetery mausoleum proposal.
Attachment 2 –Saint John Diocesan Cemeteries Inc. original proposal from November 2019.

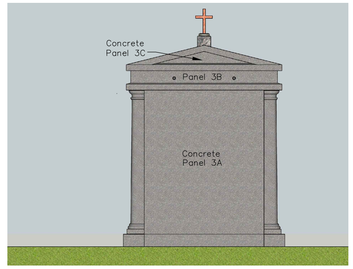
# Rocca Mausoleum



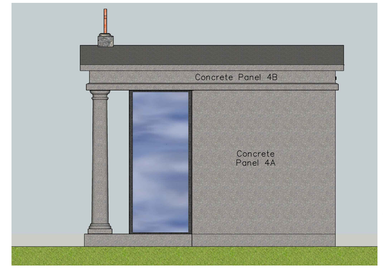

Front 2D Rendered View-A2-5A



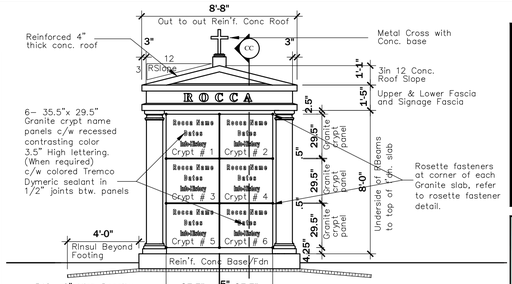

Left Side 2D Rendered View-A2-6A



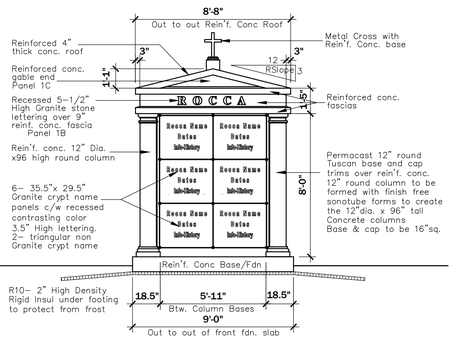

Rear 2D Rendered View-A2-7A



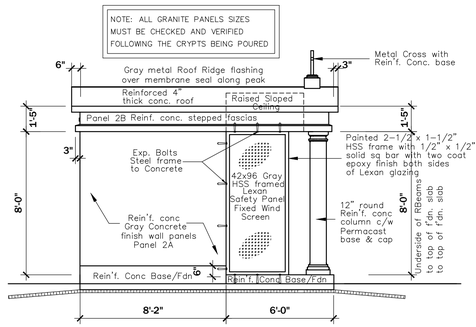

Right Side 2D Rendered View-A2-8A



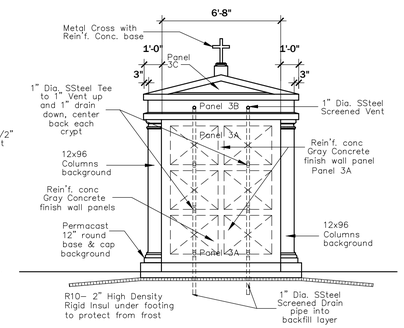

Front Crypt Name Panels- 2D Elevation-A2-10



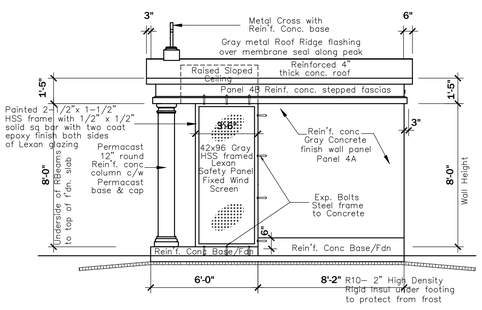

Front 2D Elevation-A2-5



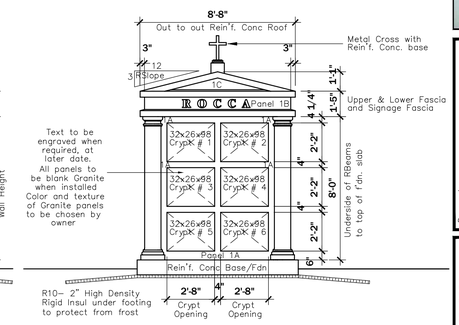

Left Side 2D Elevation-A2-6




Rear 2D Elevation-A2-7




Right Side 2D Elevation-A2-8




Front Openings- 2D Elevation-A2-9

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**GENERAL NOTE # G2:**
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**Rocca Mausoleum**
**Holy Cross Cemetery, Saint John, NB**

CONTRACTOR MUST REPORT ANY ERRORS OR OMISSIONS TO THE OWNER PREVIOUS TO THE START OF ANY CONSTRUCTION.

**GENERAL NOTE # G3:**
NOTE: ALL DRAWINGS IN THIS SET:
REV 1, DATED MARCH 20, 2020 FOR:
ROCCA MAUSOLEUM
Holy Cross Cemetery, Saint John, NB
MUST BE REVIEWED & VERIFIED TO CONFIRM THE SCOPE OF WORK AND MATERIALS REQUIRED. NO DRAWING, SHALL BE READ IN ISOLATION. NOTES AND DETAILS SHOWN MUST BE CO–ORDINATED TO PROVIDE A COMPLETE AND FINISHED ITEM &/OR PROJECT.

**GENERAL NOTE # GN4:**
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**GENERAL NOTE # GN5:**
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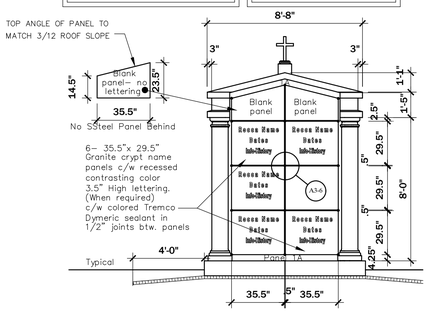
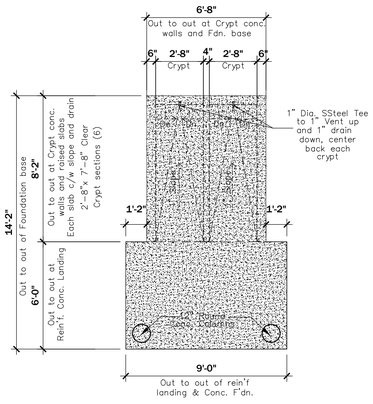
NOTE: All finished grades are to slope away from house, with min. 8" from finished grade to top of foundation wall.

NOTE: ALL GRANITE PANELS SIZES MUST BE CHECKED AND VERIFIED FOLLOWING THE CRYPTS BEING POURED

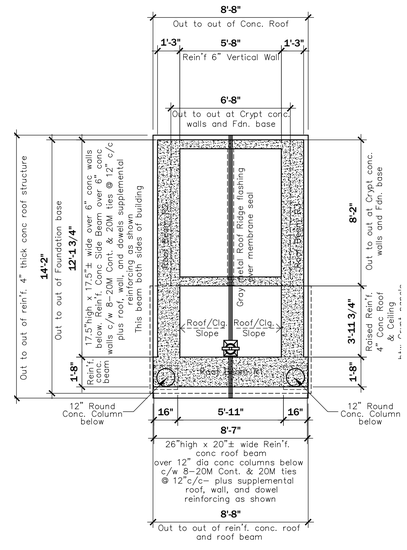
NOTE: THE 2D ELEVATIONS SHALL BE CO–ORDINATED WITH 3D VIEWS, AND FLOOR PLANS.



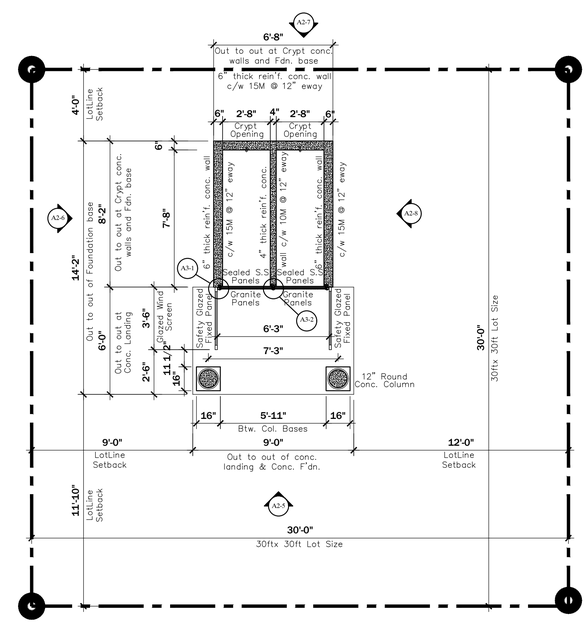

Front Granite Panel 2D Elevation- A2-4




Slab/Foundation Plan-A2-3




Roof Beam Plan- A2-2




Site Plan and Floor Plan- A2-1

Drawing Number: A-2

Drawn by: JIM BUCKLEY Fundy Drafting Services (833-4320)

Date: March 20, 2020
Cad Reference: ( 2020 / RoccaM / A-2R )
Scale: 1/4" = 1'-0" ( 1:48)

Drawing Title: Exterior 3D Views

Project Title: Proposed New Mausoleum **Rocca Family** Holy Cross Cemetery, Saint John, NB

Fundy Drafting Services - Jim Buckley - 833-4320

Rocca Mausoleum - Holy Cross Cemetery

# Rocca Mausoleum

Fundy Drafting Services - Jim Buckley - 833-4320

### GENERAL NOTE # G1:
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**Rocca Mausoleum**
**Holy Cross Cemetery, Saint John, NB**

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### GENERAL NOTE # G3:
NOTE: ALL DRAWINGS IN THIS SET:
REV 1, DATED MARCH 20, 2020 FOR:
R O C C A  M A U S O L E U M
Holy Cross Cemetery, Saint John, NB
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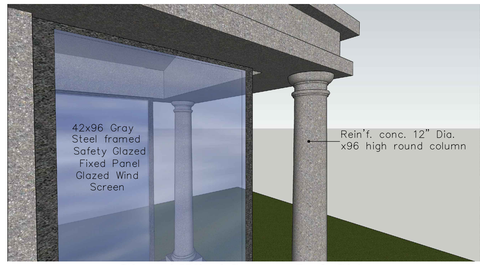
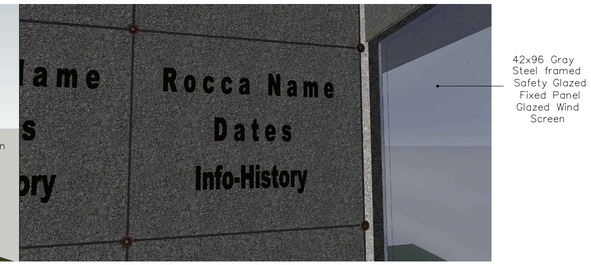


Glazed Wind Screen- Left Side
3D View A1-17

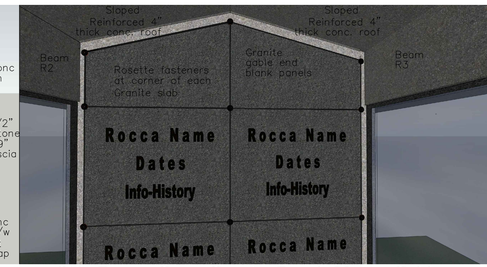


Typ. Crypt Granite Name Panel
3D View A1-18

### 3D VIEWS - GENERAL NOTE:
NOTE: ALL 3D VIEWS ARE NOT TO SCALE, AND ARE INTENDED FOR GENERAL INFORMATION ONLY, ALL DIMENSIONS, ROOF ANGLES, AND DETAILED INFORMATION MUST BE OBTAINED BY PROJECT FLOOR PLANS AND 2D BUILDING ELEVATIONS.

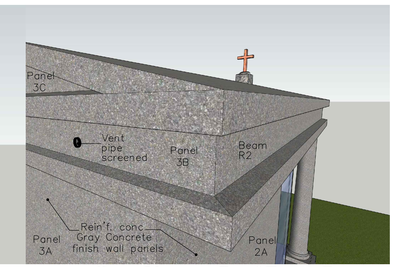
### 3D & EXTERNAL VIEW NOTE:
ALL FINISHES AND COLORS SHOWN MUST BE REVIEWED WITH AND APPROVED BY THE OWNER PRIOR TO ORDERING OF ANY EXTERIOR BUILDING MATERIALS

Recessed Name- Column Cap- Recess Slopes
3D View A1-13

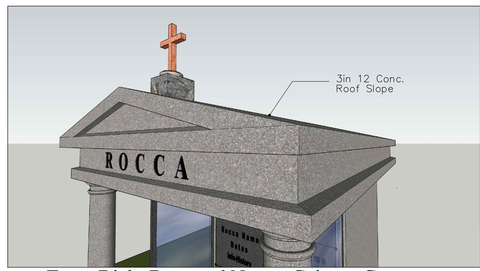


Side Beam- Crypt Granite Panel- Upper Gable
3D View A1-14

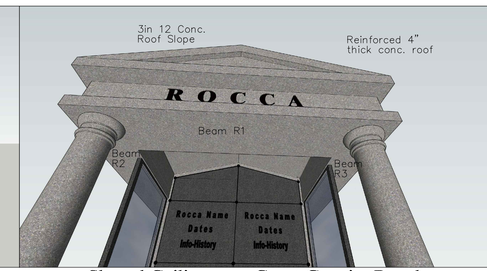
Front & Side Roof Beams over Columns &
Name Recess- 3D View A1-15



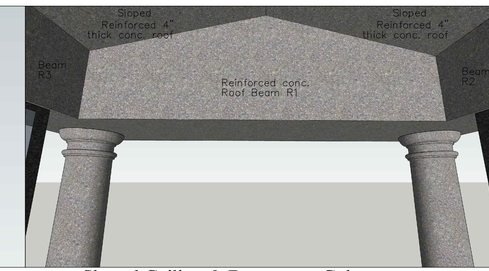
Crypt Vents at Roof Fascia Recess
3D View A1-16



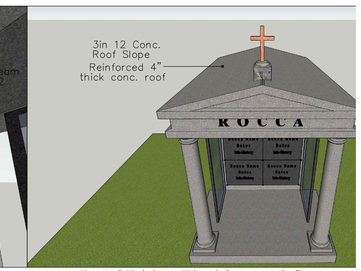
Front Right Recessed Name- Column Cap
3D View A1-9



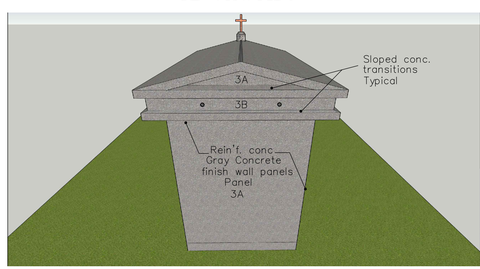
Sloped Ceiling over Crypt Granite Panels
3D View A1-10



Sloped Ceiling & Beam over Columns
3D View A1-11

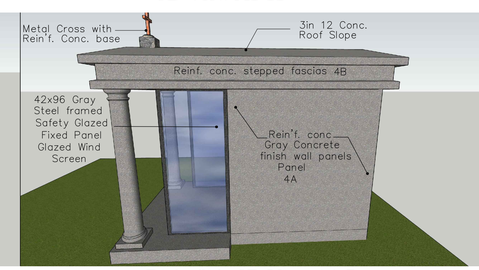


Roof Ridge Flashing and Cross
3D View A1-12

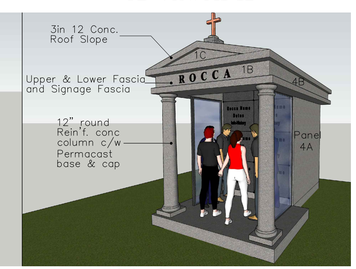


Back 3D View A1-5

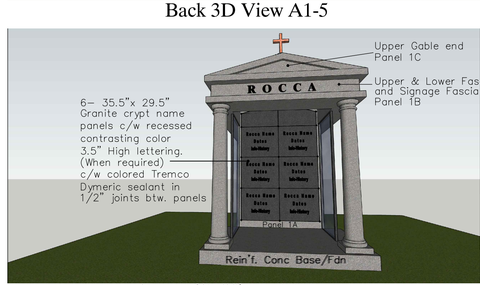
Back Right Corner 3D View A1-6



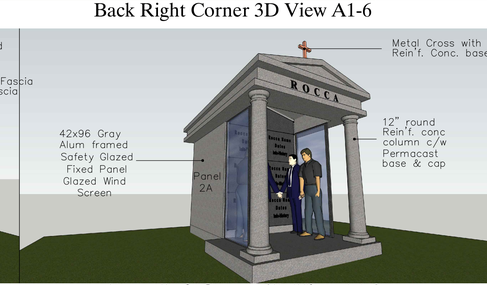
Right Side 3D View A1-7



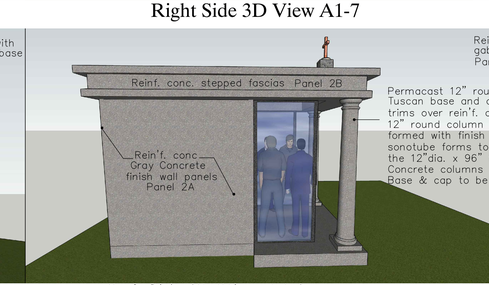
Front Right Corner 3D View A1-8



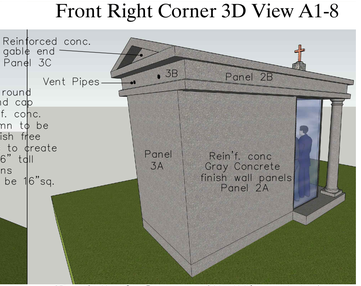
Front 3D View A1-1



Front Left Corner 3D View A1-2



Left Side 3D View A1-3



Back Left Corner 3D View A1-4

Drawing Number: A-1

FUNDY DRAFTING SERVICES
Jim Buckley
Phone# (506) 833-4320
Saint John, Grand Bay
Quispamsis, Rothesay
Email: jimbuckley@xplornet.com

Drawn by: JIM BUCKLEY Fundy Drafting Services (833-4320 )

Date: March 20, 2020
Cad Reference: ( 2020 / RoccaM / A-1R )
Scale: Not to Scale

Drawing Title: Exterior 3D Views

Project Title: Proposed New Mausoleum
**Rocca Family**
Holy Cross Cemetery, Saint John, NB

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**Holy Cross Cemetery, Saint John, NB**
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R O C C A  M A U S O L E U M
Holy Cross Cemetery, Saint John, NB
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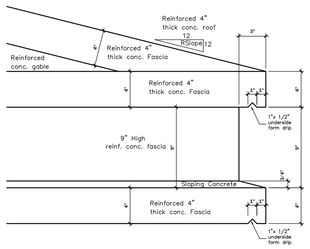
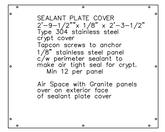
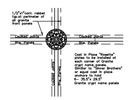
Note: Structural Engineer's review and stamp is only for the reinforced concrete and reinforcing steel bar elements only. Drawing A-3 shall be the only drawing which requires a Structural Engineer's stamp.



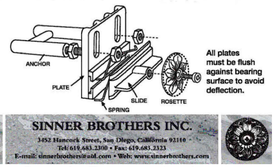

Typical Roof Edge Detail- A3-3
Scale: 1–1/2" = 1'–0" ( 1:8)
Rear Wall overhang modified



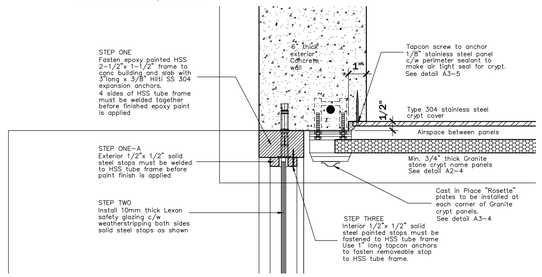

Tapcon Anchor Layout
Int. SSteel Sealant
Plate Detail A3-5
Scale: 3" = 1'–0" (1:4)



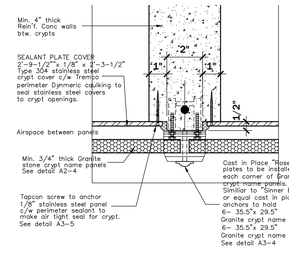
Typical Recessed joints
for Crypt Panels-A3-6
Scale: 1–1/2" = 1'–0" ( 1:8)



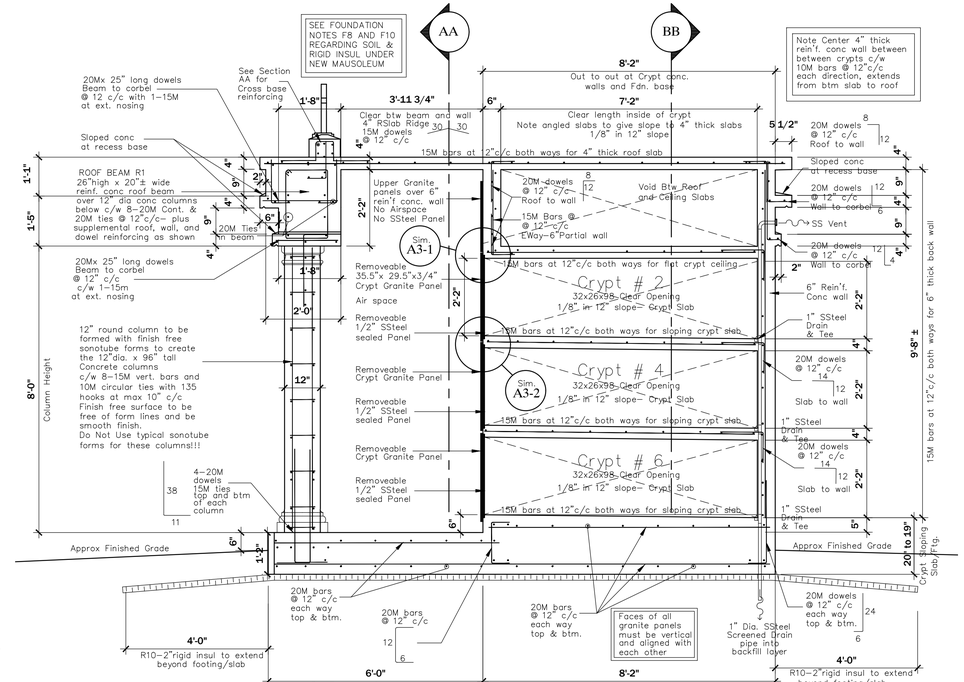

Sample Rosette Anchor
Info Detail A3-4
Scale: Not to Scale




Sealant Plate & Granite Crypt Cover
Detail at 6" Ext. Wall - A3-1
Scale: 3" = 1'–0" (1:4)




Sealant Plate & Granite Crypt Cover
Detail at 4" Center Wall - A3-2
Scale: 3" = 1'–0" (1:4)




Longitudinal Building Section CC
Thru Crypts
Scale: 1/2" = 1'–0" ( 1:24)

## FOUNDATION NOTES:

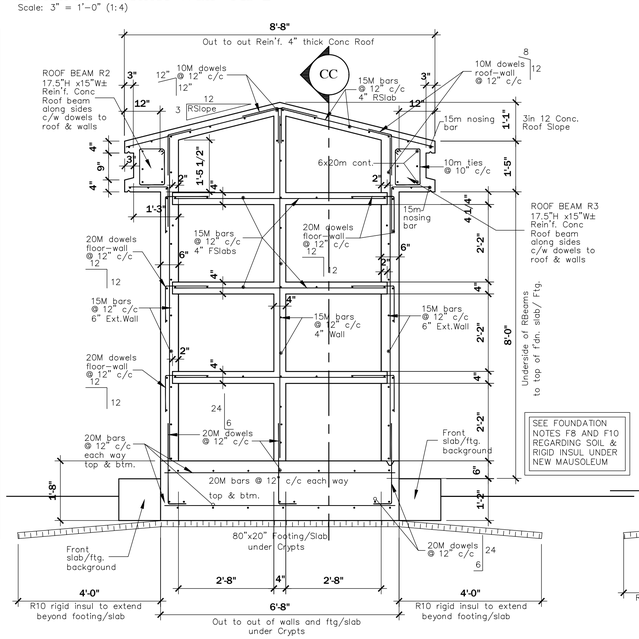
| | |
|---|---|
| F1 — | FINISH GRADES SHALL SLOPE AWAY FROM HOUSE |
| F2 — | FOUNDATION MUST ALLOW FOR SLEEVES THRU FORMWORK FOR CRYPT DRAINS AS SHOWN |
| F3 — | • ALL FOOTINGS TO BEAR ONTO 2"– R10 RIGID INSUL<br>• OVER COMPACTED 2" CRUSHED SLAB BACKFILL<br>• OVER COMPACTED FILL |
| F4 — | USE CURING COMPOUND ON CONCRETE FLORSEAL &/OR RITECURE BY STERNSON & SIKA |
| F5 — | NON–SHRINK, NON METALLIC GROUT– M–BED BY STERNSON & SIKA |
| F6 — | ALL FORMWORK TO BE CONSTRUCTED STRONG, TIGHT, BRACED AND TRUE SO AS TO MAINTAIN SHAPE AND POSITION. USE ONLY NEW MATERIAL. |
| F7 — | • PROTECT ALL CONCRETE FROM FROST. NO WATER SHALL BE ADDED TO MIX WHEN DELIVERED TO SITE. COLD WEATHER CONCRETE SHALL BE PLACED AND PROTECTED IN ACCORDANCE WITH THE REQUIREMENTS OF CSA–A23.1–94 AND AC1–306R–88. PROVIDE HEATED ENCLOSURES AND / OR INSULATED TARPS AS REQUIRED TO MAINTAIN MINIMUM 10°C CONCRETE SURFACE TEMPERATURE FOR A PERIOD OF 5 DAYS<br>• FOLLOWING CONCRETE PLACEMENT. PROVIDE CONTROLLED COOL DOWN PERIOD TO PREVENT SURFACE CRACKING AT END OF PROTECTION PERIOD. ENSURE THAT NO CONCRETE IS PLACED ON OR AGAINST FROZEN SUBGRADE, FORMWORK, OR REINFORCING STEEL.<br>• WHENEVER AIR TEMPERATURE IS 5° C MAINTAIN TEMPERATURE OF CONCRETE AT NOT LESS THAN 10° C FOR 5 DAYS.<br>• DO NOT ALLOW CONCRETE TO FREEZE FOR 7 DAYS<br>• DO NOT PLACE CONCRETE AGAINST FROZEN SURFACES |
| F8 — | • REMOVE THE SUBGRADE AND ALL GRASS AND REPLACE WITH ENGINEERED FILL TO ALLOW FOR COMPACTED FILL TO SUPPORT THE NEW MAUSOLEUM BUILDING.<br>• SEE GEOTECHNICAL REPORT FOR SUBGRADE REQUIREMENTS.<br>• MINIMUM SOIL BEARING CAPACITY IS TO BE 3,000 PSF QUALIFIED GEOTECHNICAL CONSULTANT RETAINED BY OWNER, TO VERIFY THAT THE COMPACTION OF FILL MEETS GEOENGINEERING REQUIREMENTS.<br>• QUALIFIED GEOTECHNICAL CONSULTANT SHALL ALSO CONFIRM NEW CONCRETE STRENGTH BY TESTING CONCRETE CYLINDERS AS NOTED. |

## FOUNDATION NOTES:

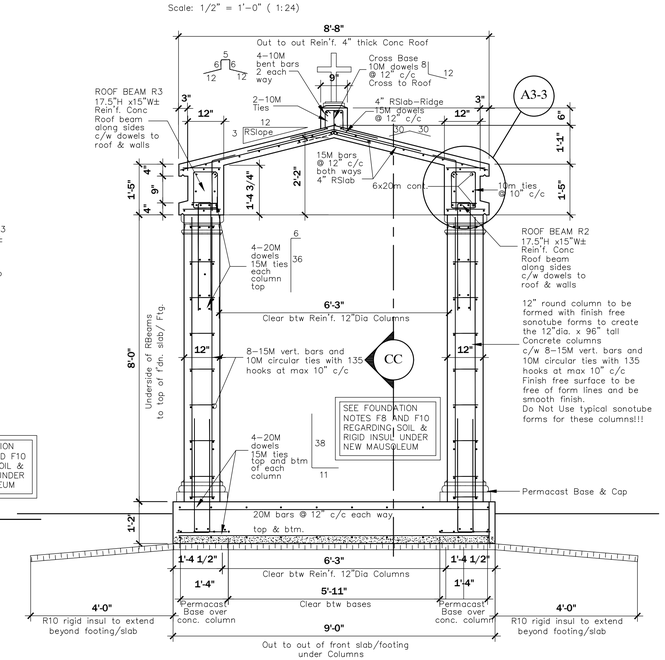
| | |
|---|---|
| F9 — | CAST ONE SET OF CONCRETE TEST CYLINDERS FOR EACH CONCRETE POUR |
| F10 — | INSTALL 2"– R10 RIGID INSULATION UNDER THE MAUSOLEUM AND EXTENDING A MINIMUM OF 4FT BEYOND THE SLABS/FOOTINGS AS SHOWN. THIS MUST BE DONE BEFORE SLAB/FTGS. ARE POURED TO PROVIDE FROST PROTECTION. |
| F11 — | ALL REINFORCING STEEL TO BE NEW, CLEAN AND SECURED IN PLACE WITH CHAIRS, SPACERS, HANGERS &/OR TIES. TO MEET STANDARDS. GRADE 400 BILLET STEEL BARS TO CSA G30.18–M92 LAP ALL BARS 24" |
| F12 — | • CONCRETE WALLS/ SLABS/ FTGS. MINIMUM 30 MPa COMPRESSIVE STRENGTH AT 28 DAYS<br>• 6% AIR ENTRAINED ( ±1%)<br>• 3" SLUMP ( ± 1%) |
| F13 — | TYPE & FINISH OF STONE TO BE CHOSEN BY OWNER. |
| F14 — | • CAULKING TO BE INSTALLED AROUND ALL JOINTS IN STONE AND METAL PANELS TO PROVIDE A WEATHER TIGHT SEAL.<br>• COLOR OF CAULKING TO MATCH ADJACENT SURFACES.<br>• CAULKING SHALL BE TREMCO DYMERIC COMPOUND OR APPROVED EQUAL. |
| F15 — | REMOVE ALL ORGANIC OR CONTAMINATED SOIL FROM THE COMPACTED FILL AREA. |
| F16 — | ALL WORK AND MATERIALS MUST BE CO–ORDINATED AND VERIFIED WITH THE OWNER PRIOR TO THE START OF WORK. |
| F17 — | ALL CONCRETE SLABS TO RECEIVE A MINIMUM TWO PASS STEEL TOWELED SURFACE FINISH TO PRODUCE A SMOOTH, HARD, DENSE, BURNISHED CONCRETE LEVEL SURFACE , EXCEPT WHERE SHOWN SLOPED |

REGISTERED PROFESSIONAL ENGINEER
# 4389
J. B. Holder
March 20, 2020
PROVINCE OF NEW BRUNSWICK
STRUCTURAL ONLY

JB HOLDER PROFESSIONAL ENDORSEMENT APPLIES TO STRUCTURAL ITEMS ONLY PERFORMING IN A STRUCTURAL FUNCTION. ARCHITECTURAL ITEMS AND DIMENSIONS BY OTHER




Building Cross Section BB
Thru Crypts
Scale: 1/2" = 1'–0" ( 1:24)




Building Cross Section AA
Thru Roofing over Standing Area
and support columns
Scale: 1/2" = 1'–0" ( 1:24)

Fundy Drafting Services - Jim Buckley - 833-4320

Drawing Number: A-3

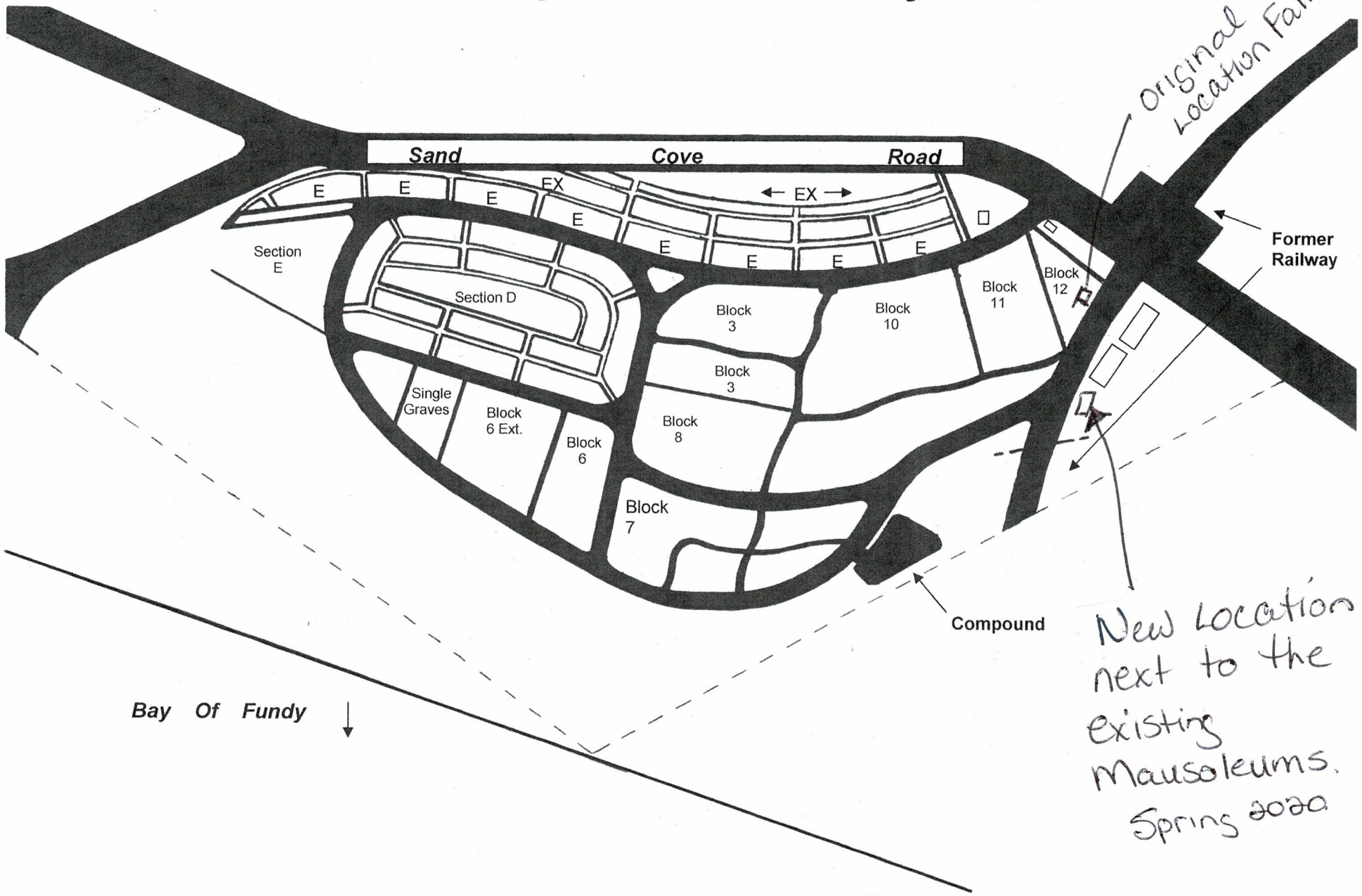
Drawn by: JIM BUCKLEY Fundy Drafting Services (833-4320 )

Date: March 20, 2020
Cad Reference: ( 2020 / RoccaM / A-3R )
Scale: As Noted

Drawing Title: Bldg. Sects Details & Notes

Project Title: Proposed New Mausoleum
Rocca Family
Holy Cross Cemetery, Saint John, NB

# Holy Cross Cemetery



The City of Saint John

# SUBMISSION TO COUNCIL FORM

## ABOUT PERSON/GROUP PRESENTING

First Name: **Leann** Last Name: **Nogueira**
Name of Organization/Group (where applicable): **Saint John Diocesan Cemeteries Inc**
Mailing Address: **P.O. Box 2281**
City or Town: **Saint John** Province: **NB** Postal Code: **E2L 3V1**
Day Time Phone Number: **506-653-6861** Email: **catholiccemeteries@nb.aibn.com**

☐If you do **NOT** wish to have your personal information (address, phone number, email) become part of the public record, please check this box.

## ABOUT YOUR SUBMISSION

Topic of Submission: **Mausoleum Placement in Holy Cross Cemetery**
Purpose for Submission (what is the ask of Council): The Saint John Diocesan Cemeteries Inc. Is requesting approval to place an above ground Mausoleum with 2 crypts for full casket burials within Holy Cross Cemetery.
Executive Summary: City Council approval is required for the Saint John Diocesan Cemeteries Inc. to move forward and apply to the Minister of Health in accordance with Section 13(3) of regulation 94-129 under the Cemeteries Act. I have attached a copy of the act along with the requirements of the Minister of Health. We have two Mausoleums that have been previously approved by council that were on a much larger scale and are asking approval for the third to be placed.

## YOUR SIGNATURE

Signature: **Leann Nogueira Manager** Date: **2019-09-24**

(B) the security features in the crematorium;

(iv) if the crematorium is or will be located within a municipality, the written approval of the council of the municipality for the establishment, alteration or extension of the crematorium;

(iv.1) if the crematorium is or will be located within a rural community, the written approval of the rural community council for the establishment, alteration or extension of the crematorium; and

(v) if the crematorium is or will be located within an unincorporated area, the written approval of the Minister of Local Government for the establishment, alteration or extension of the crematorium.

1998, c.41, s.17; 2000, c.26, s.33; 2005-83; 2006, c.16, s.19

**13(1)** No person shall establish, alter or extend a crypt, mausoleum or vault unless

*(a)* the person is a company incorporated in accordance with the Act, and

*(b)* the person obtains the written approval of the Minister and the approval of the Lieutenant-Governor in Council.

**13**(2) A company shall apply for an approval under paragraph (1)(b) by submitting a written application to the Minister.

**13(3)** An application submitted under subsection (2) shall

*(a)* contain the following information:

(i) the name and address of the applicant;

(ii) the name and address of the crypt, mausoleum or vault;

(iii) if areas are being created or eliminated in the crypt, mausoleum or vault, the number of areas being created or eliminated; and

(iv) any other information that the Minister may require; and

(B) des dispositifs de sécurité du crématorium;

(iv) si le crématorium est situé dans une municipalité, l'approbation écrite du conseil municipal aux fins de la création, de la modification ou de l'agrandissement du crématorium;

(iv.1) si le crématorium est situé dans une communauté rurale, l'approbation écrite du conseil de la communauté rurale aux fins de la création, de la modification ou de l'agrandissement du crématorium; et

(v) si le crématorium est situé dans un secteur non constitué en municipalité, l'approbation écrite du ministre des Gouvernements locaux aux fins de la création, de la modification ou de l'agrandissement du crématorium.

1998, c.41, art.17; 2000, c.26, art.33; 2005-83; 2006, c.16, art.19

**13**(1) Nul ne peut créer, modifier ou agrandir une crypte, un mausolée ou un caveau à moins que

*a)* la personne ne soit une compagnie constituée en corporation conformément à la Loi, et

*b)* la personne n'obtienne une approbation écrite du Ministre et du lieutenant-gouverneur en conseil.

**13**(2) Une compagnie doit demander une approbation en vertu de l'alinéa (1)b) en soumettant une demande écrite au Ministre.

**13**(3) Une demande soumise en vertu du paragraphe (2) doit

*a)* contenir les renseignements suivants :

(i) le nom et l'adresse du demandeur;

(ii) le nom et l'adresse de la crypte, du mausolée ou du caveau;

(iii) le cas échéant, le nombre d'espaces étant créés ou éliminés dans la crypte, le mausolée ou le caveau; et

(iv) tout autre renseignement que le Ministre peut exiger; et

*(b)* be accompanied by

(i) a copy of a plan of the crypt, mausoleum or vault and the property on which it is or will be located that shows the location and dimensions of every area, path, fence, structure, building, road or body of water adjacent to the crypt, mausoleum or vault;

(ii) a certified copy of a deed or other documentary evidence showing that the applicant owns the property where the crypt, mausoleum or vault is or will be located;

(iii) a copy of a design of the crypt, mausoleum or vault that is prepared by a person who is a member of the Association of Professional Engineers of the Province of New Brunswick or is licensed to practise as a professional engineer under the *Engineering Profession Act* that contains

(A) a list of the materials used or to be used in the construction of the crypt, mausoleum or vault,

(B) the number of areas in the crypt, mausoleum or vault, and

(C) the security features in the crypt, mausoleum or vault;

(iv) if the crypt, mausoleum or vault is or will be located within a municipality, the written approval of the council of the municipality for the establishment, alteration or extension of the crypt, mausoleum or vault;

(iv.1) if the crypt, mausoleum or vault is or will be located within a rural community, the written approval of the rural community council for the establishment, alteration or extension of the crypt, mausoleum or vault; and

(v) if the crypt, mausoleum or vault is or will be located within an unincorporated area, the written approval of the Minister of Local Government for the establishment, alteration or extension of the crypt, mausoleum or vault.

**13**(4) If the Minister approves an application submitted under subsection (2), the Minister shall submit the application to the Lieutenant-Governor in Council for approval.

*b)* être accompagnée

(i) d'une copie d'un plan de la crypte, du mausolée ou du caveau et de la propriété où il est situé montrant l'emplacement, les dimensions et les limites de chaque espace, sentier, clôture, construction, bâtiment, chemin ou étendue d'eau adjacent à la crypte, au mausolée ou au caveau;

(ii) d'une copie certifiée conforme d'un acte de transfert ou de tout autre preuve documentaire démontrant que le demandeur est propriétaire du terrain où la crypte, le mausolée ou le caveau est situé;

(iii) d'une copie d'un plan de la crypte, du mausolée ou du caveau préparé par un membre de l'Association des ingénieurs du Nouveau-Brunswick ou par un ingénieur titulaire de permis en vertu de la *Loi sur la profession d'ingénieur* et qui contient une liste

(A) des matériaux utilisés dans la construction de la crypte, du mausolée ou du caveau,

(B) du nombre d'espaces dans la crypte, le mausolée ou le caveau, et

(C) des dispositifs de sécurité de la crypte, du mausolée ou du caveau;

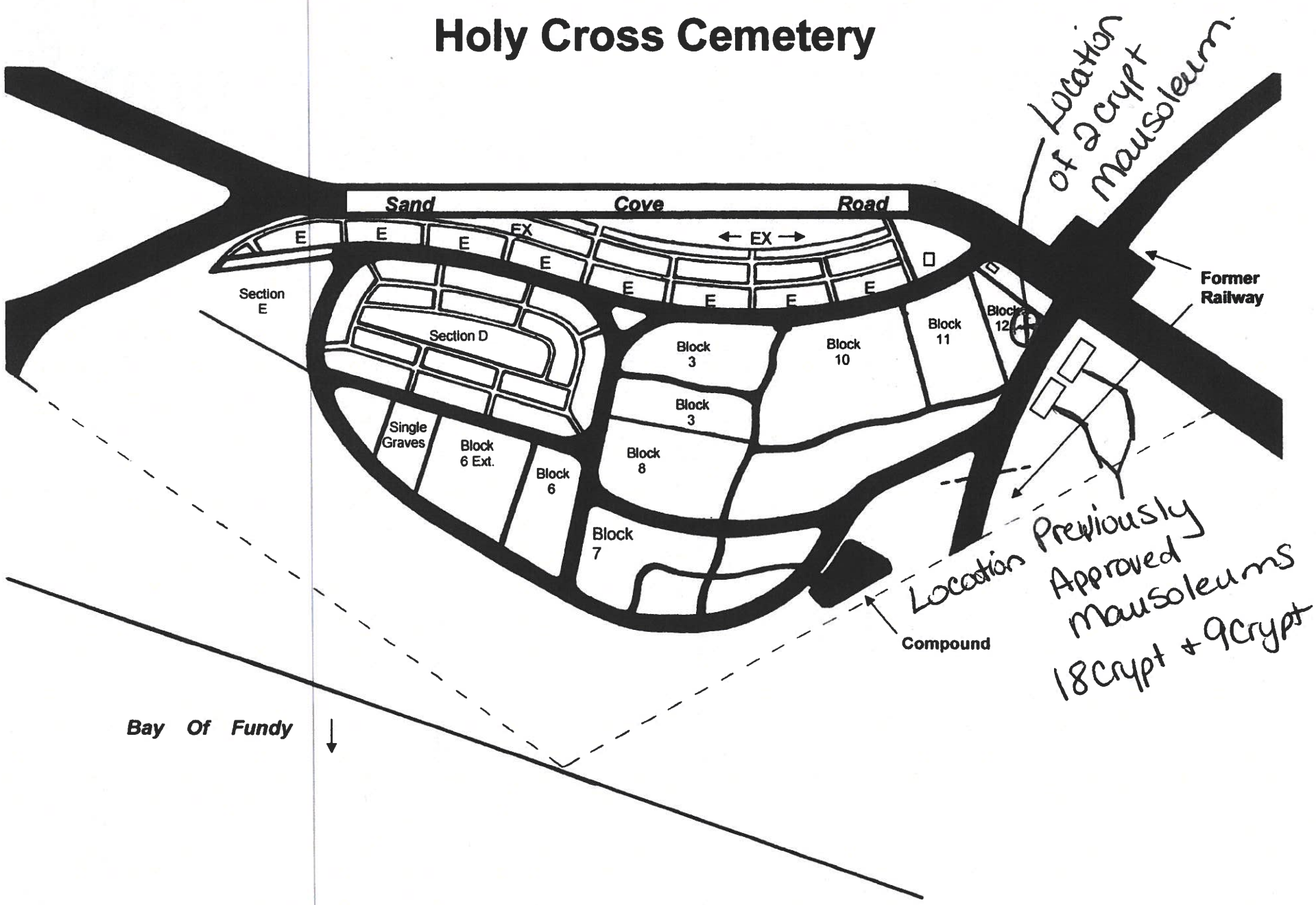
(iv) si la crypte, le mausolée ou le caveau est situé dans une municipalité, l'approbation écrite du conseil municipal aux fins de la création, de la modification ou de l'agrandissement de la crypte, du mausolée ou du caveau;

(iv.1) si la crypte, le mausolée ou le caveau est situé dans une communauté rurale, l'approbation écrite du conseil de la communauté rurale aux fins de la création, de la modification ou de l'agrandissement de la crypte, du mausolée ou du caveau; et

(v) si la crypte, le mausolée ou le caveau est situé dans un secteur non constitué en municipalité, l'approbation écrite du ministre des Gouvernements locaux aux fins de la création, de la modification ou de l'agrandissement de la crypte, du mausolée ou du caveau.

**13**(4) Si le Ministre donne son approbation à une demande soumise en vertu du paragraphe (2), le Ministre doit soumettre la demande au lieutenant-gouverneur en conseil pour approbation.

# Holy Cross Cemetery



**STREET CLOSING**
**FAIRVILLE BOULEVARD**

Public Notice is hereby given that the Common Council of The City of Saint John intends to consider amending "A By-law Respecting The Closing of Roads, Streets or Highways In The City of Saint John" at its regular meeting to be held **via web conference** on **Monday, May 25, 2020 at 6:30 p.m.** to permanently close the following street:

**FAIRVILLE BOULEVARD**: All that portion of Fairville Boulevard, a public street in the City of Saint John, in the County of Saint John and Province of New Brunswick, comprising 476 square metres as shown on a Plan of Survey titled, "Survey Plan Portion of Fairville Boulevard, City of Saint John, Saint John County, Province of New Brunswick," prepared by Don-More Surveys & Engineering Ltd. and dated March 5, 2020 attached hereto.

(INSERT PLAN)

For details on how to participate in the Public Hearing, to inspect the amendment and plan, or to register to participate please contact the Office of the Common Clerk at commonclerk@saintjohn.ca.

Saint John Council meetings can be viewed online at https://www.youtube.com/user/saintjohnweb Written objections to the proposed amendment may be delivered to Mr. Jonathan Taylor, Common Clerk at:

i) P.O. Box 1971, Saint John, N.B., E2L 4L1; or

**FERMETURE DE RUE**
**BOULEVARD FAIRVILLE**

Par les présentes, un avis public est donné par lequel le conseil communal de la ville de Saint John indique son intention de modifier l'« Arrêté relatif à la fermeture des chemins, des rues ou des routes dans The City of Saint John » lors de la réunion ordinaire qui se tiendra en ligne à l'occasion d'une conférence Web le **lundi 25 mai 2020 à 18 h 30** afin d'interrompre la circulation et de fermer la route suivante :

**BOULEVARD FAIRVILLE :** Toute la partie du boulevard Fairville, une rue publique dans la ville de Saint John, comté de Saint John, dans la province du Nouveau-Brunswick, d'une superficie d'environ 476 mètres carrés comme le montre le plan d'arpentage intitulé « Partie du plan d'arpentage indiquant le boulevard Fairville, ville de Saint John, comté de Saint John, province du Nouveau-Brunswick », préparé par Don-More Surveys & Engineering Ltd. et daté du 5 mars 2020, joint aux présentes.

(INSÉRER LE PLAN)

Pour savoir comment participer à l'audition publique, inspecter la modification et le plan de la rue ou de vous inscrire pour participer, veuillez communiquer avec le bureau du greffier commun à l'adresse commonclerk@saintjohn.ca.

Les réunions du Conseil de Saint John peuvent être consultées en ligne à https://www.youtube.com/user/saintjohnweb Veuillez faire part de vos objections au projet de modification par écrit à l'attention de M. Jonathan Taylor, greffier communal, à l'une des coordonnées suivantes :

i) C.P. 1971, Saint John (N.-B.) E2L 4L1;

ii) commonclerk@saintjohn.ca

If you require French services for a Common Council meeting, please contact the office of the Common Clerk at (506) 658-2862.

ii) commonclerk@saintjohn.ca.

Si vous exigez des services en français pour une réunion du conseil communal, veuillez communiquer avec le bureau du greffier communal au (506) 658-2862.

**BY-LAW NUMBER L.G. 4-1**
**A BY-LAW RESPECTING THE CLOSING OF ROADS, STREETS OR HIGHWAYS IN THE CITY OF SAINT JOHN**

Be it enacted by the Common Council of The City of Saint John as follows:

A By-law of The City of Saint John entitled, "A By-law Respecting The Closing of Roads, Streets or Highways in The City of Saint John", enacted on the eleventh day of March, A.D. 2019, is hereby amended by adding thereto Section 2 immediately after Section 1 thereof, as follows:

**2** The City of Saint John does hereby stop up and close permanently the following street:

**FAIRVILLE BOULEVARD**: All that portion of Fairville Boulevard, a public street in the City of Saint John, in the County of Saint John and Province of New Brunswick, comprising 476 square metres as shown on a Plan of Survey titled, "Survey Plan Portion of Fairville Boulevard, City of Saint John, Saint John County, Province of New Brunswick," prepared by Don-More Surveys & Engineering Ltd. and dated March 5, 2020 attached hereto

IN WITNESS WHEREOF The City of Saint John has caused the Corporate Common Seal of the said City to be affixed to this by-law the *** day of ****, A.D. 2020 and signed by:

**ARRÊTÉ N$^{O}$ L.G. 4-1**
**ARRÊTÉ RELATIF A LA FERMETURE DES CHEMINS, DES RUES OU DES ROUTES DAN THE CITY OF SAINT JOHN**

Lors d'une réunion du conseil communal, The City of Saint John a décrété ce qui suit :

Par les présentes, l'arrêté de The City of Saint John intitulé, « Arrêté relatif à la fermeture des chemins, des rues ou des routes dans The City of Saint John», décrété le 11 mars 2019, est modifié par l'ajout de l'article 2 immédiatement après l'article 1, comme suit :

**2** Par les présentes, The City of Saint John barre et ferme de façon permanente la rue suivante :

**BOULEVARD FAIRVILLE :** Toute la partie du boulevard Fairville, une rue publique dans la ville de Saint John, comté de Saint John, dans la province du Nouveau-Brunswick, d'une superficie d'environ 476 mètres carrés comme le montre le plan d'arpentage intitulé « Partie du plan d'arpentage indiquant le boulevard Fairville, ville de Saint John, comté de Saint John, province du Nouveau-Brunswick », préparé par Don-More Surveys & Engineering Ltd. et daté du 5 mars 2020, joint aux présentes.

EN FOI DE QUOI, The City of Saint John a fait apposer son sceau communal sur le présent arrêté le ** ***** 2020, avec les signatures suivantes :

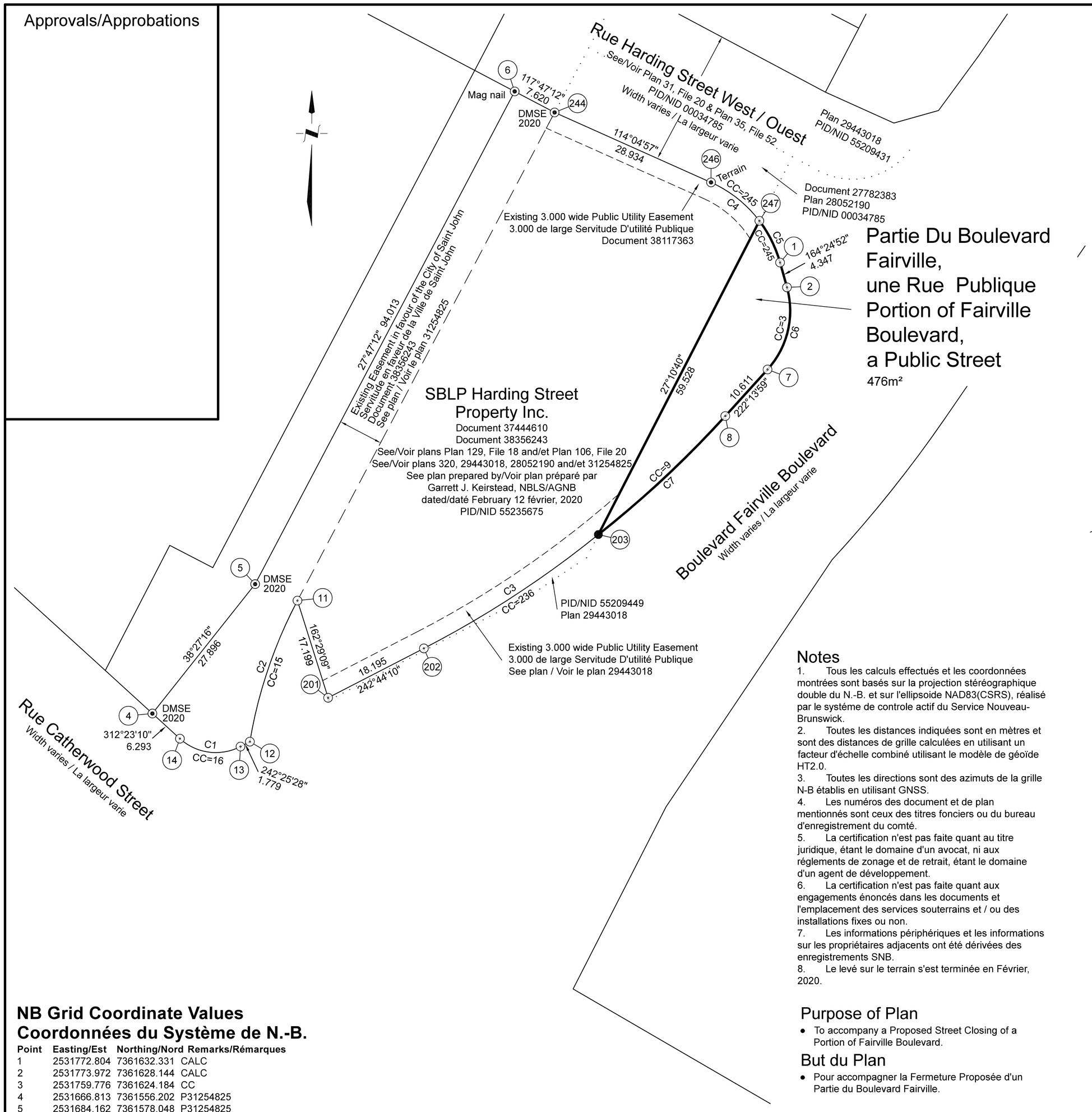
_____
Mayor/Maire

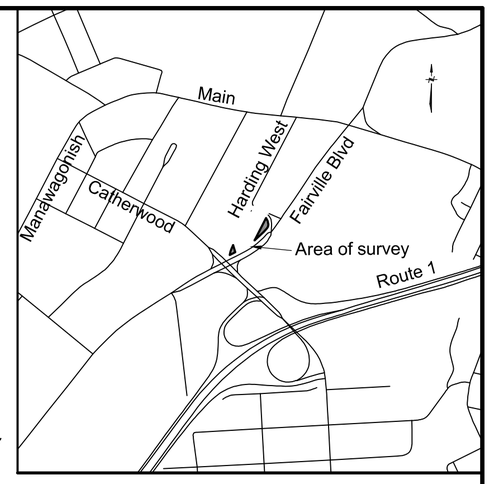
_____
Common Clerk/Greffier communal

First Reading -
Second Reading -
Third Reading -

Première lecture -
Deuxième lecture -
Troisième lecture -

Approvals/Approbations




## Key Plan / Le Plan Principal

Scale / échelle= 1:10,000

## Legend

- Standard survey marker set / Borne d'arpentage uniforme fixé
- Standard survey marker found / Borne d'arpentage uniforme trouvée
- Calculated point / Point de coordonnée calculé
- Round iron bar found / Tige de fer ronde trouvé
- Square iron bar found / Barre carrée trouvée
- IP - Iron pipe found / Tuyau de fer trouvé
- Tabulated coordinate reference / Repére de coordonnée calculé
- Lands dealt with by this plan / Les biens-fonds faisant l'objet du présent plan sont délimités ainsi

## Notes

1. All computations performed and coordinates shown are based on the NB stereographic double projection and the NAD83(CSRS) ellipsoid as realized by Service New Brunswick's Active Control System.
2. All distances shown are in meters and are grid distances calculated using a combined scale factor utilizing geoid model HT2.0.
3. All directions are NB grid azimuths established using GNSS.
4. Document and plan numbers referred to are those of the land titles or county registry office.
5. Certification is not made as to legal title, being the domain of a lawyer, nor to the zoning & setback bylaws or regulations, being the domain of a development officer.
6. Certification is not made as to covenants set out in the document(s) and the location of any underground services and/or fixtures permanent or otherwise.
7. Peripheral information and adjacent owner information was derived from SNB records.
8. Field survey was completed in February, 2020.

## Notes

1. Tous les calculs effectués et les coordonnées montrées sont basés sur la projection stéréographique double du N.-B. et sur l'ellipsoide NAD83(CSRS), réalisé par le systéme de controle actif du Service Nouveau-Brunswick.
2. Toutes les distances indiquées sont en mètres et sont des distances de grille calculées en utilisant un facteur d'échelle combiné utilisant le modèle de géoïde HT2.0.
3. Toutes les directions sont des azimuts de la grille N-B établis en utilisant GNSS.
4. Les numéros des document et de plan mentionnés sont ceux des titres fonciers ou du bureau d'enregistrement du comté.
5. La certification n'est pas faite quant au titre juridique, étant le domaine d'un avocat, ni aux réglements de zonage et de retrait, étant le domaine d'un agent de développement.
6. La certification n'est pas faite quant aux engagements énoncés dans les documents et l'emplacement des services souterrains et / ou des installations fixes ou non.
7. Les informations périphériques et les informations sur les propriétaires adjacents ont été dérivées des enregistrements SNB.
8. Le levé sur le terrain s'est terminée en Février, 2020.

## Purpose of Plan

- To accompany a Proposed Street Closing of a Portion of Fairville Boulevard.

## But du Plan

- Pour accompagner la Fermeture Proposée d'un Partie du Boulevard Fairville.

## NB Grid Coordinate Values
## Coordonnées du Système de N.-B.

| Point | Easting/Est | Northing/Nord | Remarks/Rémarques |
|---|---|---|---|
| 1 | 2531772.804 | 7361632.331 | CALC |
| 2 | 2531773.972 | 7361628.144 | CALC |
| 3 | 2531759.776 | 7361624.184 | CC |
| 4 | 2531666.813 | 7361556.202 | P31254825 |
| 5 | 2531684.162 | 7361578.048 | P31254825 |
| 6 | 2531727.989 | 7361661.220 | P31254825 |
| 7 | 2531770.688 | 7361614.278 | CALC |
| 8 | 2531763.556 | 7361606.422 | CALC |
| 9 | 2531632.316 | 7361725.561 | CC |
| 11 | 2531691.309 | 7361575.266 | P31254825 |
| 12 | 2531683.272 | 7361551.454 | P31254825 |
| 13 | 2531681.695 | 7361550.630 | P31254825 |
| 14 | 2531671.462 | 7361551.960 | P31254825 |
| 15 | 2531761.317 | 7361538.376 | P31254825 |
| 16 | 2531677.529 | 7361558.608 | P31254825 |
| 201 | 2531696.485 | 7361558.864 | P29443018 |
| 202 | 2531712.658 | 7361567.199 | P29443018 |
| 203 | 2531742.122 | 7361586.418 | P29443018 |
| 236 | 2531633.638 | 7361720.535 | P29443018 |
| 244 | 2531734.730 | 7361657.668 | P28052190 |
| 245 | 2531752.576 | 7361626.689 | P28052190 |
| 246 | 2531761.145 | 7361645.861 | P28052190 |
| 247 | 2531769.312 | 7361639.374 | P28052190 |
| 1634 | 2533271.518 | 7361374.503 | HPN |
| 25509 | 2533559.581 | 7363995.939 | HPN Mon-Obs P29900017 |

Curve Data/Données des courbes

| Curve / Courbe | Radius / Rayon | Arc / Arc | Chord / Corde | Chord Azimuth / Azimut de Corde |
|---|---|---|---|---|
| C1 | 9.000 | 10.990 | 10.319 | 277°24'19" |
| C2 | 79.132 | 25.239 | 25.132 | 18°38'59" |
| C3 | 172.500 | 35.239 | 35.178 | 236°53'01" |
| C4 | 21.000 | 10.540 | 10.429 | 128°27'39" |
| C5 | 21.000 | 7.908 | 7.861 | 153°37'37" |
| C6 | 14.738 | 14.872 | 14.249 | 193°19'25" |
| C7 | 177.251 | 29.352 | 29.318 | 226°58'37" |

NEW BRUNSWICK LAND SURVEYOR • ARPENTEUR-GÉOMÈTRE DU NOUVEAU-BRUNSWICK
Garrett J. Keirstead
A.N.B.L.S. #402

A.N.B.L.S. No. 215161 AA-GN-B

Survey Plan - Plan D'Arpentage
Portion of / Une partie du

# Boulevard Fairville Boulevard

City of / Ville de Saint John
Comté de Saint John County
Province of New Brunswick
Province du Nouveau-Brunswick

0 4 8 12 16 20 40
Scale / Échelle = 1:400

DON-MORE SURVEYS & ENGINEERING LTD.

Dated:
March 5, 2020
Daté: le 5 mars, 2020

Garrett J. Keirstead
GARRETT J. KEIRSTEAD, NBLS/AGNB # 402

Dwg: 20018SP4

| | |
|---|---|
| Received Date | May 21, 2020 |
| Meeting Date | May 25, 2020 |
| Open or Closed | Open Session |

His Worship Don Darling and
Members of Common Council

Your Worship and Councillors:

**Subject: Illegal Dumping of Garbage**

**Background:**

Given the on-going issue of illegal dumping of garbage in our community and the negative impacts it has on our City, I would like Council to hold a discussion on this matter.

**Motion:**

That Council hold a discussion on the topic of illegal dumping.

Respectfully Submitted,

(Received via email)

John MacKenzie
Councillor Ward 2
City of Saint John

# Operational Concept

## *Restoration of Services*

Common Council

May 25, 2020

SAINT JOHN

# From Essential Service to Restoration

## 17 March 2020

- Government authority guidance
- Saint John EMO activation
- Essential services model

## 19 March 2020

- Provincial State of Emergency declared
- Mandatory Order(s) issued

## 17 April 2020

- Mandatory Order Change: 'critical functions only' removed
- Construction activities permitted

## 24 April 2020

- Provincial Recovery Plan announced – phased approach



SAINT JOHN

# Decision-Making Guidelines

- Respect Mandatory Order(s), legislation and regulation
- Follow direction and guidance from Chief Medical Officer of Health and WorkSafe NB
- Preserve and promote the health and safety of the City's residents and employees
- Maintain the continuity of local government
- Protect the City's physical assets
- Facilitate the financial well-being of the community
- Preserve the fiscal health of the City and accommodate the efficient deployment of resources, including personnel
- Enhance growth or economic recovery

# Essential Services (March 17)

## Public Safety Services

- Police services (determined by Police Chief)
- Fire response (except prevention)
- Emergency management organization
- Public Safety Communications Centre (911)

## Public Essential Services

- Provision of drinking water
- Waste water management
- Emergency public works
- Emergency building inspections and permitting
- Road clearing (winter maintenance)

## Desirable Services

- Public transit
- Solid waste management
- City Market food vendors
- Select construction activity

## Essential Support Services

- Governance, including Common Council and City senior leadership team
- Emergency customer service
- Payroll
- Information technology
- Public communications
- Emergency fleet maintenance
- Essential cleaning services

# Controlling Costs

- Hiring freeze
- Overtime freeze
- Discretionary spending freeze
- Casual workforce layoffs
- Suspension of hiring of seasonal and student workers
- Essential procurement only

# Service Restoration

What could be restored and still satisfy:

- Mandatory Order
- Chief Medical Officer of Health direction and guidance
- WorkSafe NB formal direction
- Ability to balance the 2020 budget

## Service Restoration Process

☑ Meets requirements / direction

☑ Considers costs

☑ Consider work priorities

# Services Restored (Starting March 30, 2020)

- One Stop Development Shop permits and approvals
- Parking and traffic by-law enforcement
- Street sweeping
- Traffic engineering support
- Bulky items pick up
- Heritage Development Board meetings
- Planning Advisory Committee meetings
- Parking permits
- Vacant building monitoring
- Building by-law enforcement
- Tree maintenance
- Greenspace cleaning and perennial landscape maintenance
- Line painting
- Sign maintenance and installation
- Illegal dumping collection
- Catch basin cleaning
- City Hall relocation – Council chamber fit-up
- Expanded asphalt work
- Fire prevention and investigation
- Gravel road grading
- Fire training and logistical support
- Public access to select recreational facilities
- Greenspace mowing
- Payment Centre (City Hall)
- One Stop Development Shop appointment in-person front counter service

# Service Delivery Status (May 25)

| Growth & Community Development | Fire | Transportation & Environment | Saint John Water |
|---|---|---|---|
| • Initial focus on safety<br>• Focus on growth activities<br>• Strategic growth programs/Economic Recovery Plan<br>• Service recovery plan in place | • Initial Focus on essential<br>• Fully operational through process | • Initial focus on safety<br>• Focus on workforce utilization – various service levels (delays expected)<br>• Service recovery plan in place<br>• Transit and Parking operational | • Initial focus on essential service<br>• Focus on workforce utilization<br>• Fully operational with shifts |

## Governance, Corporate and Internal Support Services

- Operational throughout either working remotely or through shift modifications
- Virtual meetings and collaboration enabled
- Customer service for public walk-ins enabled
- Service recovery plan in place towards full capacity of employees in City facilities

# Phased Approach to Public Service Recovery

| Spring | Summer | Fall | To Be Determined |
|---|---|---|---|
| **Growth/Development**<br>• Customer service by appointment<br>• Enhanced customer service permitting and inspection | • Minimum standards – priority cases | • Counter service walk-ins<br>• Vacant Buildings Program<br>• Community Standards Program | • In-person committee meetings<br>• Community events<br>• Immigration visits<br>• Grant Programs |
| **TES: Parks/Recreation**<br>• Sports/ball field maintenance (not operational)<br>• Playgrounds (select)<br>• Skate Park (select)<br>• Courts (select)<br>• Horseshoe pits<br>• Parks and landscaping maintenance (cleanliness, protect assets) | • Splash Pads<br>• Dog Parks<br>• Beaches<br>• P.R.O. Kids (fundraising (non-event) and administration) | • P.R.O. Kids (placement)<br>• Arenas | |

# Phased Approach to Public Service Recovery

| Spring | Summer | Fall | To Be Determined |
|---|---|---|---|
| **Saint John Water**<br>• Meter Testing and Replacement<br>• Water Quality Testing in Customer's Home/Property | | | |
| **Governance**<br>• In-person Council meetings | | | • Public attendance at Council meetings |



SAINT JOHN

# Service Suspension

Community groups may take on any of these services, as appropriate – no cost to the City and satisfy safety requirements

**Parks & Recreation**

- Passport to Parks
- Green Machine
- Playground Program
- Recreation Programming
- City support for organized Sports (that use sports and ball fields)
- Annual Planting Program (less contractual obligations)

**Transportation**

- Asphalt Overlay Program
- Solid Waste Management Pilot Program (planned early 2021)

# Regional Facilities

- Working with stakeholders
- Ensuring adherence to guidelines for City services
- Providing recommendations at a later date

# Work Plan 2020 Impacts

Delayed timelines or deferral of implementation:

- Neighbourhood Plan (2021 into 2022)
- Waterfront 2040 (2021)
- Renewal of Local Immigration Partnership (Q4 2020)
- Succeed and Stay projects (some initiatives) (2021)
- Public art projects (some initiatives) (2021)
- MoveSJ Phase 3 (Q4 2020)
- Council Priorities 2020-2024 (dependent on election date)

# Recommendation

Recommend that Common Council:

- Approve the Operational Concept for the restoration of services and programs.

# Operational Concept

## *Restoration of Services*

Common Council

May 25, 2020

SAINT JOHN

SAINT JOHN

# COUNCIL REPORT

| | |
|---|---|
| M&C No. | M&C 2020-131 |
| Report Date | May 21, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Transportation and Environment Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT: Dominion Park Revitalization***

***OPEN OR CLOSED SESSION***

This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner/Dept. Head | City Manager |
|---|---|---|
| ***Tim O'Reilly*** | ***Michael Hugenholtz*** | ***John Collin*** |

***RECOMMENDATIONS***

Your City Manager recommends that Common Council:

1. Notwithstanding the City's Capital Budget Policy, authorize up to $135,000 in General Fund Capital Program funding for Dominion Park in 2018 and 2019 be deferred to 2021,
2. Authorize up to $150,000 insurance proceeds from the claim for damage due to 2018 and 2019 flooding at Dominion Park be placed into the General Fund Capital Reserve for use only at Dominion Park for a period of time not longer than December 31, 2021,
3. Endorse the City of Saint John in partnership with the Dominion Park Community Association make application to the Provincial Community Investment Fund, the Provincial Family and Youth Capital Assistance Program, and seek private sponsorship opportunities to supplement City investment in Dominion Park, and
4. Uphold Common Council's 2017 resolutions as reiterated in M&C 2020-131, except that, nothwithstanding focus on Rockwood Park would follow completion of the Rainbow Park Master Plan, focus on Dominion Park shall supercede or occur concurrently with improvements to Rockwood Park as a result of the damages caused by the flooding in 2018 and 2019.

***EXECUTIVE SUMMARY***

Dominion Park is identified in PlaySJ as a District Park and thus maintaining this park to a higher standard is supported by policy. A newly formed Dominion Park Community Association is providing community leadership that will help guide improvements in Dominion Park. The association would like an opportunity to develop an overall master plan for the park that accurately reflects the data collected from recent community engagement workshops. As well, the

association will seek permission to raise additional external funds in order to support a phased revitalization of the park.

***PREVIOUS RESOLUTION***

In September 2017, Common Council resolved:

1. The lifecycle costs of new assets proposed as part of Recreation Facility Master Plans shall be budgeted in the General Fund Operating budget before a decision is made to install those assets,
2. Nothwithstanding minor renewal projects at other District and Regional Parks, the Rainbow Park Master Plan shall be the priority recreation master plan to receive future investment commitments until completion of that plan,
3. Revisit remaining recreation facility master plans (other than Rainbow Park) for overall affordability, and
4. A revisited Rockwood Park Master Plan shall be the focus of investment following investment in Rainbow Park.

On October 19, 2018, Common Council resolved that the letter from Dominion Park Community be refered to the Finance Committee for 2018 budget consideration.

On October 22, 2019 Common Council resolved that a Request for Public Session to Update Residents on the status of Dominion Park be refered to the City Manager.

***REPORT***

Interest in revitalization of Dominion Park by the community and the City of Saint John has been discussed since at least 2014 when initial master planning conceptual designs were prepared with proposed upgrades. The conceptual design from this prior work is attached to this report.

In 2017, the City entered into an agreement with TimberTop Adventures Inc. to access a portion of an undeveloped part of the park. Their addition would need to be considered in an overall master plan for the park.

Also in 2017, the community requested to revive discussion surrounding updates to Dominion Park and resolution was made to refer to the Finance Committee for 2018 budget consideration. Funding for updates to the park were approved in the 2018 General Fund Capital Program. Focus of this funding was to make improvements to the existing canteen/change/washroom facility, referred further in this report as the “facility”.

The record spring freshet in 2018 flooded a portion of Dominion Park, being on the Saint John River. The facility in particular was impacted. A combination of

restoration work, via insurance funding, and improvements to the facility with approved Capital funds took place in 2018. Flooding occurred again in 2019, this time with extensive damage to the facility. The facility was deemed uninsurable and was tore down earlier in 2020 before another flooding event could have occurred. A portable replacement or permanent facility constructed in a different location is recommended by staff to mitigate against future flooding.

Renewed community interest in the park began in 2019, including and particularly as a result of the two years of improvement delays due to the flooding. The City's Parks and Recreation Service hosted a community meeting in December 2019 to provide the community with information for plans to move forward with revitalization work at Dominion Park to respond to Council's October 2019 resolution. Funds available, preliminary ideas for replacement of infrastructure that would be feasible with budget, and the establishment of a community association to directly engage with staff on project development were discussed.

The Parks and Recreation Service subsequently assisted with the formation of the Dominion Park Community Association. Staff plans for continued engagement with the elected group of community members for all work planned in the park.

The Association, in partnership with staff, held a community workshop on January 18, 2020 with approximately 45 community members. The workshop allowed staff to collect ideas and input for consideration when developing a master plan for Dominion Park. Additional engagement through Beaconsfield and Barnhill schools and the YMCA Newcomer Connections group has taken place for student and newcomer input.

The Association has asked for a new park master plan and costing to guide revitalization of Dominion Park. The Association also would like to be provided opportunity for extensive fundraising through grant applications with the provincial and federal governments, private corporations and grassroots efforts. An updated master plan would assist the Association in the leveraging of additional funds for the park. City staff will monitor private and government funding sources being sought in an effort to not interfere with funding opportunities for City priority projects.

The Parks and Recreation Service, after consultation with the Community Association, plans to move forward with Procurement processes for the creation of a master plan for Dominion Park.

With the onset of the COVID-19 pandemic, and its resulting impact on City finances, staff resources, and ability to consult in traditional ways, plans for advancing improvements in the park have been stalled. However, staff will

continue to work with the community association as we progress toward our "new normal".

**Toward Balancing Community Passion with Managing Expectations**

City staff is encouraged to witness and collaborate with a new community association for Dominion Park. It will be important that expectations are managed so that an updated master plan is doable and affordable. In the past, master plans developed for various City District and Regional Parks have been so expensive to implement, they have, with some exceptions, remained "on the shelf" despite best intentions by the City and the community. This approach has not benefited the community.

In keeping with the City's Asset Management approach, the 2017 resolution adopted by Council described earlier in this report, and the City's need for fiscal constraint in 2021 and 2022, City staff intend to be particularly diligent with any new infrastructure proposed as part of the master planning exercise. The community management model, through partnership with the Association, will be explored to secure some operational and maintenance (O&M) responsibilities for the enhanced park. Minimal additional O&M responsibilities can be placed on Parks and Recreation Service budgets until the City's Sustainability and Fiscal Sustainability plans become more clear.

For more clarity, City staff intend to approach the master plan development generally as follows:

1. Use the available $285,000 (combined insurance and capital funding), together with confirmed external funds, to develop a phase of the master plan that could be a "stand alone" park improvement to be completed in 2021 that is not contigent on future phases. The Operating and Maintenance (O&M) costs of improvements using these funds that would be the responsibility of the City would also need to remain within projected 2021 Operating Budget limits.
2. Future phases can be explored as part of the master plan but would be considered "value added" additional options with Capital and O&M funding sources clearly defined before proceeding.

In other words, let's use the funding currently available to leverage other funding opportunities available today to make concrete improvements in the park in 2021 while exploring an aspirational but realistic multi-phase master plan.

City staff are requesting Common Council re-affirm its 2017 resolutions on master planning, with exception of promoting priority being given to Dominion Park ahead of or concurrent with Rockwood Park provided the community interest and the damage and insurance funding perpetuated by the 2018 and 2019 flooding.

***STRATEGIC ALIGNMENT***

This report aligns with Council's priorities of creating a vibrant, safe city with greenspace and park investments that align with PlaySJ, and fiscal responsibility by leveraging opportunities to generate alternative revenue sources and considering the lifecycle costs of any new infrastructure. The project is also fully aligned with recommendations in PlaySJ, including (1) embracing enhanced community involvement with Dominion Park residents, and (2) focusing investment in the City's District and Regional parks, such as Dominion Park.

***SERVICE AND FINANCIAL OUTCOMES***

The strategies recommended in this report should result in opportunity for enhanced community engagement with residents, opportunity for enhanced infrastructure at Dominion Park through fundraising by the Dominion Park Community Association, and collaborative, focused decision making on phased work within the park. The strategic planning process for Dominion Park will ensure financial responsibility and generational sustainability remains a priority.

It remains unclear when or if Dominion Park can become fully functioning in 2020 given the pandemic. If funding is required for temporary washroom/change facilities, it will come from a portion of the $285,000 and that portion of the funding would not be deferred to 2021.

Although the Community Association is seeking other funding sources, some City funding is likely required to help offset costs of the master plan. Again, that portion of the funding used for the master plan would not be deferred to 2021.

The possible need for funding toward the temporarily facilities and/or master plan funding is why the resolution reads to defer "up to" the amounts of the Capital and insurance funding.

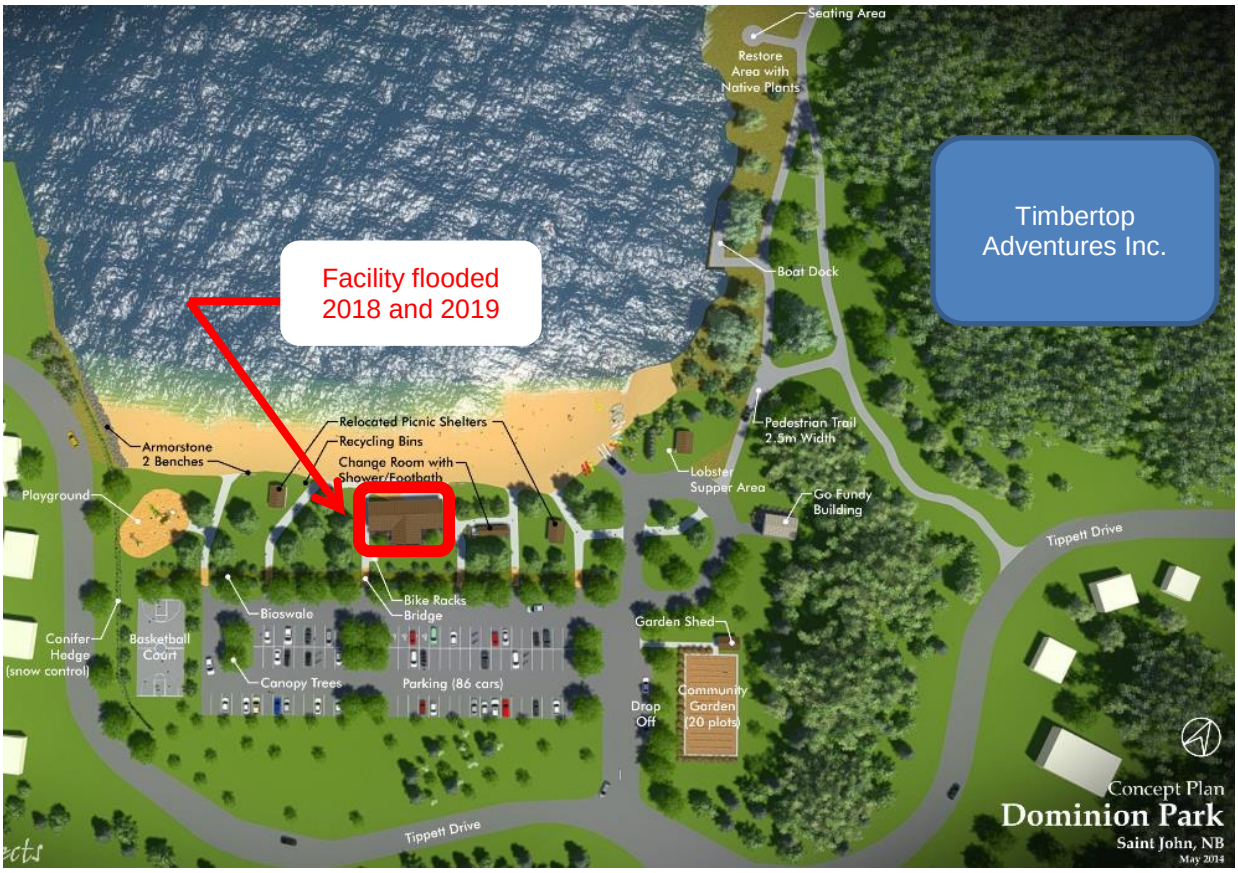
***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS***

- Dominion Park Community Association
- City of Saint John Risk Management, Procurement, and Finance Departments
- Neighbouring Schools/Community Partners

***ATTACHMENT***

2014 Conceptual Plan with approximate area of Timertop Adventures in 2017 and the facility that was flooded in 2018 and 2019 (below)

Staff and Community Association Presentation to Council


Seating Area
Restore Area with Native Plants
Timbertop Adventures Inc.
Facility flooded 2018 and 2019
Boat Dock
Pedestrian Trail 2.5m Width
Relocated Picnic Shelters
Recycling Bins
Change Room with Shower/Footbath
Armorstone 2 Benches
Playground
Lobster Supper Area
Go Fundy Building
Tippett Drive
Bioswale
Bike Racks
Bridge
Conifer Hedge (snow control)
Basketball Court
Canopy Trees
Parking (86 cars)
Garden Shed
Drop Off
Community Garden (20 plots)
Tippett Drive
Concept Plan
Dominion Park
Saint John, NB
May 2014

# Dominion Park Revitalization
# Staff and Community Association
# Presentation to Common Council
# May 25, 2020

SAINT JOHN

# Purpose

- **Enable** a dedicated and organized community's vision for a revitalized Dominion Park to become a **reality**

# History of Unsustainable Park Master Planning

- Many Parks Master Plans were developed in 2009-2012 when the Capital Budgets for Parks was much larger, and the City was not facing such significant financial challenges
- Remaining Master Plan work:
  - Rockwood Park - $7.9 million outstanding
  - Shamrock Park – $6.5 million outstanding
  - Forest Hills - $1.3 million outstanding
  - Fallsview/Reversing Falls- $36.5 million outstanding
- Plans are very expensive
- Minimal Operations and Maintenance costing to support these improvements over the long term
- Too many plans with no prioritization
- With some exceptions, resulted in plans that stayed “on the shelf”… as opposed to “enabling” tangible outcomes

# Introduction of Guiding Policies

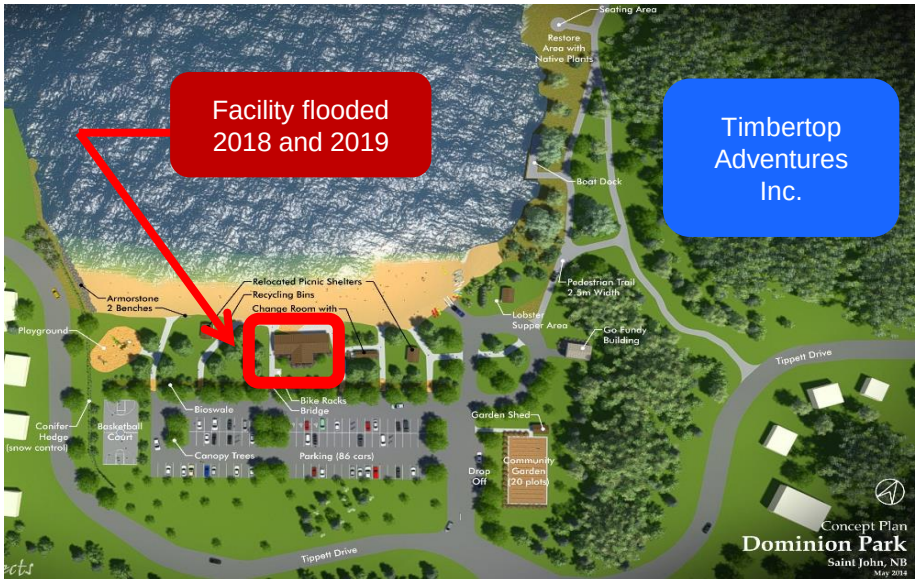
- Financial and Asset Management policies
  - Don’t count on spending funds now or in the future that are not confirmed
- Play SJ
  - Prioritization of District and Regional facilities for investment
  - Right size facilities to improve quality of fewer assets
    - Or decrease spending to sustainable levels
  - Embrace community partnership
    - Including for all phases of asset lifecycle
- City policies in place for Sustainable future but transformational changes still need external support
  - Unable to commit City resources to Dominion Park beyond 2021 levels

# 2017 Resetting of Policies to “Enable”

- Lifecycle costs of new assets proposed as part of Master Plans shall be budgeted before decision is made to install
- Completion of Rainbow Park Master Plan shall be the priority
- Revisit remaining recreation master plans for overall affordability
- Revisited Rockwood Park Master Plan to be priority following Rainbow Park

# A Short History of Dominion Park

- 2014 Master Planning exercise
  - $600,000 implementation cost
- 2017 TimberTop Adventures license
- 2017 renewed community interest, focus on the “facility”
- 2018 capital funds set aside, flooding, work started to repair and upgrade facility
- 2019 flooding, facility becomes structurally unsound and uninsurable
- 2019 additional capital funds, organized community association, community meeting
- 2020 insurance funds confirmed, more robust community engagement, pandemic








SAINT JOHN

# Staff Enabling a Plan for Dominion Park

- Assisted in forming of Community Association
- Assisted Association meetings
- Assisting in RFP to engage consultant for renewed master plan
- Proposed Phased Approach to Master Plan
  - Use $285,000 capital/insurance and confirmed external funds for a concrete and stand-alone park improvement phase in 2021
  - Future or concurrent phases via community management approach
  - Lifecycle cost responsibilities defined
  - City investment commitments budgeted (2021 levels)
- Recommended deferral of Capital and Insurance funds to 2021 to provide Association time to recommend best way to invest funds

# Dominion Park Community Association

## Mission

**"Committed to enhancing Dominion Park through community engagement, while focusing on generational sustainability, creating a place that inspires outdoor enthusiasts, explorers, and recreationalists."**

## Organizational pillars

- Community Advocacy
- Generational sustainability
- Ecologically friendly
- Safety
- Accessibility
- Transparency



SAINT JOHN

# Staff Recommendations to Common Council

- Up to $135,000 Capital funds deferred to 2021
  - Variance from Capital Budget Policy
- Up to $150,000 from insurance proceeds to a Reserve Fund
  - Funding must be spent in Dominion Park
  - Spend in 2021
- Applications to appropriate government and private funding sources
  - Specific government funds focused on recreation
  - Avoid interference with funding City priorities
- Reaffirm 2017 Council resolutions, except priority of Dominion Park advanced

# COUNCIL REPORT

| | |
|---|---|
| M&C No. | 2020 - 127 |
| Report Date | May 11, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Finance and Administrative Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT: Budget-Monitoring Policy***

***OPEN OR CLOSED SESSION***
This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner/Dept. Head | City Manager |
|---|---|---|
| ***David Merrithew*** | ***Kevin Fudge*** | ***John Collin*** |

***RECOMMENDATION***

Be it resolved that:

*Common Council approve the City of Saint John Budget Monitoring Policy FAS-021.*

***EXECUTIVE SUMMARY***

The City of Saint John Long Term Financial Plan ("LTFP") is the first comprehensive long term financial plan in the City's history. The plan is the product of almost two years of work for the Finance Committee and Common Council to develop a financial strategy that addresses the key financial challenges faced by the City. The LTFP includes a comprehensive financial assessment of the City's challenges and opportunities, a suite of best practice financial policies, a public consultation process, the establishment of long-term financial targets, and a financial health scorecard that will measure results and hold the City accountable to strong fiscal management.

Financial Policies are the foundational to the adherence of the plan. **A Budget Monitoring Policy**, founded in best practices, strengthens current budgeting practices and provides a new mechanism to reduce debt, fund capital and replenish reserves.

***PREVIOUS RESOLUTION***

Click here to enter any previous relevant resolution.

***STRATEGIC ALIGNMENT***

This report aligns with Common Council's strategic priority to be fiscally responsible.

***REPORT***

**BACKGROUND**

The City of Saint John Long Term Financial Plan ("LTFP") is the first comprehensive long term financial plan in the City's history. The plan is the product of almost two years of work for the Finance Committee and Common Council to develop a financial strategy that addresses the key financial challenges faced by the City. The LTFP includes a comprehensive financial assessment of the City's challenges and opportunities, a suite of best practice financial policies, a public consultation process, the establishment of long-term financial targets, and a financial health scorecard that will measure results and hold the City accountable to strong fiscal management. The LTFP is a roadmap to achieve financial sustainability, financial flexibility and lower financial vulnerability. The LTFP is the foundation for an organizational culture shift in how the City conducts business.

The development of the LTFP has led to the development of:

1. Ten Year Debt Management Plan and Targets;
2. Asset Management Plan and Targets;
3. Ten Year Capital Funding Plan and Target;
4. Multi-Year Capital Budgeting;
5. Ten Year Reserve and Pay-As-You-Go Plan and Targets.

Rooted in best practices, the development of the following suite of Council approved Financial Policies demonstrates Common Council's commitment to putting in place a strong corporate governance process that will ensure fiscal responsibility is ingrained in the culture of this Council and Common Council's into the future. Those policies include:

1. **FAS-001** Asset Management Policy
2. **FAS-002** Investment Management Policy
3. **FAS-003** Reserves Policy
4. **FAS-004** Operating Budget Policy
5. **FAS-005** Capital Budget Policy
6. **FAS-006** Debt Management Policy
7. **FAS-007** Wage Escalation Policy
8. **FAS-020** Long Term Financial Plan Policy
9. **FAS-021** Budget Monitoring Policy

**BUDGET MONITORING POLICY**

The Budget Monitoring Policy enhances accountability and strengthens cost control through adherence to guidelines that requires separate monitoring and management of personnel and non-personnel budgets. As a result, the Budget Monitoring Policy will also increase the accuracy of the Annual Budget Process.

The Budget Monitoring Policy also recognizes in principle that budget surpluses and deficits are one time in nature (otherwise permanent budget adjustments should be made) and that no service area has express authority to utilize surpluses or to subsidize/offset deficits between personnel and non-personnel costs.

The policy optimizes the use of the Reserve Funds to manage unplanned and non-recurring surpluses and deficits in order to increase financial flexibility, bolster reserves and accelerate debt reduction.

**Conclusion**

The current financial challenges facing the City have not been created overnight; addressing these challenges will require rigor, discipline and long-term focus. Adhering to the City's suite of best practice financial policies will put the City on the path to financial sustainability.

An effective budgeting process is an important tool to properly allocate resources, make decisions, monitor business performance, and forecast future financial performance. Limited resources can be optimally managed utilizing and effective budget process. The Budget Monitoring Policy will support the achievement of an effective and efficient budgeting process.

***SERVICE AND FINANCIAL OUTCOMES***

The Long Term Financial Plan is a roadmap to financial sustainability.

***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS***

The Long Term Financial Plan included input from all service areas, input from the public through a budget simulator exercise, input from the Finance Committee on all policies, principles, targets, and plans, as well as Common Council as the approving body and through Council's strategic priority of being fiscally responsible.

***ATTACHMENTS***

FAS-021 Budget Monitoring Policy

SAINT JOHN

**Title: Budget Monitoring Policy**

| | |
|---|---|
| Subject: **Budget Monitoring Policy** | Category: **Finance and Administrative Services** |
| Policy No.: **FAS-021** | M&C Report No.: 2020-127 |
| Effective Date: | Next Review Date: |
| Area(s) this policy applies to: **Cross Corporate** | Office Responsible for review of this Policy:<br>**Finance and Administrative Services** |
| Related Instruments:<br>**FAS-001** Asset Management Policy<br>**FAS-002** Investment Management Policy<br>**FAS-003** Reserves Policy<br>**FAS-004** Operating Budget Policy<br>**FAS-005** Capital Budget Policy<br>**FAS-006** Debt Management Policy<br>**FAS-007** Wage Escalation Policy<br>**FAS-020** Long Term Financial Plan Policy | Policy Sponsors:<br>**Chief Financial Officer** |
| | Document Pages:<br>**This document consists of 5 pages.** |

Revision History:

Common Clerk's Annotation for Official Record

Date of Passage of Current Framework:_____

I certify that this Policy was adopted by Common Council as indicated above.

_____ _____

Common Clerk Date

| Date Created: | Common Council Approval Date: | Contact:<br>**Finance and Administrative Services** |
|---|---|---|

TABLE OF CONTENTS

1. PURPOSE AND CONTEXT.....3
2. POLICY STATEMENT ..... . 3
3. DEFINITIONS..... 4
4. PRINCIPLES .....5
5. POLICY APPLICATION ..... 5
6. ROLES AND RESPONSIBILITIES..... 6

## 1. PURPOSE AND CONTEXT

1.1. Common Council has approved the City's first Long Term Financial Plan to put the City on a sustainable path going forward;

1.2. To be sustainable, the City must find ways to grow revenue but also control costs from escalating faster than its revenue growth;

1.3. The Budget Monitoring Policy enhances budget accuracy, accountability and cost control by ensuring budget allocations are managed and adhered to;

1.4. The Budget Monitoring Policy enhances fiscal responsibility and financial flexibility by integrating budget monitoring practices with the City's Reserve fund and Debt Management strategies;

1.5. Effective Date of Budget Monitoring Policy is January 1st, 2021;

## 2. POLICY STATEMENT

2.1 It is a best financial practice to have a Budget Monitoring Policy to monitor financial performance;

2.2 The Budget Monitoring Policy objectives are as follows:

2.2.1 Personnel and non-personnel budgets shall be managed separately;
2.2.2 Increase operating budget transparency & performance management;
2.2.3 Increases budgeting accuracy by ensuring annual operating expenditures match forecasts and predefined Council approvals;
2.2.4 Increases financial control to ensure resources are funded and spent in a fiscally prudent manner;
2.2.5 Provides enhanced fiscal oversight and supports a strategic corporate lens throughout each fiscal year;
2.2.6 Increases financial flexibility by integrating reserve strategies with the annual budget monitoring process.

2.3 Revenue budgets shall be carefully monitored with particular attention to:

2.3.1 Seasonality, and whether comparable to prior observations
2.3.2 Any potential volatility and the resulting impacts
2.3.3 Trends and comparison to projections

2.3.4 One time sources and Timing of receipts
2.3.5 Relationship to economic indicators
2.3.6 Changes in policy/practice of overarching governments involved in disbursement of revenues
2.3.7 Review of patterns at other similar/related governments

2.4 Expenditure budgets shall be carefully monitored with particular attention to:

2.4.1 **Wages and Benefits (Personnel)** - Examine additional detail beyond just regular payroll expenses, including hiring and vacancy information, analysis of part-time, overtime, leave pay out and special pay, as well as whether fringe benefit costs are within budgeted expectations

2.4.2 **Goods and Services (Non-personnel)** - Monitoring needs to include more than just current expenses, but also encumbrances, outstanding purchase orders, and major contracts to develop a better picture of not only what was spent, but what remains to be spent

2.4.3 **Service Outcomes** – Determine if services are being provided as budgeted and if additional services have been provided that were not anticipated, in addition to trends observed that may impact whether or not spending remains on track

2.4.4 **Performance Measures** – Examine performance measures and linkages to financial outcomes. The analysis should include any changes to goals/initiatives since budget adoption and are there any new initiatives not initially included in the budget

2.4.5 **Root cause** - move beyond just identifying deviations from budget versus actuals and work towards analyzing why deviations occurred;

## 3. DEFINITIONS

3.1 Personnel Costs – means the total wage and benefit costs for internal resources (inclusive of benefits);

3.2 Non Personnel Costs - means the total amount of annual expenditure spent on goods and services;

3.3 Surplus – means an approved annual budget amount is great than the actual spend within a particular category;

3.4 Deficit – means an approved annual budget amount is less than the actual spend within a particular category.

## 4. PRINCIPLES

4.1 Recognize in principle that all budget surpluses and deficits are non-recurring in nature and should be treated as such;

4.2 Budget surpluses and deficits considered to be recurring shall be permanently adjusted for in the following year operating budget;

4.3 Operating Budget surpluses for Wages and Benefits are not intended to subsidize Goods and Services;

4.4 Operating Budget surpluses for Goods and Services are not intended to subsidize Wages and Benefits;

4.5 Operating Budget surpluses for Wages and Benefits is appropriate to reallocate to Goods and Services when a staff vacancy generating the surplus require third party contracted services to maintain the service level for that particular role;

4.6 Revenues and Grants intended for resourcing programs (human resources) will not be spent on Goods and Services;

## 5. POLICY APPLICATION:

5.1 Personnel budgets are not intended to subsidize non personnel budget; therefore surpluses occurring in wages and benefits shall not be reallocated to offset budget deficits in goods and services unless supported by a business case and approved by the City Manager and the Chief Financial Officer;

5.2 Non personnel budgets are not intended to subsidize personnel budgets; therefore surpluses occurring in goods and services shall not be reallocated to offset deficits in Wages and Benefits unless supported by a business case and approved by the City Manager and the Chief Financial Officer;

5.3 Aggregate Wage and Benefits surpluses will be applied to the Operating Reserve until the Operating Reserve is fully financed in accordance with FAS-003 – Operating and Capital Reserves Policy; all surpluses thereafter will be applied fifty percent to the Capital Reserve and fifty percent to the City's Long Term Debt Obligations;

5.4 Aggregate Goods and Services surpluses will be applied to the Operating Reserve until the Operating Reserve is fully financed in accordance with FAS-003 – Operating and Capital Reserves Policy; all surpluses thereafter will be applied fifty percent to the Capital Reserve and fifty percent to the City's Long Term Debt Obligations;

5.5 All departmental and service area surplus and deficit positions shall be analysed annually to determine if permanent budget adjustments for the following year are necessary;

5.6 As part of the annual operating budget process, service areas will identify one time operating expenditures and submit proposals to fund the one time expenditure through the use of Reserve Funds as per FAS-003 – Operating and Capital Reserves Policy;

5.7 The City Manager and Chief Financial Officer shall make any recommendations respecting the use of Reserve Funds as part of the Annual Operating Budget Process and shall be in accordance with the Long Term Financial Plan.

## 6 ROLES AND RESPONSIBILTIES

**6.1 Council shall:**

6.1.1 Approve the Budget Monitoring Policy;

**6.2 Finance Committee shall:**

6.2.1 Recommend the Budget Monitoring Policy to Common Council for approval;

6.2.2 Review any changes to the Budget Monitoring Policy in the future.

**6.3 The Finance Commissioner shall:**

6.3.1 Review annually to ensure that Wages and Benefits vs Goods and Services allocations are in compliance with the Budget Monitoring Policy

6.3.2 Recommend any changes to the Budget Monitoring Policy in the future.

6.3.3 Design an analysis framework that will monitor surplus and deficit positions

# Budget Monitoring Policy

City of Saint John

May 8th, 2020

SAINT JOHN

# LTFP Financial Policies

| Policy # | Policy Title | Status |
|---|---|---|
| FAS-001 | Asset Management  Policy | Approved |
| FAS-002 | Investment Management Policy | Approved |
| FAS-003 | Operating & Capital Reserves Policy | Approved |
| FAS-004 | Operating Budget Policy | Approved |
| FAS-005 | Capital Budget Policy | Approved |
| FAS-006 | Debt Management Policy | Approved |
| FAS-007 | Wage Escalation Policy | Approved |
| FAS-020 | Long-Term Financial Plan Policy | Approved |
| FAS-021 | Budget Monitoring Policy | Pending |



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# Agenda

- GFOA Best Practice Financial Policies
- Why do we need a Budget Monitoring Policy
- Objectives
- Principles
- Application
- Recommendation

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# Best Practice

*Municipalities that apply a Budget Monitoring Policy;*

- London, ON
- Kamloops, BC
- York Region, ON
- Edmonton, AB
- Toronto, ON
- Waterloo, ON
- Surrey, BC
- Calgary, AB
- Revelstoke, BC
- Kelowna, BC

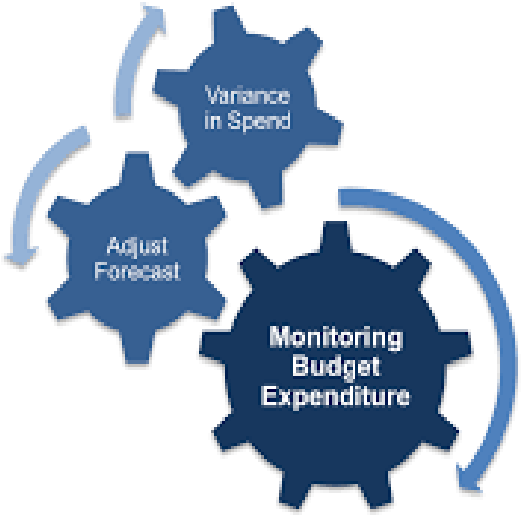
The Government Finance Officers Association considers Budget Monitoring to be best practice.

# Best Practices in Budget Monitoring

- Revenue Budgets: consider seasonality, volatility, one time receipts, timing, consider impact of economic conditions, and changes in policies of other levels of government;
- Expenditure Budgets:
  - Personnel Costs (Wages and Benefits): consider trends such as vacancies, turnover, hiring plans, changes in job descriptions, part time, overtime, fringe benefit costs, and costs associated with leaves and absenteeism;
  - Non Personnel Costs: consider encumbrances, outstanding purchase orders, and major contracts to develop a better picture of not only what was spent, but what remains to be spent;
  - Service Outcomes: determine if services are being provided as budgeted;
  - Performance Outcomes: examine performance measures and linkages to financial outcomes. The analysis should include any changes to goals/initiatives since budget adoption and any new initiatives not initially included in the budget;
  - *Root cause* - move beyond just identifying deviations from budget versus actuals and work towards analyzing why deviations occurred;

# Why do we need a Budget Monitoring Policy

- Common Council has approved the City's first Long Term Financial Plan to put the City on a sustainable path going forward;
- The Budget Monitoring Policy enhances accountability and strengthens cost control by ensuring budget allocations are managed and adhered to;
- The Budget Monitoring Policy will increase the accuracy of the Annual Budget Process;
- The Budget Monitoring Policy will provide a means to increase funding to Reserves and Accelerate Debt Reduction;
- **Effective Date of Budget Monitoring Policy proposed is January 1st, 2021;**



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# Objectives

1. **Personnel and Non Personnel budgets shall be effectively managed separately;**
   - Wages and Benefits budget performance managed separately from Goods and Service budget performance;
2. **Increase Operating Budget performance management;**
   - Service areas shall not have the authority to utilize budget surpluses to fund new initiatives that are unplanned or are one time in nature;
   - Unplanned initiatives and performance enhancements will require a business case and recommendation to utilize Reserves through the Reserve Policy process (FAS-003);
3. **Increase Operating Budget accuracy;**
   - Service areas will separately identify one time non recurring spends during the budget preparation process;
   - One time spending decisions will be better managed, reducing the risk of future structural deficits in accordance with (FAS-004) Operating Budget Policy;
4. **Improve Strategic Decision making;**
   - Will provide a strategic corporate lens approach when recommending use of surpluses and reserve funds;
5. **Improve Financial Flexibility:**
   - This policy will increase budget oversight on corporate budget surpluses & deficits, increase the City's financial flexibility to fund reserves (FAS- 003 – Operating and Capital Reserve Policy) and accelerate Long Term Debt reduction (FAS-006);

# Policy Application

1. **Recognize in principle that all surpluses and deficits are non recurring and one time in nature;**
   - Operating Budget surpluses for Wages and Benefits are not intended to subsidize Goods and Services;
   - Surpluses occurring in Wages and Benefit budgets shall not be reallocated to offset deficits in Goods and Services budgets unless supported by a business case and approved by both the City Manager and the Chief Financial Officer;
2. Operating Budget surpluses for Goods and Services are not intended to subsidize Wages and Benefits;
   - Surpluses occurring in Goods and Services budgets shall not be reallocated to offset deficits in Wages and Benefits budgets unless supported by a business case and approved by both the City Manager and the Chief Financial Officer;
3. Operating Budget surpluses for Wages and Benefits is appropriate to reallocate to Goods and Services when a staff vacancy generating the surplus is replaced with a third party contract;
4. To increase the City's financial flexibility, annual surpluses in wages and benefits will fund the Operating Reserve until such time a permanent adjustment in the annual budget is made to reflect a more accurate wage and benefit budget;
5. To increase the City's financial flexibility, annual surpluses in goods and services will fund the Operating Reserve until such time a permanent adjustment in the annual budget is made to reflect a more accurate goods and services budget;

# Policy Application

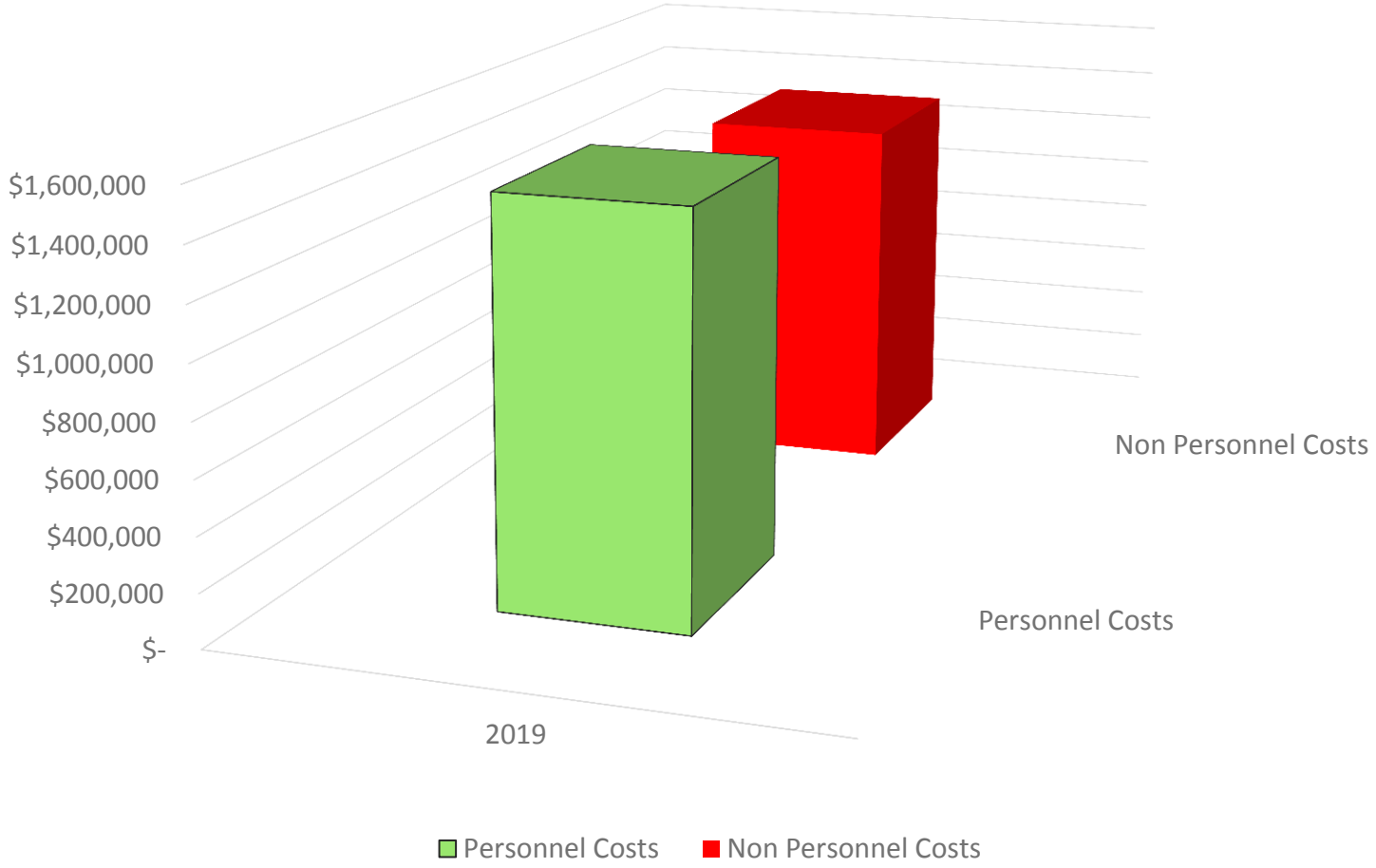
6. In the event the Operating Reserve is fully funded in accordance with FAS-003 – Operating and Capital Reserves Policy; surpluses thereafter will be applied fifty percent to the Capital Reserve and fifty percent to Debt Reduction;

7. All departmental and service area surplus and deficit positions shall be analysed annually to determine if permanent budget adjustments for the following year are necessary;

8. As part of the annual operating budget process, service areas will identify one time operating expenditures and submit proposals to fund the one time expenditure through the use of Reserve Funds as per FAS-003 – Operating and Capital Reserves Policy;

9. The City Manager and Chief Financial Officer shall make any and all recommendations respecting the use of Reserve Funds as part of the Annual Operating Budget Process and shall be in accordance with the Long Term Financial Plan.

# 2019 Personnel and Non Personnel Costs



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# Example

## Scenario I

- Staff vacancies creating a wage and benefit surplus of $400,000 in TES budget;
- One time and significant unanticipated fuel spike due to global economic conditions with no change in service outcomes causes a $100,000 deficit in the TES budget

## Application

- End of year recommendation to transfer $400,000 surplus in the TES wage and benefit to the Operating reserve;
- End of year recommendation to fund $100,000 deficit in TES budget due to unanticipated and one time spike in fuel prices due to global economic conditions from Operating Reserve.
- Net Transfer to Operating Reserve = $300,000
- Staff Vacancies in the Finance Department will be analyzed to determine if a permanent budget adjustment is required for the following year;
- Fuel prices will be monitored to see if the fuel price increase is a permanent increase to determine if the fuel budget needs to be adjusted in the following year.

# Recommendation

It is Recommended that:

1. Finance Committee approves the Draft Operating Budget Allocation Policy;

2. Finance Committee Recommends that Common Council approve the Operating Budget Allocation Policy as presented by Staff.

# Q & A

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# COMMON COUNCIL REPORT

| | |
|---|---|
| M&C No. | 2020-137 |
| Report Date | May 21, 2020 |
| Meeting Date | May 25, 2020 |
| Service Area | Growth and Community Development Services |

His Worship Mayor Don Darling and Members of Common Council

***SUBJECT:*** **Municipal Economic and Community Recovery Planning**

***OPEN OR CLOSED SESSION***
This matter is to be discussed in open session of Common Council.

***AUTHORIZATION***

| Primary Author | Commissioner/Dept. Head | City Manager |
|---|---|---|
| ***Growth Committee*** | | |

***RECOMMENDATION***

Growth Committee recommends that Common Council:

1. Receive and file the attached presentation;
2. Direct the City Manager to proceed with the implementation of the immediate initiatives as outlined in the attached presentation;
3. Direct the City Manager to return to Growth Committee in June with direction on street closure options for Saint John;
4. Adopt the Growth Reserve Fund objectives and criteria for economic recovery investments as outlined in the attached presentation.

***EXECUTIVE SUMMARY***

On May 21st, Growth Committee received a presentation from City staff on Municipal Economic and Community Recovery Planning. The presentations covered:

(1) all the existing municipal initiatives supporting recovery;
(2) an analysis of economic data to clarify those in our community most impacted and where are they clustered in the City's geography;
(3) an introduction to the City of Saint John's Municipal Economic and Community Recovery structure, scope and immediate actions;
(4) an introduction of objectives and criteria to guide the investment of $546,267.20 of Growth Reserve Funding earmarked for economic and community recovery.

***STRATEGIC ALIGNMENT***

Common Council adopted a set of Council Priorities: 2016-2020 in early November 2016, and under the heading of "Growth and Prosperity," the following is stated: "Saint John is recognized by residents and businesses as a positive and supportive city. We grow in a smart way and attract talent, innovation and opportunities so all people can thrive." In addition, Council adopted key performance indicators to evaluate its ability to *Grow SJ*, including, among others: "Building permit value," "Change in tax base assessment within the City," "Change in population." Finally, Saint John Common Council: adopted the Roadmap for Smart Growth early 2017; adopted the Population Growth Framework in early 2018; and, the adoption of the Neighborhood Plan for the Central Peninsula in early 2020.

**REPORT**

In order to enable and accelerate local economic and community activity in response to the current public health pandemic, Growth Committee received a staff presentation on Municipal Economic and Community Recovery Planning. The presentation outlined the objectives, limitations, phasing and initial focus areas on recovery planning, as well as the identification of three immediate initiatives, including:

(1) The Saint John City Market to open its night market in mid-June;
(2) The pivoting of a variety of recipients from Community Grants and Community Arts Grants to tailor programming and initiatives for a 2020 audience;
(3) Staff to continue investigating street closure options, proceed with consultation and report back to Growth Committee in June 2020.

Growth Committee also received a presentation on objectives and criteria to support the distribution $546,267 from the City of Saint John's Growth Reserve Fund to stimulate and contribute to economic and community recovery. Staff outlined the following objectives for the earmarked recovery funding, including:

- All investments must be evaluated through the Recovery Program Evaluation Criteria;
- Align with the City's Economic and Community Recovery efforts;
- Receive policy-level approval from Growth Committee and Common Council for distribution;

- Support the City's efforts to enable employment, population, tourism and tax base growth;
- Support programming in the commercial and cultural districts most impacted by COVID-19;
- Support recovery funding programming from today until 2021, while adhering to varying degrees of social distancing;
- Attempt to leverage additional funding, partnership and innovative programming from the community, private sector and federal/provincial through the municipal investment;
- Focus on municipal programming, assets, facilities and investments;
- Focus on areas of municipal authority.

Staff outlined the following eight criteria to help evaluate and prioritize investments from the earmarked recovery funding:

1. Support increase volume of potential customers/clients in commercial district (hotels, restaurants, retail, non-profits, arts and culture organizations, etc);
2. Support the largest quantity of impacted organizations/businesses and uphold fairness in program delivery;
3. Internal capacity to support and execute initiative;
4. Ability to easily pilot option to assess expandability or discontinuation;
5. Affordable to implement from a goods and services perspective;
6. Option must ensure the safety of users;
7. Relative feasibility of implementation (authority, public engagement, procurement, planning, staff time, approvals);
8. Initiative must be temporary and cannot result in recurring expenses for the City of Saint John.

***SERVICE AND FINANCIAL OUTCOMES***

The total funds in the Growth Reserve Fund as of April 15th, 2020 was $928,608.00, and $245,774 of those funds are committed and active. Therefore, as of April 15th, there was a total of $682,834 of uncommitted funding in the Growth Reserve Fund. Common Council's decision to earmark 80% of total uncommitted funding towards economic recovery results in $546,267.20.

***INPUT FROM OTHER SERVICE AREAS AND STAKEHOLDERS***

The development of the staff presentation included support from a variety of colleagues, including from the following areas: Finance and Administrative Services; Transportation and Environment Services; Strategic Affairs; Information Technology; GIS; Saint John Water; City Manager; Saint John Fire Department; Communications; the City's Senior Leadership Team.

In terms of external partners, the staff presentation was made possible with the support of feedback from: City of Calgary; City of Fredericton; Uptown SJ; Saint John Regional Chamber; Local, provincial and federal economic development agencies; leaders from RiseUp.

***ATTACHMENTS***

*Power Point Presentation on Municipal Economic and Community Recovery Planning*

# Municipal Economic and Community Recovery

Saint John Common Council

Monday May 25th, 2020

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# AGENDA

1. City of Saint John and Existing Recovery Efforts
2. COVID-19 and the Economy
3. Municipal Economic and Community Recovery Planning
4. Growth Reserve and Recovery
5. Summary of Recommendations



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# Existing Recovery Efforts

**Transportation & Environmental Services and Saint John Water**

- The continuance of our capital construction projects
- Cleaning City streets/sidewalk sweeping
- Reopening certain City playgrounds, parks and courts
- Groundkeeper maintenance to fields, parks, and gardens
- Some trails assigned one way directional signs in Rockwood Park
- For businesses planning to re-open, Saint John Water has a How to Safely Re-open Buildings Guide
- The City is working closely with the Federal and Provincial governments on a 2020 & 2021 Infrastructure Stimulus Plan with “shovel ready” projects

# Existing Recovery Efforts

**Finance, Human Resources, Parking and Transit**

- Rental deferral program for tenants of City owned buildings
- Enhanced Cleaning Protocols at City Market to ensure the public have access
- Dredging of Market Slip underway
- Prepared a return to work operations plan & resources for re-opening
- Reinstated bus fare collection with protection for riders and drivers
- Temporarily opened a parking counter service at the Peel Plaza Parking Garage (5th floor) to ensure continuity of service



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# Existing Recovery Efforts

**Information Technology**

- Continuing to support staff who are working remotely and at their usual place of work as offices reopen
- Maintaining technology for local governance (video capability for Common Council, Growth Committee, Heritage and PAC, etc)
- Procuring WebEx to ensure digital requirements for staff and committees
- GIS has been doing Hot Spot Analysis on various sectors that are impacted most by COVID-19



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# Existing Recovery Efforts

**Growth and Community Development Services**

- One Stop Development Shop is now able to deliver permitting and inspection virtually and by-appointment
- Working with Discover Saint John to reframe local tourism campaigns
- Working with EDGSJ to support local business recovery plans
- Supporting Local Settlement Agencies and newcomers
- Liaison with local artists, non-profits, and cultural organizations to provide support and resources

# COVID-19 and the Economy

- The Unemployment Rate in Greater Saint John is now at 9.9% (April 2020)
- The “Main Street” phenomenon
- A halt in international migration
- Limited cruise ship season
- Airport is expected to have lower passengers for the foreseeable future until Air Industry recovers



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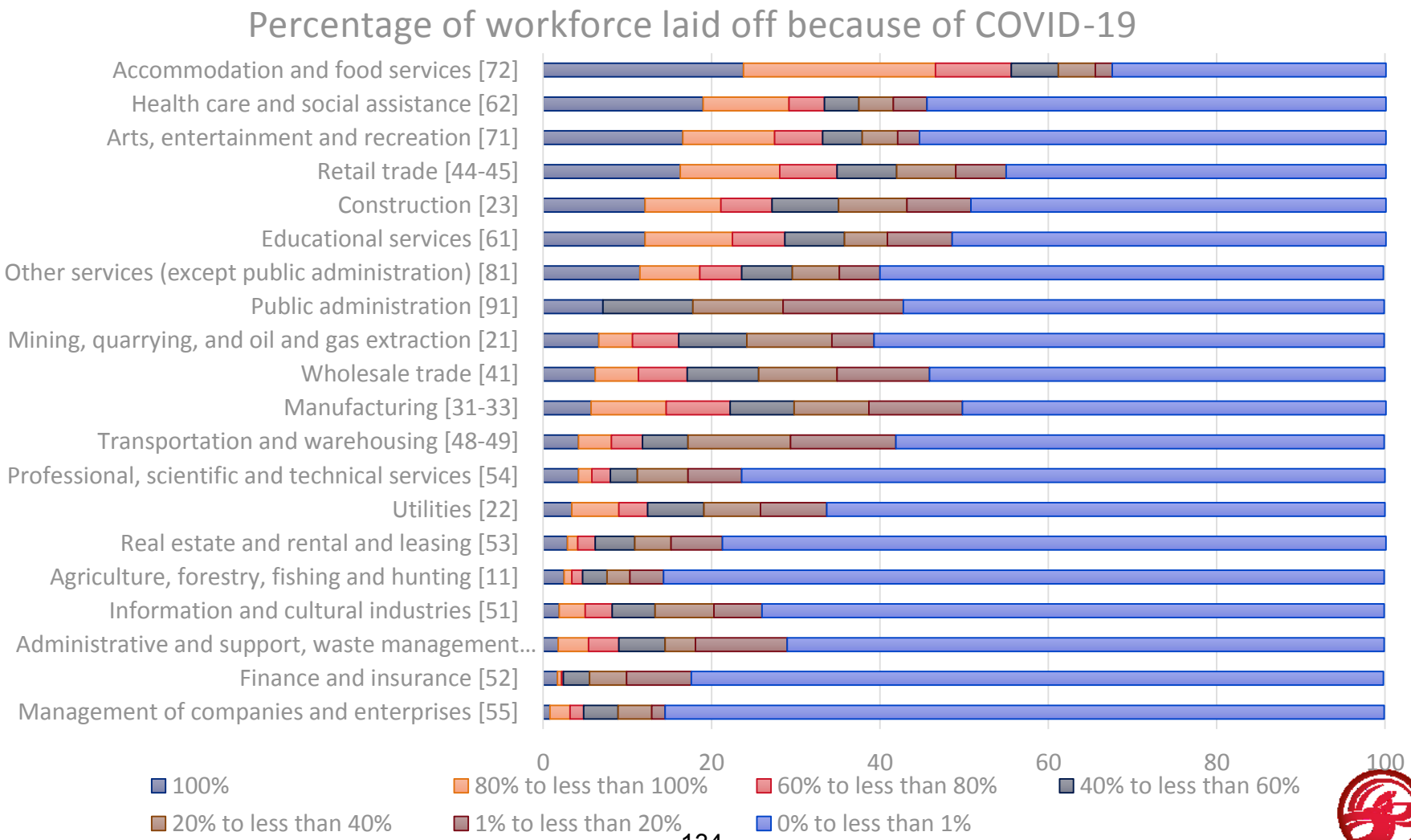
# COVID-19 and the Economy




**Data Source: Statistics Canada - Table: 33-10-0232-01**



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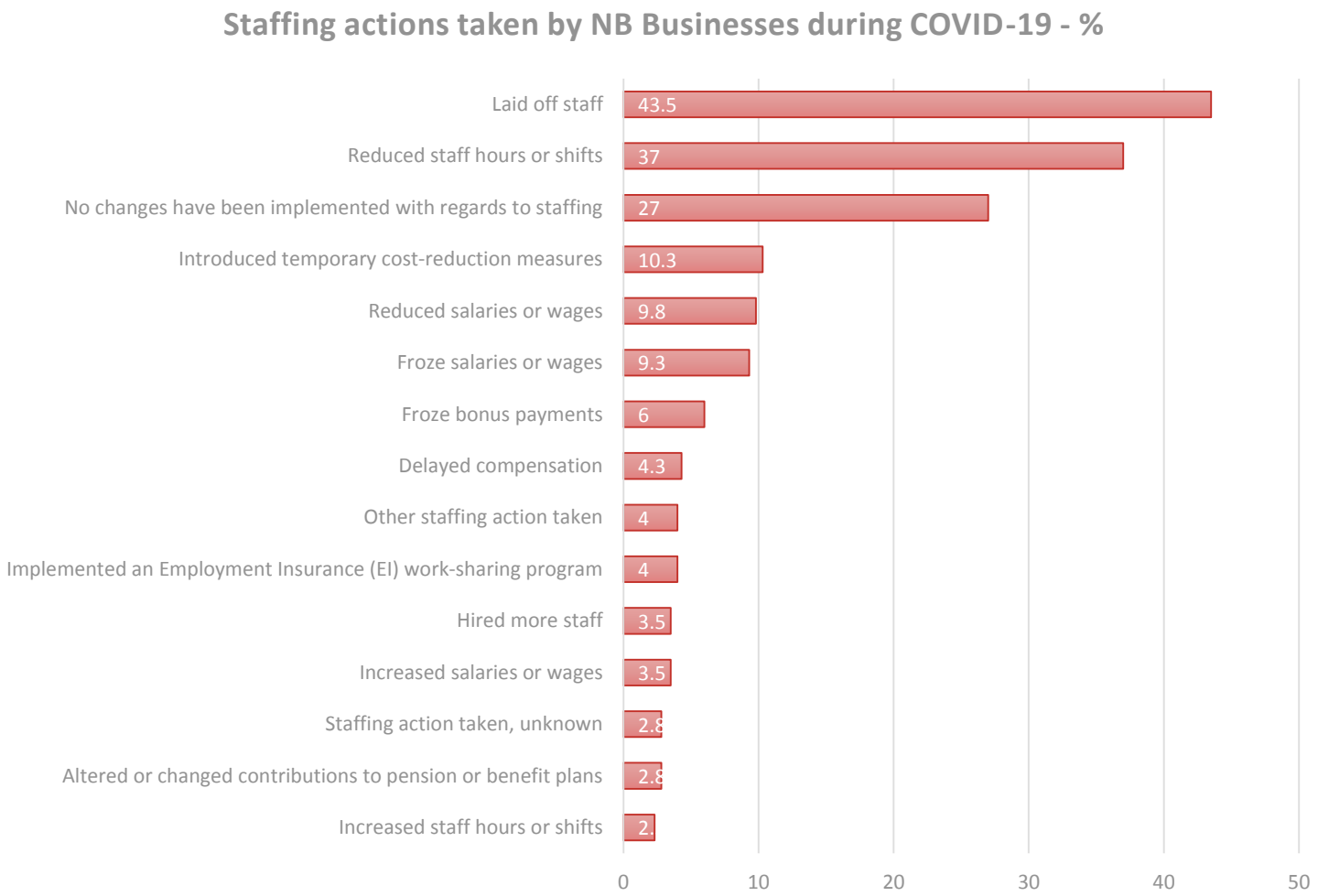
# COVID-19 and the Economy




**Data Source: Statistics Canada - Table: 33-10-0231-01**



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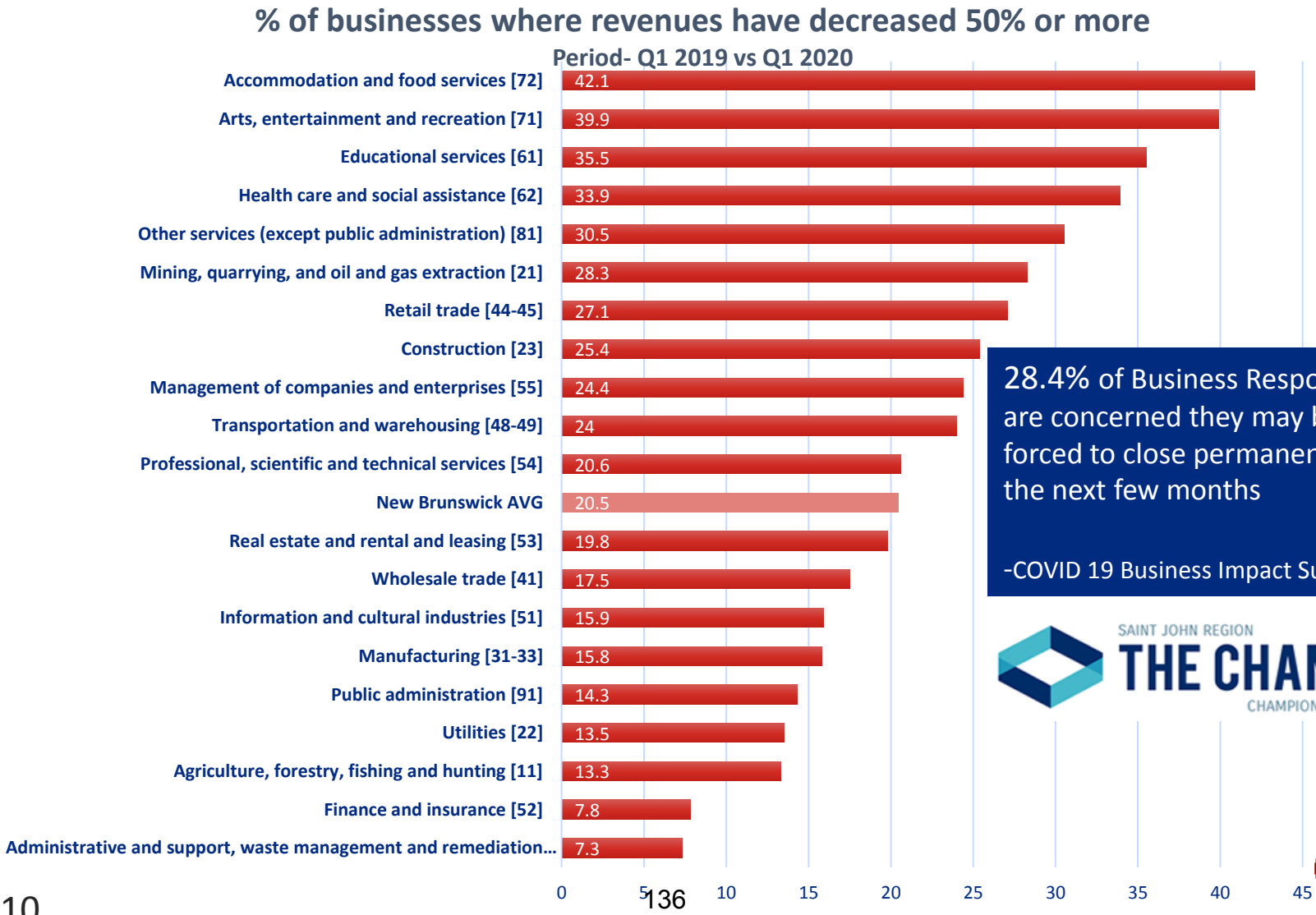
# COVID-19 and the Economy




28.4% of Business Respondents are concerned they may be forced to close permanently with the next few months

-COVID 19 Business Impact Survey

SAINT JOHN REGION THE CHAMBER CHAMPIONS FOR BUSINESS

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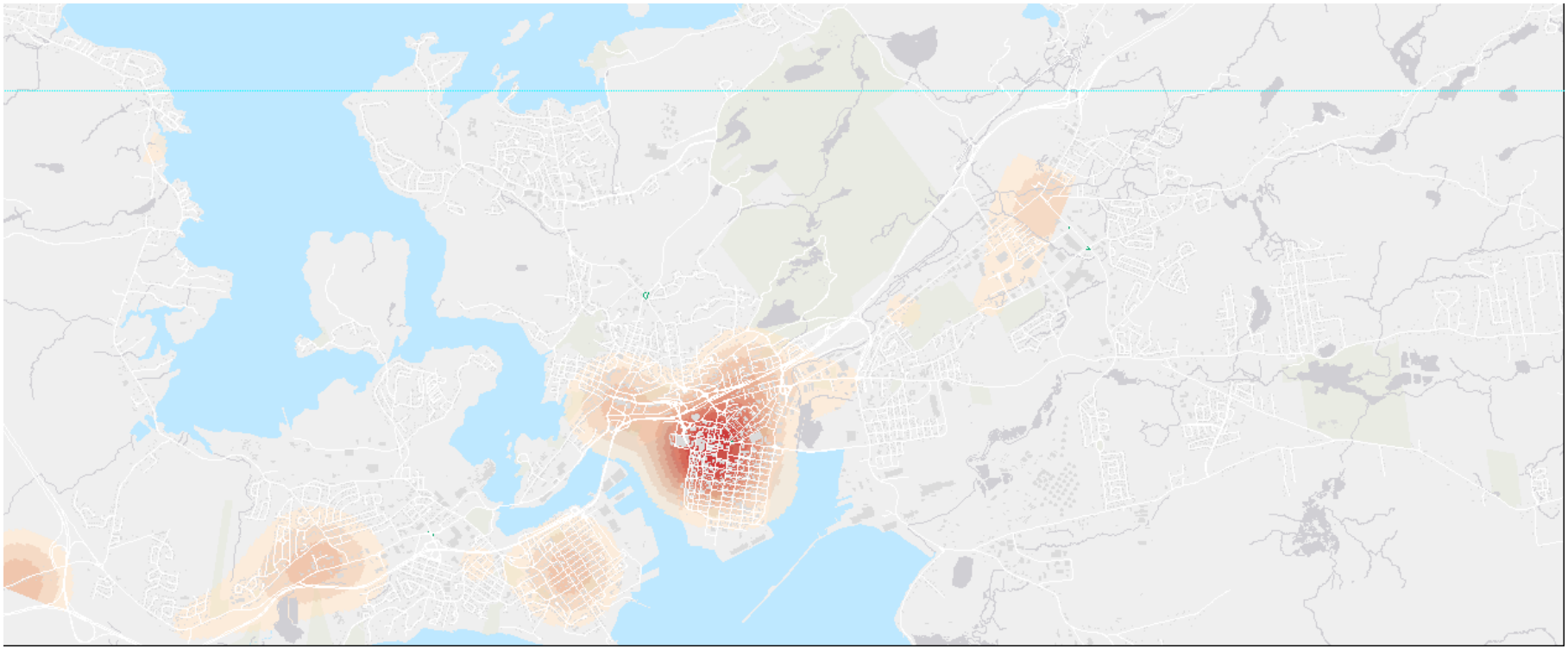
Data Source: Statistics Canada - Table: 33-10-0232-01

# Coville and the Economy: Accommodations



City of Saint John, GIS



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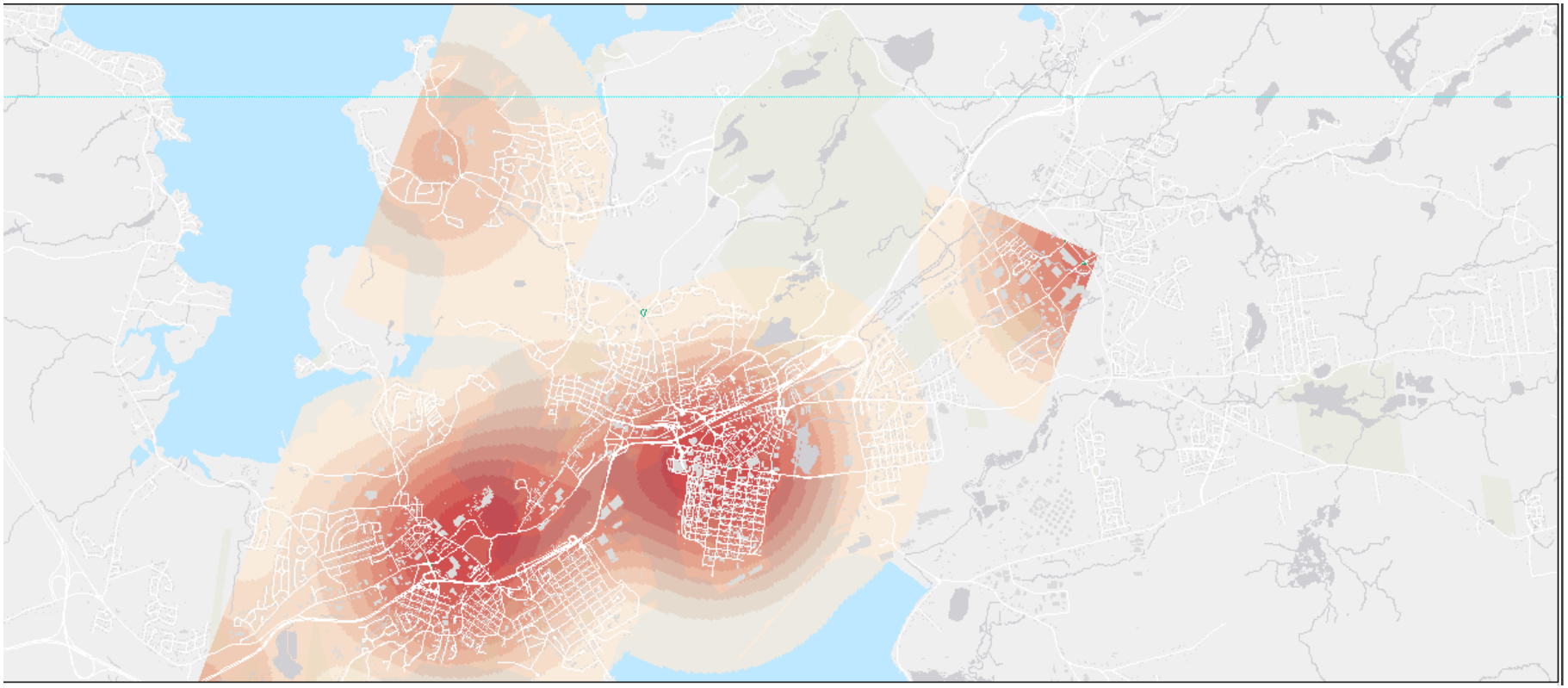
# COVID-19 and the Economy: Arts and Culture



City of Saint John, GIS



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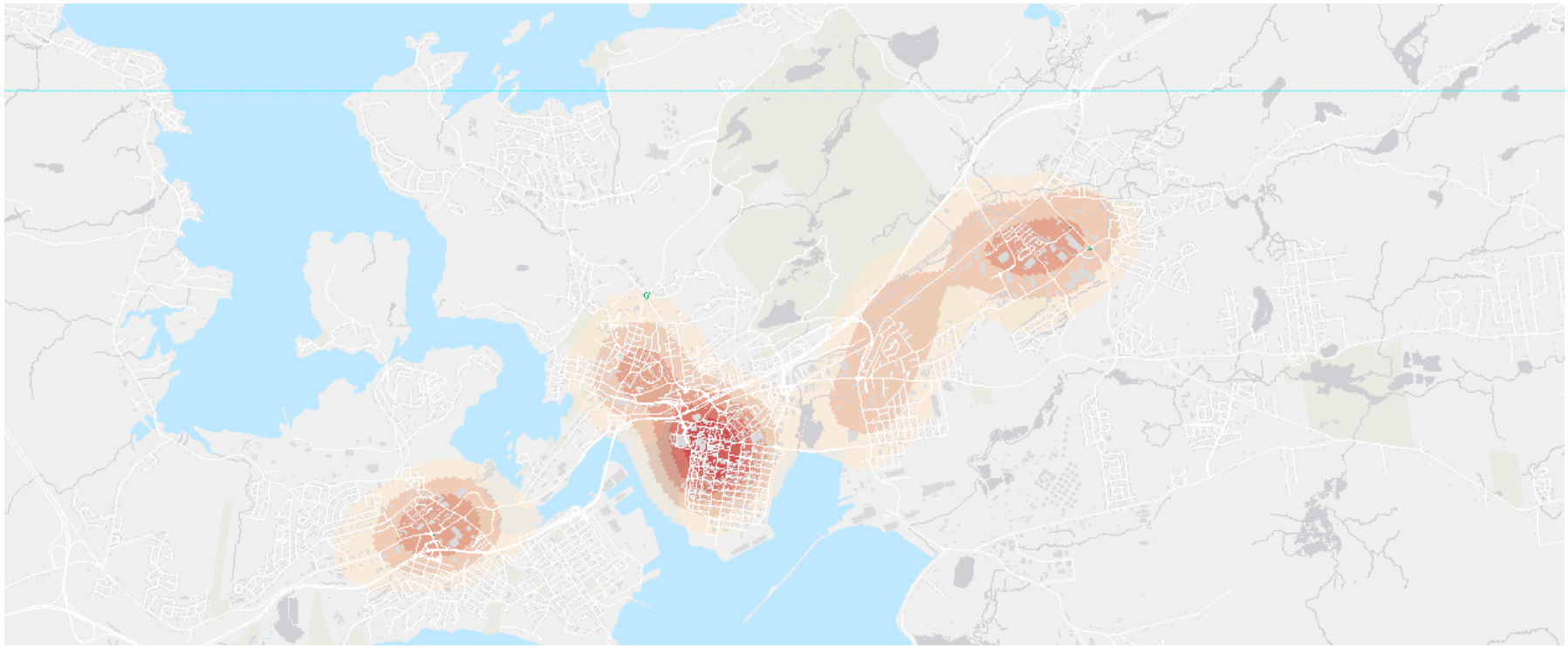
# COVID-19 and the Economy: Restaurants



City of Saint John, GIS



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# Municipal Economic and Community Recovery

## Goal

To enable and accelerate local economic and community activity in response to the current public health pandemic



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# Municipal Economic and Community Recovery

**Objectives**

- Focus on **what can be facilitated or delivered by the City of Saint John**
- Ensure engagement with  community partners
- Incorporate data from economic and community impact analysis
- To reaffirm Saint John's civic pride and community ownership
- Offer options depending on the level of social distancing required
- Capitalize on federal/provincial funding and stimulus programming



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# Municipal Economic and Community Recovery

**Definitions**

<u>"Community" Recovery</u>

Understood as activities that would contribute to culture, arts, recreation, wellness, civic pride, neighborhoods, parks and public spaces

<u>"Economic" Recovery</u>

Understood as activities that would contribute to re-investment, consumer spending, business attraction and overall acceleration of business activity which would yield employment, tax base, population and tourism growth

# Municipal Economic and Community Recovery

**Limitations**

- Local governments have a disproportionally smaller spending capacity
- Will not duplicate efforts
- Focus on areas of municipal authority
- Not intended to be the only or all-encompassing plan for Saint John



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**INFORM**

- Input from agencies, boards and commissions
- Local survey data
- Input from community partners
- Best practice scan from other Canadian cities

**Quick Approval**

- Municipal economic/community recovery team
- Growth Committee
- Senior Leadership Team
- Common Council

**DELIVER**

**Phase #1: Upholding social distancing**

- Would require adaptive measures to prevent large social gatherings, limit face-to-face interactions.
- Programming would likely require virtual components or more passive interaction with public spaces, businesses, etc.
- Programming could also focus on those sectors that have experienced a slow-down but nevertheless active.

**Phase #2: Relaxing of social distancing**

- Would allow for some small groups to assemble, but with specific requirements, likely including the maintenance of distance between people, regular handwashing, use of masks.
- Programming would likely support local consumer spending as well as tailored programming to invite residents and visitors to specific areas of the City (with social distancing requirements).

**Phase #3: The new norm (post-pandemic)**

- A new norm that will be created once we have defeated the pandemic, and programming will need to be adapted to uphold these new public health norms.
- Programming could bring an added level of normality to the economy and the community, and establish new benchmarks for the delivery of economic and community programming.

# Municipal Economic and Community Recovery

## Local Considerations

1. We can't do this alone
2. Drive volume and customers to those impacted organizations/businesses
3. Harness innovation in program delivery
4. Focus on delivering at least one new initiative every month



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# Municipal Economic and Community Recovery

## Currently Investigating

- Changes to or new grants/incentives
- Priorities and timing of capital budget projects
- Alternatives to our regular civic celebrations
- Programming, additional offerings and temporary animation of City owned land, facilities and parks
- Temporary street closures



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# Municipal Economic and Community Recovery

## Immediate Initiatives

1. Night Market: City Market
2. Pivoting of 2020 arts and community grants
3. Street Closure: Consultation and report back in June



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# Growth Reserve and Recovery

## Background

Total funds in Fund (as of April 15th, 2020): **$928,608.00**

Committed and Active: **$245,774**

Total uncommitted funds (as of April 15th, 2020): **$682,834**

80% for Economic Recovery: **$546,267.20**

Remaining uncommitted funds: **$136,566.80**



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# Growth Reserve and Recovery

## Goal

To strategically invest $546,267 from the City of Saint John's Growth Reserve Fund to stimulate and contribute to economic and community recovery



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# Growth Reserve and Recovery

## Objectives

- All investments must be evaluated through the Recovery Program Evaluation Criteria
- Align with the City's Economic and Community Recovery efforts
- Receive policy-level approval from Growth Committee and Common Council for distribution
- Support the City's efforts to enable employment, population, tourism and tax base growth
- Support programming in the commercial and cultural districts most impacted by COVID-19



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# Growth Reserve and Recovery

## *Objectives continued…*

- Support recovery funding programming from today until 2021, while adhering to varying degrees of social distancing
- Attempt to leverage additional funding, partnership and innovative programming from the community, private sector and federal/provincial through the municipal investment
- Focus on municipal programming, assets, facilities and investments
- Focus on areas of municipal authority

# Growth Reserve and Recovery

## Recovery Programming Evaluation Criteria

1. Support increase volume of potential customers/clients in commercial district (hotels, restaurants, retail, non-profits, arts and culture organizations, etc)
2. Support the largest quantity of impacted organizations/businesses and uphold fairness in program delivery
3. Internal capacity to support and execute initiative
4. Ability to easily pilot option to assess expandability or discontinuation
5. Affordable to implement from a goods and services perspective
6. Option must ensure the safety of users
7. Relative feasibility of implementation (authority, public engagement, procurement, planning, staff time, approvals)
8. Initiative must be temporary and cannot result in recurring expenses for the City of Saint John

# Growth Reserve and Recovery

**Recovery funding <u>will not</u>:**

- Duplicate federal, provincial and existing local programming
- Support normal operational service delivery of Saint John and ABC programming
- Offset service impacts as a result of COVID-19 financial analysis or the City's sustainability efforts
- Offset municipal administrative fees (only exceptional situations could be considered)



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# 6. Summary Recommendations

**As advised by the Growth Committee, Common Council to:**

1. Receive and file this presentation
2. Direct the City Manager to proceed with the implementation of the immediate initiatives
3. Direct the City Manager to return to Growth Committee in June with direction on street closure options for Saint John
4. Adopt the Growth Reserve Fund objectives and criteria for economic recovery investments



SAINT JOHN

The City of Saint John

# REQUEST TO PRESENT TO COUNCIL FORM

## ABOUT PERSON/GROUP PRESENTING

First Name: **Ron** Last Name: **Marcolin**
Name of Organization/Group (where applicable): **Canadian Manufacturers & Exporters**
Mailing Address: **10 Fairholme Street**
City or Town: **Quispamsis** Province: **NB** Postal Code: **E2E 5B4**
Day Time Phone Number: **651-2251** Email: **ron.marcolin@cme-mec.ca**

☐If you do **NOT** wish to have your personal information (address, phone number, email) become part of the public record, please check this box.

## ABOUT YOUR REQUEST

Topic of Presentation: **Truck Tax – from an industry perspective**
Purpose for Presentation (what is the ask of Council): To Vote No to truck tax implementation
Background Information:to be forwarded *** other guest(s) will be in attendance – to be determined once meeting with Mayor and City Manager is held

## YOUR SIGNATURE

Signature: **Ron Marcolin** Date: **2020-04-29**

**FOR USE BY THE CITY OF SAINT JOHN ONLY**

**Date Received:** Click here to enter a date. **Council Meeting Date:** Click here to enter a date.

Port Saint John

April 29, 2020

Mayor Don Darling and
Saint John Common Council
15 Market Slip
P.O. Box 1971
Saint John, NB E2L 4L1

By email: commonclerk@saintjohn.ca

Dear Mayor and Council,

I would like to first congratulate your efforts and that of the City Manager and staff in bringing forward your sustainability plan that contains many progressive concepts that will assist our City and Region to return to the position as the strong foundation and prime enabler of ensuring a strong Provincial economy.

Having said this, there is one area that I would urge you to more fully consider, that being the proposed permitting fee to be assessed on trucks of 43,500 kg and above.

One of New Brunswick's realities and indeed the region and City of Saint John is that we are an export driven economy with an important and growing import economy. We have railways, airports, and Ports that support this economic activity, but our geography and costing structures make trucking an essential component in the movement of goods into and out of our economy. Trade and costs related to trade - especially trucking - create a delicate balance between many businesses' success or failure. Additional cost - such as that proposed by the City - could in fact disrupt that balance and cause shippers and receivers to divert their cargo away from Saint John to competitor modes of transportation thereby resulting in unintended consequences for the City itself and indeed the surrounding region. These would include local job losses and increased costs for not only companies throughout the supply chain but also for consumers. To become known as what I understand would be the only city in North America to implement such a fee would have undesirable reputational consequences and I fear that the administration, staff and enforcement activities associated with fulfilling the concept may greatly reduce if not eliminate the $1 million objective.

The companies who will be impacted by your proposal already pay considerable property taxes and fuel taxes which should be seen as contributions in maintaining the few routes they utilize in the City of Saint John. Many of these companies have established their businesses in the City of Saint John and employ thousands of people directly and thousands of more indirectly.

.../2

111, rue Water Street, Saint John, New/Nouveau Brunswick, Canada E2L 0B1
Tel./tél. 506.636.4869 Fax/téléc. 506.636.4443
PortSaintJohn @portsaintjohn sjport.com

Canada

I want to underscore my overall support for the financially sustainable direction you are aspiring to but felt obliged to voice my disagreement with this one aspect of your plan. As a former Chief Financial Officer in the Federal government, I understand and appreciate the need for fiscal sustainability, but I also understand the temptation of choosing an item to drive a bottom line dollar amount without fully considering unintended consequences.

Respectfully,

Jim Quinn
President & CEO



111, rue Water Street, Saint John, New/Nouveau Brunswick, Canada E2L 0B1
Tel./tél. 506.636.4869 Fax/téléc. 506.636.4443
PortSaintJohn @portsaintjohn sjport.com

April 26, 2020

Members of Common Council
15 Market Square
PO Box 1971 Saint John NB
E2L 4L1

Mayor Darling and Members of Common Council:

Re: Sustainability Plan For the City of Saint John

I commend the Members of Common Council for their efforts to tackle the city's ongoing fiscal challenges. It is no small task to balance our city's budget.

The Sustainability Plan was released to the Public on April 20, 2020. In light of the recent tragedies in our region and a global pandemic, I fear the two week period set aside for public input may not be adequate. The majority of citizens have been absorbed with these events and they may not be aware of the sustainability exercise Council is under taking. Should a citizen wish to write their views to Common Council the time line is shortened to a mere 10 days. Under the present circumstances Council may not benefit from the public input it so desires. I request that an extension be given that would allow adequate time for greater public input.

Secondly, in the video, Shaping a Sustainable Future, at the 33 second mark it states "The Plan is in Place". I was surprised to see this statement - while Council is still seeking input.

Thirdly, I was concerned to see Saint John Energy and the options under review. Over time, Saint John Energy has continually proven to provide the City of Saint John and the citizens of Saint John with the lowest electricity rates in the Maritimes. As outlined by Saint John Energy"...our model allows the City of Saint John to save about $2 million / year and Saint John residents more than $7million per year". Now that is a good thing. Citizens, commercial and industrial businesses enjoy and reap these savings day in and day out, month in and month out, year in and year out. Should Members of Common Council consider the dismantling or selling of this asset it would be egregiously shortsighted and not in the public's best interest. Likewise, withdrawing profits from the utility as a revenue stream for the city could negatively impact the future viability of Saint John Energy. If we are speaking about sustainability Saint John Energy is an asset that attracts and retain both residents and businesses to our community. I would be shocked if the one time gain by selling this utility or a part thereof could possibly be in the best interest for a sustainable Saint John. To the contrary it would be short-sighted and a step backwards to a sustainable city.

Yours truly,

Al Rouse

32 Yacht Haven Lane
Saint John NB
E2K 5N7

The City of Saint John

# SUBMISSION TO COUNCIL FORM

## ABOUT PERSON/GROUP PRESENTING

First Name: **Paul** Last Name: **Groody**
Name of Organization/Group (where applicable): Click here to enter text.
Mailing Address: Click here to enter text.
City or Town: **Saint John** Province: **New Brunswick** Postal Code: Click here to enter text.
Day Time Phone Number: Click here to enter text. Email:

☒If you do **NOT** wish to have your personal information (address, phone number, email) become part of the public record, please check this box.

## ABOUT YOUR SUBMISSION

Topic of Submission: **Saint John Energy and the Future ... An Initial Critique of Your "Sustainability Plan"**
Purpose for Submission (what is the ask of Council): Observations on the "sustainability plan" being considered by Council
Executive Summary: Citizens and taxpayers have not been given much time to learn about or respond to the measures proposed by your city manager. Your timing is also especially troubling — when the great majority of people have their attention focused on COVID-19 and the well-being of family, friends and neighbours. While it is difficult to analyze everything put forward, much of it at "the last minute", a number of observations can be made. Others, I'm sure, will follow.

## YOUR SIGNATURE

Signature: **Paul Groody** Date: **2020-04-29**



SAINT JOHN

979 Duck Cove Lane
Saint John, NB E2M 3G3

April 29, 2020

Saint John Common Council
PO Box 1971
Saint John, NB E2L 4L1

Attention: Common Clerk

## SAINT JOHN ENERGY AND THE FUTURE …
## AN INITIAL CRITIQUE OF YOUR "SUSTAINABILITY PLAN"

Mayor and Councillors,

We live in extraordinary times; times that try our souls. In the midst of an unprecedented global COVID-19 pandemic and its wide-ranging impacts, we now also grieve for our friends and neighbours across the bay in Nova Scotia.

So, on the evening of April 20th, the people of Saint John — those tuned into the Council meeting — were introduced to a 386-page package of PowerPoint slides and consultant reports under the heading Sustainability Plan Update and given "*Two weeks to discuss publically before any decisions made*". Much of this documentation was made public for the first time. Two reports on Saint John Energy, however, were kept secret (*"Confidential – Not for public release"*) from citizen ratepayers — the actual owners of this valued public utility.

People are very concerned, especially as our attention is focused elsewhere. We have two weeks to do what? While there are some encouraging aspects of the "sustainability plan", it also holds some very bad ideas — measures harmful to people and the very viability of this community. The "plan" is notably lacking in important details. For example, the "target" reduction of $5,015,000 in personnel costs[1] does not explain how this will be done by January 1st, 2021 or what the implications will be for services.

There are many among us who well understand our city's fiscal challenges and know the need for a viable plan forward. Such a plan has yet to be presented.

[1] Slide 20, city manager's presentation, April 20, 2020

Saint John is at a critical juncture in its history. We must emerge from this a stronger, healthier, more economically just community. This city is our home; Saint John matters to us. We also know its great strengths and can rely on the resilience of our people. We expect you — our elected representatives — to have the wisdom to make well-informed choices in the best interest of the public.

***The COVID-19 Lesson*** The people of New Brunswick, the Premier working in collaboration with other leaders, and the Chief Medical Officer of Health have shown us how united, decisive, well-thought-out and well-communicated actions are needed in extremely difficult circumstances. Not only has the public benefited from people working together; we have seen what it takes to deal with a major, multi-faceted emergency. Putting the interests of people first and keeping citizens well-informed are essential to success.

## Observations on "sustainability plan"

I acknowledge that a tremendous amount of work has been done and commend those involved. Much of this work is indispensable.

The great majority of taxpayers know that decisive, well-considered actions to address our City's fiscal situation are necessary. There is also the crucial matter of fiscal sustainability for the long-term future. We who live here, and intend to stay here, have a lot at stake. Respect our point of view!

Given the limited time available, my comments touch only on the following:

1. ***Saint John Energy … NOT for sale***
2. ***Eliminate duplication and the redundant***
3. ***Standardized benchmarking***
4. ***Engage with worker representatives***
5. ***Protective services costs***
6. ***Invest in 'Quality of Life'***
7. ***Industrial and regional cost implications***
8. ***Saint John Water … Water, a human right!***
9. ***Economic policy***
10. ***Leading by example … You have a choice***

## City of Saint John Operational Review

The very first part of the documentation package this citizen read was the *City of Saint John Operational Review* prepared by consultants Ernst & Young.[2] Their report offers some useful insights, but also has self-described and substantive limitations. As its content is largely a reiteration of input received from the City, one can understand the city manager being "substantially supportive of audit report"[3]. Ernst & Young were engaged by the Department of Environment and Local Government to undertake an **independent operational review**.

The consultants give notice in the opening paragraphs of their report of its limitations. They did not seek the input of citizens, businesses, employees or labour unions, stating only that *"The Report may not have considered issues relevant to any third parties"*[4]. Citizens, by the way, are not third parties; they are the very reason a municipal government exists.

E&Y further qualified the report by stating: *"Our report … is based on inquiries of, and discussions with, the City of Saint John, and ELG. We have not undertaken any form of investigation, audit, substantiation or verification procedures for the information, data and projections provided to us. We have not sought to verify the accuracy of the data or the information and explanations provided."* They go on to say their work *"has been limited in time and a more detailed / lengthy exercise may reveal material issues that this review has not."* And, "*Several limitations were encountered in this review that could impact the results … Time limitation prevented a deep analysis …"*.[4]

**Saint John is NOT Detroit!** I must comment on the comparison made in the Executive Summary (page 6) of this report; one characterizing Saint John's situation as similar to that of Detroit. This is entirely inappropriate. Although our municipal budget does have a structural deficit that needs to be addressed, our circumstances are very different; the issues and extent of our problems not the same. As Canadians, our values, our democracy and, indeed, our respect for ordinary citizens are much different. Learn about what actually happened in Detroit, including the nightmarish outcomes experienced by many of its people.

[2] Ernst & Young, City of Saint John Operational Review, Final Report, March 31, 2020, pages 238-344 of Council's "Sustainability Plan" package
[3] Slide 48, city manager's presentation, April 20, 2020
[4] Ernst & Young, p2 (p239 of "sustainability plan" package)

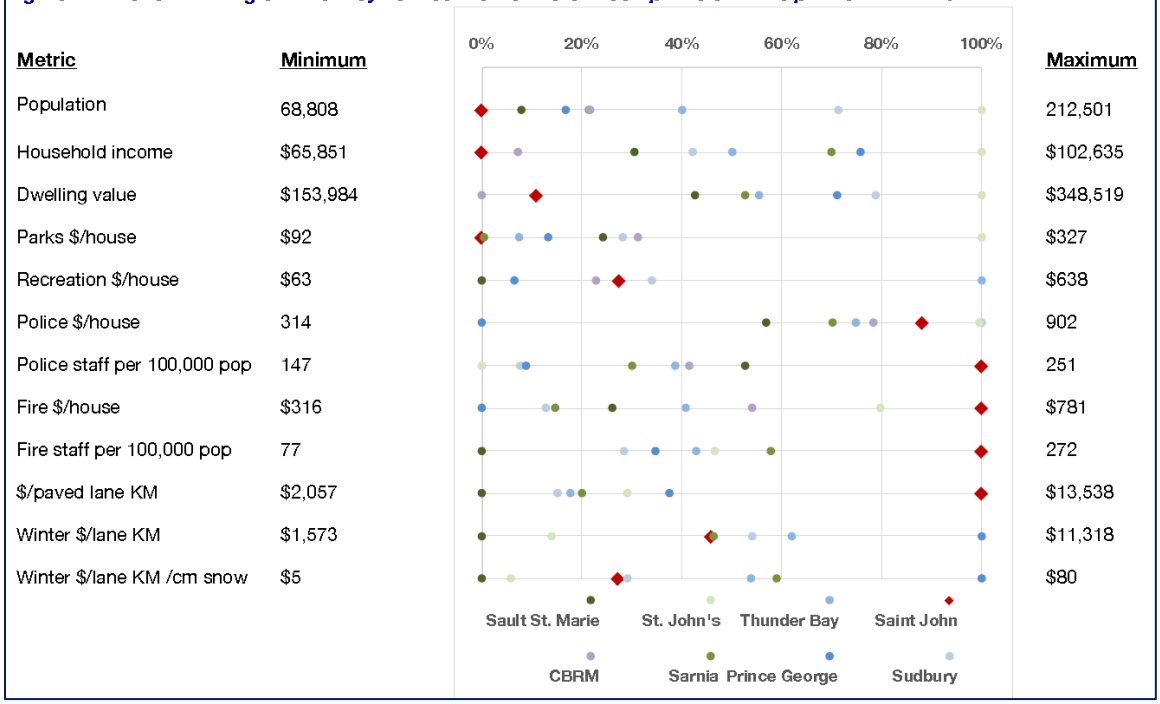
## Service Comparisons and Regional/Industrial Cost Analysis

The two Gardner Pinfold reports — *Greater Saint John Regional Task Force Analysis,* January 13, 2020 — contained in your information package appear to be valuable, well-researched analyses of important subject matters. Submitted to the Department of Environment and Local Government over three months ago, these were made available to citizens only on the evening of April 20th.

The GP studies cover: (1) **service comparisons** with similar municipalities elsewhere in Canada; (2) **cost analysis** of servicing non-resident use of roads for commuting into Saint John, recreation facilities, and other services or amenities; and (3) **industry cost-recovery analysis** comparing industrial property costs for protective services, road maintenance, and adverse effects on municipal revenues, versus the municipal tax revenues generated from the industrial tax base.

The chart below[5] is taken from the first of the two GP reports.

*Figure 2.1: Benchmarking chart of key service metrics across comparable municipalities in Canada*




Placement of the "red diamonds" representing Saint John tells us a lot.

[5] Greater Saint John Regional Task Force Analysis, Gardner Pinfold Consultants, Inc., January 13, 2020, Final Report #1, p4 (p137 of "sustainability plan" package)

## Our City's Financial Reality

We know the City has **both** a **revenue problem** and a **cost problem** — two sides of the same coin. The cost side needs immediate (2021) attention, with long-term implications factored into every measure taken. The matter of revenues and fair taxation requires a longer timeline, with the Provincial government playing the lead role in designing and implementing meaningful solutions.

Though much information has been held from citizens or fed to us in pieces, do not presume taxpayers are unaware of the realities. We know what matters. We also expect an honest public dialogue based on the facts and, with that, a Council that engages with citizens and makes decisions in the best interest of those citizens. All have a part to play and a right to be heard.

> *We know **the status quo is not viable!** Needed is a major redesign of how the City of Saint John operates, how revenues are provided, how it delivers services, and how its full range of activities are defined, funded and measured towards serving **all** the people of Saint John.*

***The "Cost" Challenge***

The people of Saint John expect accountable financial management. To that end, taxpayers endorse, without reservation, a strong long-term financial plan. The great majority, however, do not support a program of austerity that would permanently damage quality of life and harm the well-being of those least fortunate among us. **Austerity is a very dangerous idea.** Meaningful cost management must focus on those expenses that have brought the City of Saint John to the point of financial peril. "Nickel and diming" citizens, deflating the enthusiasm of those trying to make ours a better community or raising false expectations that endless "trimming" can address the challenges we face will only make matters worse.

Common sense tells us the financial plan has to build our capacity to support investment in quality of life, pay-as-you-go funding for essential infrastructure, continuing debt reduction and operating expenses that are both legitimate and necessary. Positive and sustainable community development will logically follow. Taxpayers also understand that meaningful "cost" solutions have to factor in the single largest operating expense — compounding salary/wage costs that are outpacing the revenues required to cover those costs. Unless an effective balance is found, there will be no end to the City's cost problems.

You must appreciate that a full range of good public services are essential to citizens, the economy and community life generally. Do you, in fact, know how every dollar is spent and exactly what is being achieved by those expenditures? Are you truly committed to eliminating duplication and redundant costs?

***The "Revenue" Challenge***

As you well know, enhancing revenues and achieving fairness in property taxation are vital to our future. The existing system serves neither the people nor the community well, nor has it contributed to overall economic or societal well-being. Saint John has long been the victim of inequitable taxation and special deals concocted behind closed doors. The most recent of these is that concerning Harbour Station and giving away the revenues from naming rights.

**Taxation justice is achievable**; with all property owners paying a fair share through formulae designed to achieve balance, equity and fairness. Without such a rationally-devised system, revenue shortfalls will continue, inequities will worsen, cross-subsidization will become more pronounced and the ability local government to function effectively will be made virtually impossible.

## Your "sustainability plan"

Citizens and taxpayers have not been given much time to learn about or respond to the measures proposed by your city manager. Your timing is also especially troubling — when the great majority of people have their attention focused on COVID-19 and the well-being of family, friends and neighbours.

While it is difficult to analyze everything put forward, much of it at "the last minute", a number of observations can be made. Others, I'm sure, will follow.

1. ***Saint John Energy … NOT for sale***

Saint John Energy is one of the most successful utility enterprises of its kind in North America. Citizens and businesses benefit greatly from its proven service reliability, lower power rates, green energy initiatives and more. Ratepayers expect the utility to continue its work and to use its public resources in the public interest — pursuing energy efficiency, service enhancement, climate adaptation, and continuing innovation — for the people and future of our city.

The people of Saint John hold their publicly-owned energy utility in high regard. … **Saint John Energy is NOT for sale!**

This invaluable public asset is vital to the community's future and should **never be sold off** to private (or other) interests for short-term and limited monetary gain. Doing so would undoubtedly lead to higher energy costs, reduced service, potentially lower service reliability and loss of public control of an asset citizens-ratepayers have built up over many decades. To paraphrase Canadian author and public intellectual Linda McQuaig, ***it would diminish our collective power to own and control a key aspect of our economy, our city, and our lives, thereby compromising our democratic capacity as a community***.[6]

The City of Saint John has been a party to bad deals over the years, deals with lasting burdens on the people of this community. **Selling this public utility would top them all – the "worst deal" ever.**

Citizens also need to be wary of plans to redirect a portion of utility revenues away from its mission and into City coffers; what some have euphemistically call "dividends". This seems a lot like *"robbing ratepayer Peter (citizen) to pay taxpayer Peter (the same citizen)"* — an exercise in illusion with the public's money … unless, that is, the monies transferred are generated from outside.

### 2. *Eliminate duplication and the redundant*

Eliminate duplication where it exists. There should be no "shielded" agencies.

What about fully integrating Police Force "administration" with that of the City; removing "silos" in industrial relations, human resource administration and financial management? What about putting together all housing and property development activities into one proven civic agency?

What does Develop Saint John do? Is its performance measured? Has it made a real difference? If so, exactly how? Do outcomes justify the annual "overhead" cost of $838,727[7]? Are equal or even better outcomes possible regardless? The activities of this agency appear to be a duplication; its costs unnecessary.

### 3. *Standardized benchmarking*

So, what exactly is the City's menu of public services? How is each service defined, resourced, measured for quality and delivery, and reported on? Some

[6] Linda McQuaig, *The Sport & Prey of Capitalists, How the Rich Are Stealing Canada's Public Wealth*, Dundurn, Toronto, 2019, p3
[7] City of Saint John, 2020 General Operating Budget, p1

service measures no doubt exist. But **there is no comprehensive, integrated and publicly reported system** being used to provide a full picture. As a result, you (and we) don't really know if services are meeting needs, if each is cost-effective or, even, the extent to which some are necessary.

The term "benchmarking" has been used far too loosely in your vocabulary and "plan", without seeming to appreciate that **meaningful benchmarking must be systematic and all-inclusive**; a system built into every aspect of municipal governance and operations — clearly defining service components and levels, resource allocations, desired impacts, clarity in how every dollar is used and actual service to the public. Such a framework would produce measured reporting to Council, to staff and, most importantly, to the public (taxpayers).

A viable plan for the future must include a full, well-organized municipal benchmarking program.

### *4. Engagement with worker representatives*

The workers who deliver public services are important to the community. They have demonstrated time and again why they are part of the municipal family. These people are not the enemy, nor are their representatives. Worker interests should be incorporated into the solutions to the City's financial difficulties.

Respecting employees and their right to bargain collectively, however, does not mean conceding on issues of essential importance to citizens and the municipal employer. Negotiators representing the public need to be skilled, strong, well-prepared and committed to seeing the process through — for taxpayers — however the final product is arrived at.

"Unable to manage" due to "restrictive collective agreement provisions"? Has the City been sufficiently committed and prepared to be successful at collective bargaining and in binding arbitration?

The reduction of $5,015,000 in personnel costs will impact services. While the municipal organization must ever strive for best quality and the most cost-effective service outcomes, fewer resources mean reduced capacity. You cannot assume that "innovation" and "more productive ways" will make up for lost capacity. It's like the too-often-expressed notion of *"doing more with less"*. Following that one to its logical conclusion would mean eventually being able to *"do everything with nothing"*. Resources matter. Use them well.

### 5. *Protective services costs*

Existing protective services models have become very costly and may be failing to deliver services in a way that makes the best possible use of available public resources. (See Gardiner Pinfold *Figure 2.1*.) It is fair to deduce there is a need for major service redesigns. Like all other services, fire and police need systematic definition, measurement and substantive justification. Citizens must be able to see the full picture through standardized benchmarking: of actual activities, community impact, actual use of paid time, full costs and efficiency, and service to the public. Establish clearly the activities these services should and should not comprise.

Give us all the facts and deal candidly with the issue of protective services costs. Evaluate and share the range of possible options and the risks associated with maintaining the status quo or making operational/service adjustments.

### 6. *Invest in 'Quality of Life'*

Quality of life is central to keeping people here and building-up population; attracting the people the future needs. More than anything, it is people who will drive prosperity. Therefore, invest in the amenities and positive features that make Saint John a good place to live.

Essential to this liveability are quality parks, greenspaces and opportunities for outside activities. Gardiner Pinfold *Figure 2.1 Benchmarking chart of key service metrics across comparable municipalities in Canada* (page 4 above) shows that our City's investment in parks is the lowest among the eight municipalities compared. Begin to turn this picture around by rejecting cuts to Rainbow Park Ice ($10,000), Seaside Park Lawn Bowling ($10,000), and Casual Workforce Reduction (Parks & Recreation) ($100,000) — or introduce better alternatives. Also, keep many of the proposed "standby cuts" off the table, including those for Passport to Parks ($35,000), Playground Program ($42,000), and Community Centres ($68,463). The City should be encouraging outdoor activities among all age groups, not cutting supportive programs.

Also a must for future quality of life will be greater efforts to revitalize serviced neighbourhoods and to substantially increase the number and quality of affordable housing units. Also necessary to overall liveability are support for the arts and cultural community and those citizens striving to keep Saint John a leader in the protection and enhancement of our built heritage.

### *7. Industrial and regional cost implications*

Some good information has been provided by Gardiner Pinfold.

In the first of their two reports, the consultants determined that the City's additional costs *"to service residents that come from outside Saint John are estimated at $12.3 million including: $3.7 million in road costs, $1.8 million in parks and recreation costs, and $6.8 million in police, fire, and other costs. Employment growth, population growth, strategic land development and visitor attraction … involve significant investments by the City that benefit businesses and communities throughout the region."*[8]

The second GP report, an industry cost-recovery analysis, indicates that Saint John as host to a *"number of heavy industrial properties"*, *"contributors to the regional and provincial economies"*, incurs significant added costs for roads, emergency response, and reduced property values. Costs attributed to heavy trucking is estimated at $2.48 million per year and $1,700,000 the added costs for fire services. Most significant, though, is a net tax revenue loss estimated at $20,000,000 — the consequence of reduced property values.[9]

All sectors and users of Saint John infrastructure and facilities have a fair share to pay. Taxation justice calls on elected representatives at every level of government to understand this **obligation** and to have the **courage** to eliminate inequities where they exist. The question becomes: How are necessary changes to be designed and put into effect without unduly alienating partners? The "sustainability plan" is insufficiently clear on industrial-regional cost recovery or if some of the things proposed are even attainable. Tolls on roads???

The City has to continue working closely with the Province of New Brunswick <u>and</u> sister municipalities to design **equitable formulae** that achieve necessary balance and fairness — without the undue influence of special interests. Though no one likes higher costs, people do understand fairness. Property taxation formulae need to be universally applicable across all of New Brunswick, supporting each of its regional hubs and centres of heavy industry.

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[8] Greater Saint John Regional Task Force Analysis, Gardner Pinfold Consultants, Inc., January 13, 2020, Final Report #1, p1 (p134 of "sustainability plan" package)

[9] Greater Saint John Regional Task Force Analysis, Gardner Pinfold Consultants, Inc., January 13, 2020, Final Report #2, pp1-2 (pp153-154 of "sustainability plan" package)

### *8. Saint John Water … Water, a human right!*

Water is an essential human right. Given sharply rising costs, it has become apparent that something is wrong with a system that should balance resource usage with cost allocation and source sustainability. Heavy industry is taking by far the largest share of the resource, yet paying very little in the way of costs. At the other end of the imbalance are single senior homeowners, whose costs have risen to be entirely out of line with the little water they use.

Notwithstanding the issues of recent years, notably the troubles in West Saint John, the water utility remains an invaluable public asset and an environmental requisite. Each of its services — drinking water, fire fighting flows, industrial water, and wastewater collection and treatment — are essential to community life; public health, environment, economy and overall liveability. People also need confidence in the abundant merits of good tap water.

The "sustainability plan" you are considering is near silent on this vital public utility; failing to highlight the great challenges still facing Saint John Water.

First, there is the question of sound stewardship going forward; competent and informed public oversight through which the community's water interests are articulated, input absorbed, decisions made and implemented, and decision-makers held accountable for the care of resources and delivery of services.

The West Side problem remains unresolved. The well system is deficient. The environmental assessment undertaken did not protect the public interest, and meaningful dialogue with those affected has been non-existent. The change of source — driven by imagined "cost savings" — failed to adequately evaluate risk and, as a result, a proven source with capacity (Spruce/Ludgate, Musquash) was deemed too expensive. The opposite has now been proven! Also, the interim solution recently put in place is not a final fix. Expect significant future costs — for ratepayers across the city. Rate projections for 2021-2029 may be overly optimistic. The Council needs to be fully upfront about what lies ahead.

Then, there is the matter of infrastructure. Fully 72% or $313 million of the City's $435 million infrastructure deficit is related to water and sewer infrastructure.[10] Such a level of liability — and risk — demands clear attention.

[10] 2018 State of the Infrastructure Report, City of Saint John, April 29, 2019, p22

### *9. Economic policy*

How can municipal government influence a healthy local economy? Every Council over the past 30+ years has grappled with this question, often expressing dissatisfaction with the "strategy" of the day. Their concerns have related to not seeing real, measurable outcomes for the monies being paid out year after year after year. What exactly is the public getting for its investment?

The municipalities of Greater Saint John share many interests. As such, and as feasible, regional cooperation and coordination of services could be beneficial to all its communities. Building trustworthy working relationships will be key.

With respect to economic policy and sustainable development, there needs to be commitment to a single agency focused on stimulating a shared and thriving local economy; to be an asset to the region and the province as a whole.

### *10. Leading by example … You have a choice*

Citizens expect Council, as representatives of the people, to be respectful of the interests of citizens, taxpayers, workers, businesses and the economy generally and, in doing so, to lead by example. Political rhetoric is not enough.

To show leadership and resolve, **rollback some or all of the average 69.6% salary increases**[11] Council has given itself since after the Mayor declared the City "broke"; an added cost of **$174,000 annually** in Council salaries. The "sustainability plan" proposes only $25,000 as Council's "share of the pain"[12], but expects much more from everyone else, including the public.

Citizen-taxpayers expect Council to act responsibly and in their best interest.

Thank you,

Paul Groody,
A citizen with those for Saint John Energy and good governance

[11] Average remuneration increases members of Common Council have given themselves since the 2016 municipal election (less *wage escalation clause); Mayor **+54.4%**, Deputy Mayor **+93.6%** and Councillors **+71.6%** for a total annual added cost of $174,000
[12] Slide 21, item 22, city manager's presentation, April 20, 2020

April 29, 2020

Common Council
City of Saint John
8th Floor City Hall
15 Market Square
Saint John, NB, E2L 4L1

**Attention:** Jonathan Taylor, Common Clerk

**SUBJECT: A CITIZEN PETITION TO SAINT JOHN COMMON COUNCIL: SAINT JOHN ENERGY IS "NOT FOR SALE"**

Mayor Don Darling and Members of Common Council,

**1,030 plus citizens have signed ... in just 6 days. The Petition is attached with this correspondence with signatures and comments, in our citizen's voice being heard. This petition needs to be taken seriously, besides a "Receive and File" motion with this submission to council.**

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## Saint John Energy is "NOT FOR SALE"

## It's a publicly owned utility that makes profits.

The possible sale of Saint John Energy is a troubling, almost inconceivable prospect. Why on earth would Council consider selling this community's most prized **public asset**? It makes no sense. You cannot allow some private or other outside entity taking over this invaluable resource built up over many decades by the people of Saint John.

Saint John Energy provides the people of Saint John with solid service reliability. When outages are occurring elsewhere around Atlantic Canada, Saint John rarely sees a service disruption. This happens for good reason. The workers and management at Saint John Energy have done their jobs and done their jobs well; investing in and looking after our electrical infrastructure, and carrying out the required system maintenance before problems arise. When outages do occur, they are quickly dealt with.

Our electricity rates are some 10% less than those of NB Power. The City Manager himself reported at your meeting of Monday, April 20, 2020 that there is a "$7.4 million residential/commercial benefit to lower power rates" here in Saint John; translating in an approximately $200 per year per household benefit compared to NB Power.

The City of Saint John itself saves some $2 million for its own power consumption because of these lower rates; lower costs that mean less stress on property taxpayers.

There is also the important work the utility is doing in renewable energy (e.g. wind farm), energy efficiency (e.g. heat pumps, education and much more) and other climate related measures that will help our community adapt to the existential crisis of climate change. A publicly-owned Saint John Energy has a huge part to play in helping citizens adapt to this real and present danger, and in making Saint John one of Canada's climate positive cities.

People in Saint John are also extremely upset that you are considering this at a time of great crisis; when people's attention is concentrated on the COVID-19 pandemic and the health and wellbeing of family and friends. This timing, in and of itself, is unconscionable. The people (ratepayers) of this community – the actual owners of the Utility – must be given all the information, the time needed to study and absorb that information, and the opportunity to make informed comment. To do otherwise would be an affront to democracy.

To sacrifice **our public energy utility** for the short-term financial gain of a cash-strapped Council would the single greatest failing of this Mayor and Council.

Yours truly,

Randall Goodwin
Saint John Citizens Coalition

## The Petition reads:

We, the undersigned, state unequivocally that the proposed sale of Saint John Energy is unacceptable and must be stopped. One of the city's only profitable assets, this utility must remain in the hands of the public. We, further demand that any further discussions on this matter be conducted in an open public consultation in which all citizens of Saint John are provided with an opportunity to be engaged in a full discussion with their political representatives and stakeholders. The proposal to sell a public owned utility with this controversial deal, would result in losing assets far less than they are worth, while giving up control of the utility, revenue and profits, would be detrimental to the citizens of Saint John, in growing financial dependence with our own energy utility...!!!

## BACKGROUND

Saint John City Manager, John Collin, presented a proposal to Common Council on April 20, 2020 which, if approved, would see Saint John Energy sold to the highest bidder. The current 10 per cent discount below NB Power rates will almost certainly be eliminated as a result. In other words, your costs will increase by at least 10 per cent at some time in the future if this public utility is handed over to a private concern. This increase will come at the same time as your water rates continue to rise and while you continue to pay the highest property taxes in New Brunswick despite receiving dramatically reduced services. Saint John Common Council has given citizens just two weeks to express their opinions on this matter through 'emails and phone calls' with their elected councillors. This is grossly unacceptable. Citizens must have an opportunity to fully engage Saint John Common Council on this important issue. The proposed sale of Saint John Energy must be stopped, as it illustrates incredible uncertainty in Common Council's bad decisions again, that are reckless and without forethought in consideration for the future. The controversy over the proposal to sell the utility at this time, alludes to reinforcing the need for transparency and accountability in having open public consultations with citizens of Saint John. Together this will enable citizens to have a voice about important issues that matter to them and the sustainability of Saint John Energy, in holding elected officials accountable. During this difficult time due to the lock down restrictions of the COVID-19 pandemic, citizens cannot attend any Common Council sessions in person or request to make any presentations during an open council session, opposing such an important matter with the proposal to sell Saint John Energy. Totally unacceptable...!!!

This petition opposing the sale of Saint John Energy is a specific call to action, that will give our citizens a voice to be heard for the cited reasons. Be the voice of change...!!!

- Privatization needs to be stopped; **Saint John Energy is "NOT FOR SALE"**
- Lose a publicly owned utility with low electrical rates
- Saint Johners will lose control of their energy future
- No benefits of three years with no rate increases, do not justify its overall costs (referencing the proposal)
- The analysis outlined by the City Manager John Collin in his presentation to sell the utility, did not have the facts and figures clearly outlined why the City of Saint John is "disposing of assets worth significantly" more than the sale and worsening its overall financial sustainability in the process
- Public consultations that require a due process not given with the proposal to sell Saint John Energy, besides a two week period in sending emails and making phones to councillors with citizens objecting
- Saint John Energy makes profits and provides excellent service with added value for the citizens of Saint John
- Citizens of Saint John will pay more for electricity rates if the utility is sold, to the same we are paying now for the highest water and sewage rates in New Brunswick
- Saint John Energy is owned by the citizens of Saint John

change.org

Recipient: Saint John Common Council

Letter: Greetings,

Saint John Energy is "NOT FOR SALE" it's a publically owned utility that makes profits.

# Signatures

| Name | Location | Date |
|---|---|---|
| Randall Goodwin | Canada | 2020-04-23 |
| Douglas James | Saint John, Canada | 2020-04-23 |
| Abbie Ryan | Saint John, Canada | 2020-04-23 |
| Carolyn Messer | Saint John, Canada | 2020-04-23 |
| Rodney McNichol | Saint John, Canada | 2020-04-23 |
| Cheryl Defazio | Saint-John, Canada | 2020-04-23 |
| Shawn Macphee | Saint John, Canada | 2020-04-23 |
| Derek Lambert | Saint John, Canada | 2020-04-23 |
| Andrew Macneil | Saint John, Canada | 2020-04-23 |
| Bruce Duguay | Quispamsis, Canada | 2020-04-23 |
| Angela Pye | Grand Bay-Westfield, Canada | 2020-04-23 |
| Barb Roy | Saint John, Canada | 2020-04-23 |
| David Furlong | Saint John, Canada | 2020-04-23 |
| Linda Belyea | Saint John, Canada | 2020-04-23 |
| Andrew Sabin | Saint John, Canada | 2020-04-23 |
| Rebecca Forest | Saint John, Canada | 2020-04-23 |
| Joanne McGillicuddy | Saint John, NB, Canada | 2020-04-23 |
| joanne Kennedy | Saint John, Canada | 2020-04-23 |
| Cory Lang | Saint John, Canada | 2020-04-23 |
| Misty-Dawn Anderson | Saint John, Canada | 2020-04-23 |

| Name | Location | Date |
|---|---|---|
| Karl Eastwood | Saint John, Canada | 2020-04-23 |
| Evan May | Darlings island, Canada | 2020-04-23 |
| Joyce Humphrey | Saint John, Canada | 2020-04-23 |
| Irene Keleher | Saint John, Canada | 2020-04-23 |
| Bret Pothier | Saint john, Canada | 2020-04-23 |
| Laurie Hunter | Bains Corner, Canada | 2020-04-23 |
| Doug MacLean | Saint John, Canada | 2020-04-23 |
| Irene Folk | Hunting ton, New York, US | 2020-04-23 |
| Eldon Beyea | Cambridge-Narrows, Canada | 2020-04-23 |
| john mcdermott | saint john new brunswick, Canada | 2020-04-23 |
| Jennifer Green | Saint John, Canada | 2020-04-23 |
| delbert mason | saint john nb.., Canada | 2020-04-23 |
| Linda Stauffer Sherwood | Quispamsis NB, Canada | 2020-04-23 |
| Andrea Keirstead | Saint John, Canada | 2020-04-23 |
| Thane Beckingham | Saint john, Canada | 2020-04-23 |
| Mike Blanchard | Saint John, Canada | 2020-04-23 |
| Joe Cormier | Saint John, Canada | 2020-04-23 |
| Phil-Chrystal Waugh | Canada | 2020-04-23 |
| Robert Ouellette | Saint John, Canada | 2020-04-23 |
| kerry stcoeur | saint john, Canada | 2020-04-23 |
| colin waugh | Quispamsis, Canada | 2020-04-23 |
| Matt Burton | Saint John, Canada | 2020-04-23 |

| Name | Location | Date |
|---|---|---|
| Kim Doyle | Quispamsis, Canada | 2020-04-23 |
| Christopher Chase | Saint John, Canada | 2020-04-23 |
| christian griffin | Saint John, Canada | 2020-04-23 |
| Nick Wilson | Quispamsis, Canada | 2020-04-23 |
| melody cole | saint john, Canada | 2020-04-23 |
| Sherry Ingersoll | Saint John, Canada | 2020-04-23 |
| Gregory During | Fredericton, Canada | 2020-04-23 |
| Maddy Graves | Canada | 2020-04-23 |
| Timothy Mckenna | Quispamsis, Canada | 2020-04-23 |
| kara driscoll | Saint John, Canada | 2020-04-23 |
| Dottie Melanson | Saint John, Canada | 2020-04-23 |
| Kelly Ouellet | Quispamsis, Canada | 2020-04-23 |
| Michael Roy | Saint John, Canada | 2020-04-23 |
| Tony Pineo | Saint John, Canada | 2020-04-23 |
| Erica Meunier | Saint John, Canada | 2020-04-23 |
| Trina Delaney | Saint John, Canada | 2020-04-23 |
| Patricia Henwood | Saint John, Canada | 2020-04-23 |
| April Bigger | Saint John, Canada | 2020-04-23 |
| Cody Burke | Saint John, Canada | 2020-04-23 |
| Lise Doiron | Saint John, Canada | 2020-04-23 |
| Ryan Burley | Musquash, Canada | 2020-04-23 |
| Cory Phillips | Saint John, Canada | 2020-04-23 |

| Name | Location | Date |
|---|---|---|
| Andrew Mawhinney | Saint John, Canada | 2020-04-23 |
| Margaret Ingersoll | Saint John, Canada | 2020-04-23 |
| Christopher Peczek | Saint John, Canada | 2020-04-23 |
| William Gagnon | Saint John, Canada | 2020-04-23 |
| Angela Hanson | Saint John, Canada | 2020-04-23 |
| Jeff Delaney | Saint John, Canada | 2020-04-23 |
| Lee Ann Toner | Saint John, Canada | 2020-04-23 |
| Sheila Greig | Saint John, Canada | 2020-04-23 |
| Hubert Ayles | Saint John, Canada | 2020-04-23 |
| Tanya Ring | Saint John, Canada | 2020-04-23 |
| Laurie Varis | Saint John, Canada | 2020-04-23 |
| Nicole Lawless | Saint John, Canada | 2020-04-23 |
| Cassandra Hanson | Halifax, Canada | 2020-04-23 |
| Mark Elderkin | Saint John, Canada | 2020-04-23 |
| Nykolas Bryden | Saint John, Canada | 2020-04-23 |
| Jen Elderkin-mills | St John, Canada | 2020-04-23 |
| Sarah Johnston | Saint John, Canada | 2020-04-23 |
| Jill Buchanan | Saint John, Canada | 2020-04-24 |
| Erin Grieg | Saint John, Canada | 2020-04-24 |
| Andrew Rouse | Saint John, Canada | 2020-04-24 |
| Johanna Shonaman | Saint John, Canada | 2020-04-24 |
| Beverley Moore | Rexton, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| Karie Leard | Saint John, Canada | 2020-04-24 |
| Nancy Golding | Saint John, Canada | 2020-04-24 |
| Randy Garland | Quispamsis, Canada | 2020-04-24 |
| Jennifer Flood-Waugh | Saint John, Canada | 2020-04-24 |
| Ron Grant | Saint John, Canada | 2020-04-24 |
| Annette Blacquiere | Saint John, Canada | 2020-04-24 |
| Jeff Waters | Saint John, Canada | 2020-04-24 |
| Michael Robichaud | Saint John, Canada | 2020-04-24 |
| Shelley Elderkin | Saint John, Canada | 2020-04-24 |
| joel Phillips | Saint John, Canada | 2020-04-24 |
| DesNeiges Vautour | Saint John, Canada | 2020-04-24 |
| Vernon Stiles | Saint John, Canada | 2020-04-24 |
| Deborah Whitebone | Saint John, NB, Canada | 2020-04-24 |
| Nicole Tobin | Saint John, Canada | 2020-04-24 |
| Crystal Koven | Saint John, Canada | 2020-04-24 |
| Joshua lapointe | Saint John, Canada | 2020-04-24 |
| Sharon McAllister | Saint John, Canada | 2020-04-24 |
| Brenda LeBlanc | Saint John, Canada | 2020-04-24 |
| Cheryl McMillan | Saint John nb, Canada | 2020-04-24 |
| Stacey Hamdan | Saint John, Canada | 2020-04-24 |
| Jack Hanson | Saint John, Canada | 2020-04-24 |
| Wesley Foster | Saint Johm, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| E. Yvonne Kirkpatrick | Hoyt, N.B.Canada., Canada | 2020-04-24 |
| Keith Harris | St John, Canada | 2020-04-24 |
| Tony Wood | Saint John, Canada | 2020-04-24 |
| Amanda Toner | Clarendon, Canada | 2020-04-24 |
| Shauna Gallagher | Saint John, Canada | 2020-04-24 |
| Hilary Flood-Waugh | Saint John, Canada | 2020-04-24 |
| N A | Saint John, Canada | 2020-04-24 |
| Heather cronk | NB, Canada | 2020-04-24 |
| Tara Harris | Saint John, Canada | 2020-04-24 |
| Cheryl Campbell | Saint John, Canada | 2020-04-24 |
| William Allan | Saint John, Canada | 2020-04-24 |
| Ron Janes | Saint John NB, Canada | 2020-04-24 |
| Joanne Elderkin Mills | Quispamsis, Canada | 2020-04-24 |
| Fallon Webb | Saint John, Canada | 2020-04-24 |
| mary lou williams | Saint John, Canada | 2020-04-24 |
| Phyllis Corriveau | Canada | 2020-04-24 |
| Kelly Wood | Saint John, Canada | 2020-04-24 |
| Shelly DeSilva | Saint John, Canada | 2020-04-24 |
| Scott McCullough | Canada | 2020-04-24 |
| Andrea Richards | Saint John, Canada | 2020-04-24 |
| Sherrie Bezeau | Saint John, Canada | 2020-04-24 |
| Sylvain Pilote | Nerepis, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| Jeff Colwell | Saint John, Canada | 2020-04-24 |
| Sean Mckinley | Saint John, Canada | 2020-04-24 |
| Amy Watters | Saint John, Canada | 2020-04-24 |
| Linda Albert | Saint John, Canada | 2020-04-24 |
| Colleen Mackenzie | Musquash, Canada | 2020-04-24 |
| Ann McDonald | Saint John, Canada | 2020-04-24 |
| Monica Dowling | Saint John, Canada | 2020-04-24 |
| Nicole Sanchez | Bowmanville, Canada | 2020-04-24 |
| Andrew Dowling | Saint John, Canada | 2020-04-24 |
| Anthony Ramsay | Calgary, Canada | 2020-04-24 |
| Karen St. Cyr | Saint John, Canada | 2020-04-24 |
| Reilly O'Hearon | Saint John, Canada | 2020-04-24 |
| Aunor Ronque | Brooks, Canada | 2020-04-24 |
| Rick Campbell | Saint John, Canada | 2020-04-24 |
| Brayan Duran | Brooks, Canada | 2020-04-24 |
| fd fsfs | Scarborough, Canada | 2020-04-24 |
| Tasha Salesse | Saint John, Canada | 2020-04-24 |
| Katy Hebert | St John, Canada | 2020-04-24 |
| Mary O'Neill | Saint John, Canada | 2020-04-24 |
| Kyle F | Saint John, Canada | 2020-04-24 |
| Melanie Robart | Saint John, Canada | 2020-04-24 |
| Loren Flood-Waugh | Saint John, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| Gail Virgin | Saint John, Canada | 2020-04-24 |
| Ian Mcginnis | Saint john, Canada | 2020-04-24 |
| Isabel Arsenault | Saint John, Canada | 2020-04-24 |
| Jessica Richards | Saint John, Canada | 2020-04-24 |
| George Buchanan | Quispamsis, Canada | 2020-04-24 |
| Natasha McAleer | Saint John, Canada | 2020-04-24 |
| Alana Dowling | Quispamsis, Canada | 2020-04-24 |
| Paul Rowley | Fredericton, Canada | 2020-04-24 |
| Liz Crossman | Saint John, Canada | 2020-04-24 |
| Pat Roy | saint john, Canada | 2020-04-24 |
| Jenny Dowling | Quispamsis, Canada | 2020-04-24 |
| Helen Chong | New Westminster, Canada | 2020-04-24 |
| Aydon Jarvis | Anchorage, US | 2020-04-24 |
| Danny Sullivan | Edmonton, Canada | 2020-04-24 |
| Bruce Dempsey | Dartmouth, Canada | 2020-04-24 |
| Darrell Bastarache | Saint John, New Brunswick, Canada | 2020-04-24 |
| Courtney McLaughlin | St John, Canada | 2020-04-24 |
| Lawrence Anderson | Saint John, Canada | 2020-04-24 |
| Noah Mccready | Bloomfield, Canada | 2020-04-24 |
| Karen Buckley | SAINT JOHN, Canada | 2020-04-24 |
| Ryan McNulty | Saint John, Canada | 2020-04-24 |
| Paul Wilson | Quispamsis, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| Brooke Hamilton | Victoria, Canada | 2020-04-24 |
| Jean Laderoute | Saint-John, Canada | 2020-04-24 |
| Russell Rowe | Saint John, Canada | 2020-04-24 |
| Jen St. Thomas | Rothesay, Canada | 2020-04-24 |
| Mary Vienneau | Saint John, Canada | 2020-04-24 |
| Allison Burnham | Saint john, Canada | 2020-04-24 |
| andrea hooper | Saint John, Canada | 2020-04-24 |
| Teresa Goldsmith | Rothesay, Canada | 2020-04-24 |
| Brandon Dow | Saint John, Canada | 2020-04-24 |
| Jeff Rogers | Saint John, Canada | 2020-04-24 |
| Robin Amero | Moncton, Canada | 2020-04-24 |
| Veronica Wilson | Canada | 2020-04-24 |
| Stacy Silva | Saint John, Canada | 2020-04-24 |
| Maryanne McFarlane | Saint John, Canada | 2020-04-24 |
| Judith Kennedy | Saint John, Canada | 2020-04-24 |
| Heather Milbury | Saint John, Canada | 2020-04-24 |
| Fay Ekstrom | Saint John, Canada | 2020-04-24 |
| Lisa Johnstonl | Saint John, Canada | 2020-04-24 |
| Tammy Bizeau | Saint John, Canada | 2020-04-24 |
| Peter Osborne | Saint John, Canada | 2020-04-24 |
| Stephanie Evans | Saint john, Canada | 2020-04-24 |
| Kali Robertson | Saint John, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| Dorothy Willar | Quispamsis, Canada | 2020-04-24 |
| Paul Groody | Saint John, Canada | 2020-04-24 |
| Darlene Shiels | Canada | 2020-04-24 |
| Kevin Carpenter | Saint John, Canada | 2020-04-24 |
| Andrew McDonald | Cambridge, Canada | 2020-04-24 |
| Jayne Brawn Vandenberghe | Saint John, Canada | 2020-04-24 |
| Patricia Waugh | Saint John, Canada | 2020-04-24 |
| Gary Arsenault | Saint-John, Canada | 2020-04-24 |
| Sherry Boyd | Beaverdam, N.B., Canada | 2020-04-24 |
| Jill LeBlanc | Saint John, NB, Canada | 2020-04-24 |
| Emery Nyers | Saint John, Canada | 2020-04-24 |
| Salvatore Spataro | Toronto, Canada | 2020-04-24 |
| Gail McIntyre | Saint John , NB, Canada | 2020-04-24 |
| Shawn Ninham | Calgary, Canada | 2020-04-24 |
| jo Bregel | Quispamsis, Canada | 2020-04-24 |
| Cheri Kimpton | Hamilton, Canada | 2020-04-24 |
| Alimentation Inverness | Canada | 2020-04-24 |
| Debbie Murray | Saint John, Canada | 2020-04-24 |
| kim richards | saint john nb, Canada | 2020-04-24 |
| colby moniz | Bridgewater, US | 2020-04-24 |
| Jolene Johnston | Saint John, Canada | 2020-04-24 |
| scott blair | Saint john, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| Larry Bissettlarry | St John, Canada | 2020-04-24 |
| Janice Buchanan | Saint John, Canada | 2020-04-24 |
| Mike Kean | Saint John, Canada | 2020-04-24 |
| stephanie Weare | Saint John, Canada | 2020-04-24 |
| Lori Bunnell | Saint John, Canada | 2020-04-24 |
| Tina Baird | Saint John, Canada | 2020-04-24 |
| Nancy Bourque | Saint John, Canada | 2020-04-24 |
| Louise Guptill | Grand Manan, Canada | 2020-04-24 |
| Roberta McCarthy | Saint-John, Canada | 2020-04-24 |
| Helen Saulnier | Saint John, Canada | 2020-04-24 |
| Robert O'Toole | Saint John, Canada | 2020-04-24 |
| Blair Forsythe | Saint John, Canada | 2020-04-24 |
| Sheryl Smith | Saint John, Canada | 2020-04-24 |
| Susie Wasson | Hong Kong, Hong Kong | 2020-04-24 |
| Lynda Collrin | Saint John, Canada | 2020-04-24 |
| Manu S-M | Hamilton, Canada | 2020-04-24 |
| Alan Gallant | Saint John, Canada | 2020-04-24 |
| Yvette Lanigan | Saint John, Canada | 2020-04-24 |
| Kathryn Lavigne | Saint John, Canada | 2020-04-24 |
| doug ramier | Saint John, Canada | 2020-04-24 |
| Anna maria Scichilone | Rothesay Nb, Canada | 2020-04-24 |
| Joanie hosford | St John, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| Susan Mullaly | Norton, Canada | 2020-04-24 |
| Andrew Booker | Saint John, Canada | 2020-04-24 |
| Cecile Walsh | Quispamsis, Canada | 2020-04-24 |
| M.Cathy Miller | Saint John, Canada | 2020-04-24 |
| David Foster | Saint John, Canada | 2020-04-24 |
| Tracey Sewell | Saint John, Canada | 2020-04-24 |
| Kelly Vautour | Saint John, Canada | 2020-04-24 |
| Donna Mccullum | Saint John, Canada | 2020-04-24 |
| Tom McGinnis | Saint John, NB, Canada | 2020-04-24 |
| Karla Renouf | Mispec, Canada | 2020-04-24 |
| Cathy Dupuis | Saint John, Canada | 2020-04-24 |
| Stacey Pomeroy | Saint John, Canada | 2020-04-24 |
| maureen mccann | Saint John, Canada | 2020-04-24 |
| Aram Gallant | Saint John, Canada | 2020-04-24 |
| Christy Catsaroupas | Saint John, Canada | 2020-04-24 |
| James Farris | Saint John, Canada | 2020-04-24 |
| Christopher Sewll | Saint John, Canada | 2020-04-24 |
| Chelsea Mantle | Saint John, Canada | 2020-04-24 |
| Donna Carpenter | Rothesay, Canada | 2020-04-24 |
| Terry Crossman | Saint John, Canada | 2020-04-24 |
| Brown Darlene | Quispamsis, Canada | 2020-04-24 |
| Matthew Thompson | Saint John, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| Jack Allen | Moncton, Canada | 2020-04-24 |
| Stan Given | Saint John, Canada | 2020-04-24 |
| Theresa Wilson | Saint John, Canada | 2020-04-24 |
| Jake Aube | Saint John, Canada | 2020-04-24 |
| Patrick Foley | Saint John, Canada | 2020-04-24 |
| Stuart Macdougall | Saint john, Canada | 2020-04-24 |
| Mike Bury | Saint John, Canada | 2020-04-24 |
| Bernice Harquail | Saint John, Canada | 2020-04-24 |
| carolyn roberts | Saint John, Canada | 2020-04-24 |
| Susan Robicheau | Saint John, Canada | 2020-04-24 |
| teresa debly | Saint John, Canada | 2020-04-24 |
| Mimoza Gallant | Beaverdam, Canada | 2020-04-24 |
| Melanie Wallace | St. Albert, Canada | 2020-04-24 |
| Sharon Garvey | Stratford, Canada | 2020-04-24 |
| Greg Melanson | Saint John, Canada | 2020-04-24 |
| Ben Berner | Alsip, US | 2020-04-24 |
| Sean Lacelle | Saint John NB, Canada | 2020-04-24 |
| Rosemarie DeSisto Zappulla | brooklyn, US | 2020-04-24 |
| Lindsay Banks | Saint John, Canada | 2020-04-24 |
| Cheryl McConkey | 97 Highfield Avenue, Canada | 2020-04-24 |
| Sabrina Badeau | Saint John, Canada | 2020-04-24 |
| Kamryn MacDougall | Saint John, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| Louis Debly | Saint John, Canada | 2020-04-24 |
| Karen Beshara-Vickers | Saint John, Canada | 2020-04-24 |
| Vicent Gallant | Frankford ont, Canada | 2020-04-24 |
| Wendy Magee | Saint John, Canada | 2020-04-24 |
| Deborah Drever | Camrose, Canada | 2020-04-24 |
| Koku Kpodzo | Markham, Canada | 2020-04-24 |
| Maureen Creamer | Saint John, Canada | 2020-04-24 |
| Darcy Barker | Saint John, Canada | 2020-04-24 |
| Peter McNiven | Saint John, Canada | 2020-04-24 |
| mike mok | Richmond Hill, Canada | 2020-04-24 |
| Jeff Nearing | Saint John, Canada | 2020-04-24 |
| Dan Gormley | ROTHESAY, Canada | 2020-04-24 |
| James Keith | Saint John, Canada | 2020-04-24 |
| Tracey Taylor | Saint John, Canada | 2020-04-24 |
| Heather Bujold | Fredericton, Canada | 2020-04-24 |
| Joseph Sznober | Saint John, Canada | 2020-04-24 |
| Jessie Kirkbride | Saint John, Canada | 2020-04-24 |
| AJ Foote | Saint John, Canada | 2020-04-24 |
| Jill LaViolette | Saint John, Canada | 2020-04-24 |
| Christian Dobbelsteyn | Saint John, Canada | 2020-04-24 |
| Matthew Armstrong | Rothesay, Canada | 2020-04-24 |
| Andrew Kierstead | Saint John, Canada | 2020-04-24 |

| Name | Location | Date |
|---|---|---|
| Chris Burchill | Saint John, Canada | 2020-04-24 |
| Lynn Logan | Saint John, Canada | 2020-04-24 |
| Roger Albert | Quispamsis, Canada | 2020-04-24 |
| susan robson | saint john, Canada | 2020-04-24 |
| Kirstie Hopper | Saint John, Canada | 2020-04-24 |
| R. E. Earle | Quispamsis, Canada | 2020-04-25 |
| lorrie murphy | saint john, Canada | 2020-04-25 |
| Ali Imran Ansari | Richmond Hill, Canada | 2020-04-25 |
| Marcy Vautour | Quispamsis, Canada | 2020-04-25 |
| Sally Caruthers | Clifton, US | 2020-04-25 |
| Darick Landry | Saint John, Canada | 2020-04-25 |
| Mike Yacak | Medicine Hat, Canada | 2020-04-25 |
| Betty Michaud | Vancouver, Canada | 2020-04-25 |
| y w | Mississauga, Canada | 2020-04-25 |
| Ernestine Robichaud | Rothesay, Canada | 2020-04-25 |
| Chris Foote | Orillia, Canada | 2020-04-25 |
| Corey Cooke | Corvallis, US | 2020-04-25 |
| Susan Lee | Quispamsis, Canada | 2020-04-25 |
| sara Hansen | Lakeside, Canada | 2020-04-25 |
| Taylor Springer | Saint John, Canada | 2020-04-25 |
| Kevin Gallant | Fredericton, Canada | 2020-04-25 |
| Margaret Langis | Stratford, Canada | 2020-04-25 |

| Name | Location | Date |
|---|---|---|
| Brad Arsenault | Ottawa, Canada | 2020-04-25 |
| Josh Perry | Halifax, Canada | 2020-04-25 |
| Erin Lanigan | Saint John, Canada | 2020-04-25 |
| Anne-Marie Poirier | Saint john, Canada | 2020-04-25 |
| Brian Lavigne | Saint John, Canada | 2020-04-25 |
| Hai C | Oakville, Canada | 2020-04-25 |
| Eve Beals | SAINT JOHN, Canada | 2020-04-25 |
| Megan Johnstone | Saint John, Canada | 2020-04-25 |
| Elaine Chamberlain | Australia | 2020-04-25 |
| Tracey Manosca | Saint John, Canada | 2020-04-25 |
| Debbie Poirier | Saint John, Canada | 2020-04-25 |
| Rita Rose-Wallace | Saint John, Canada | 2020-04-25 |
| Tera McAdam | Saint John, Canada | 2020-04-25 |
| Shelly Harding | Saint John, Canada | 2020-04-25 |
| Heather Gogan | Saint John, Canada | 2020-04-25 |
| Gary Gallant | Fredericton, Canada | 2020-04-25 |
| John Wells | Hamilton, Canada | 2020-04-25 |
| Laura Smith Smith | Saint John, Canada | 2020-04-25 |
| Eric Marks | Saint John, Canada | 2020-04-25 |
| Zac Kurylyk | Saint John, Canada | 2020-04-25 |
| sharon thomas | saint john NB, Canada | 2020-04-25 |
| Gwendolyn O'Brien | Saint John, Canada | 2020-04-25 |

| Name | Location | Date |
|---|---|---|
| Karen Tobin | Oakville, Canada | 2020-04-25 |
| Melissa Russell | Saint John, Canada | 2020-04-25 |
| Khryspn Jensen | Saint John, Canada | 2020-04-25 |
| Tina Hickman | Saint John, Canada | 2020-04-25 |
| Melissa Albert | Grand Bay-Westfield, Canada | 2020-04-25 |
| Clay Hitchcock | Saint John, Canada | 2020-04-25 |
| Nancy Leach | Saint John, Canada | 2020-04-25 |
| Robert Campbell | Grande Prairie, Canada | 2020-04-25 |
| Kelly Smith | Saint John, NB, US | 2020-04-25 |
| Lori Handon | Saint John, Canada | 2020-04-25 |
| vicki Mason | nerepis n.b., Canada | 2020-04-25 |
| Kathy Stewart | Saint John, Canada | 2020-04-25 |
| tammy miller | Saint John, Canada | 2020-04-25 |
| Michael Keenan | Saint John, Canada | 2020-04-25 |
| Coleen Matheson | Saint John, Canada | 2020-04-25 |
| Lorraine Lamey | Saint John, Canada | 2020-04-25 |
| Pamela Doman | Moose Jaw, Canada | 2020-04-25 |
| Alexandra Smith | Quispamsis, Canada | 2020-04-25 |
| Colin Thibodeau | Quispamsis, Canada | 2020-04-25 |
| Mya McMurray | Quispamsis, Canada | 2020-04-25 |
| janis hebert | Saint John, Canada | 2020-04-25 |
| Cheryl Donnelly | Saint j, Canada | 2020-04-25 |

| Name | Location | Date |
|---|---|---|
| Raymond Jones | Dartmouth, Canada | 2020-04-25 |
| Ashley Touchbourne | Montréal, Canada | 2020-04-25 |
| Amanda Rowley | Saint John, Canada | 2020-04-25 |
| Chris Springer | Montréal, Canada | 2020-04-25 |
| Kathy Vanderbeck | Saint John, Canada | 2020-04-25 |
| Darlene Foster | Saint John, Canada | 2020-04-25 |
| Jean Gallant | Saint John, Canada | 2020-04-25 |
| Theodore Luscombe | Toronto, Canada | 2020-04-25 |
| Cheryl Gumbley | Toronto, Canada | 2020-04-25 |
| Eric Marr | Rothesay, Canada | 2020-04-25 |
| GREGORY ZED | ROTHESAY, Canada | 2020-04-25 |
| John Mason | Saint John, Canada | 2020-04-25 |
| Jamie George | Toronto, Canada | 2020-04-25 |
| Katie Lutner | Blackwood, US | 2020-04-25 |
| Patrick McFadden | US | 2020-04-25 |
| Daniel Regan | Silver Spring, US | 2020-04-25 |
| Taylor Watkins | Midlothian, US | 2020-04-25 |
| teng Xu | Halifax, Canada | 2020-04-25 |
| Sebastian Sheard | San Diego, US | 2020-04-25 |
| mach duong | toronto, Canada | 2020-04-25 |
| Tim MacKinnon | Saint John, Canada | 2020-04-25 |
| Mark Trecartin | Saint John, Canada | 2020-04-25 |

| Name | Location | Date |
|---|---|---|
| April Duke | Saint John, Canada | 2020-04-25 |
| dusan petricic | brampton, Canada | 2020-04-25 |
| Carol Hamilton | Saint John, NB, Canada | 2020-04-25 |
| Michael Burtt | Saint John, Canada | 2020-04-25 |
| Heather McBriarty | Saint John, Canada | 2020-04-26 |
| Elsie Lewis | Saint John N.B., Canada | 2020-04-26 |
| Chris Osborne | Saint John, Canada | 2020-04-26 |
| susan Robson | Saint John, Canada | 2020-04-26 |
| Davinder Sehmi | Mississauga, Canada | 2020-04-26 |
| Nick Lowe | Quispamsis, Canada | 2020-04-26 |
| Tanuja Balse | Saint John, Canada | 2020-04-26 |
| Bob Davis | Rothesay, Canada | 2020-04-26 |
| Donna McGovern | Saint John, Canada | 2020-04-26 |
| Andrew Marshall | Saint John NB, Canada | 2020-04-26 |
| Brad Chapman | Fredericton, Canada | 2020-04-26 |
| Justin Tinker | Saint John, Canada | 2020-04-26 |
| Susanne Ketelaar | saint john, Canada | 2020-04-26 |
| rob van marion | Saint John, NB, Canada | 2020-04-26 |
| Peter Gros | Richmond Hill, Canada | 2020-04-26 |
| Nora Cumming | Peterborough, Canada | 2020-04-26 |
| Leom Dartrik | Ottawa, Canada | 2020-04-26 |
| Leslie Dyckow | Saint John, Canada | 2020-04-26 |

| Name | Location | Date |
|---|---|---|
| Ralph Dyckow | Saint John, Canada | 2020-04-26 |
| Therese St Louis | Canada | 2020-04-26 |
| Danny Gifford | Saint John, Canada | 2020-04-26 |
| Wendy Cyr | Saint john, Canada | 2020-04-26 |
| Donald Coughlan | Saint John, Canada | 2020-04-26 |
| Des Wallace | Saint John, Canada | 2020-04-26 |
| Ann McRuvie | Caledon, Canada | 2020-04-26 |
| Laureen Cr | Saint John, Canada | 2020-04-26 |
| Nickie Brideau | Long Reach, Canada | 2020-04-26 |
| Susan Gibson | Quispamsis, Canada | 2020-04-26 |
| Judy Colwell | Saint John, Canada | 2020-04-26 |
| Paula McDonough | Saint John, Canada | 2020-04-26 |
| Andy Johnston | Edson, Canada | 2020-04-26 |
| Aurella Doiron | Saint John, Canada | 2020-04-26 |
| Ryan Neil | Saint John, Canada | 2020-04-26 |
| Greg Neil | Saint John, Canada | 2020-04-26 |
| Jeremy McLaughlin | Saint John, Canada | 2020-04-26 |
| debbie parent | saintjohn, Canada | 2020-04-26 |
| Rob Potratz | Gordondale, Canada | 2020-04-26 |
| Vanessa Rampersaud Rampersaud | Scarborough, Canada | 2020-04-26 |
| Nicoleta Truta | Kitchener, Canada | 2020-04-26 |

| Name | Location | Date |
|---|---|---|
| Robert Perry | Saint John, Canada | 2020-04-26 |
| Quentin Broadwood | Edmonton, Canada | 2020-04-26 |
| David Barrett | Saint John, Canada | 2020-04-26 |
| Chris patterson | Saint John, Canada | 2020-04-26 |
| Daniel Bungay | Saint John, Canada | 2020-04-26 |
| donna kellar | Saint John NB, Canada | 2020-04-26 |
| peter desroche | Saint John, Canada | 2020-04-26 |
| Donald Shaw | SYRACUSE, US | 2020-04-26 |
| Russell Croker | Ilford, UK | 2020-04-26 |
| Lori Brown | Saint John, Canada | 2020-04-26 |
| Barbara Walsh | Saint John, Canada | 2020-04-26 |
| Shelley Hayter | Port Hawkesbury, Canada | 2020-04-26 |
| Michelle Surette | Saint John, Canada | 2020-04-26 |
| Andrea McGrath | Saint John, Canada | 2020-04-26 |
| Jennifer Loughery | quispamsis, Canada | 2020-04-26 |
| Raymond Berriault | Saint John, Canada | 2020-04-26 |
| Pam Buckley | Saint John, Canada | 2020-04-26 |
| Shaun Mclaughlin | Saint John, Canada | 2020-04-26 |
| Eric Morin | Saint John, Canada | 2020-04-26 |
| Lorraine Hilchie | Saint John, Canada | 2020-04-26 |
| Wendy Glaspy | Saint John, Canada | 2020-04-26 |
| Fred Webster | Saint John, Canada | 2020-04-26 |

| Name | Location | Date |
|---|---|---|
| Trevor McCabe | Saint John, Canada | 2020-04-26 |
| Kevin Downs | SAINT JOHN, Canada | 2020-04-26 |
| Shawna Morgan | Saint John, Canada | 2020-04-26 |
| Karin Robinson | Saint John, Canada | 2020-04-26 |
| Gwen Bezeau | Quispamsis, Canada | 2020-04-26 |
| A. DeVenne | Saint John, Canada | 2020-04-26 |
| Nargis Kheraj | Saint John, Canada | 2020-04-26 |
| Becky McGean | Angus, Canada | 2020-04-26 |
| Janice Oliver | Saint John, Canada | 2020-04-26 |
| Johanna Hartman | Saint John, Canada | 2020-04-26 |
| Craig Middleton | Saint John, Canada | 2020-04-26 |
| Sherry Breneol | Saint John, Canada | 2020-04-26 |
| Krista Lesjak | Saint John, Canada | 2020-04-26 |
| Lucas Watanabe | US | 2020-04-26 |
| Rosemary Payne | Saint John, Canada | 2020-04-26 |
| Norman Albert | Saint John, Canada | 2020-04-26 |
| Steven Tait | Saint John, Canada | 2020-04-26 |
| Sayward Janes | Saint John, Canada | 2020-04-26 |
| Jason Somers | Quispamsis, Canada | 2020-04-26 |
| Terry Cameron | Saint John, Canada | 2020-04-26 |
| Pam Shonaman | Canada | 2020-04-26 |
| Nancy Somers | Saint John, Canada | 2020-04-26 |

| Name | Location | Date |
|---|---|---|
| Penny Mallett | Saint John, Canada | 2020-04-26 |
| Bruce Stevens | Saint John, Canada | 2020-04-26 |
| John Kramer | Marshfield, US | 2020-04-26 |
| Karrie Beth Rogers | Saint John, Canada | 2020-04-26 |
| Roderick Hill | Saint John, Canada | 2020-04-26 |
| Madonna Hatty | Canada | 2020-04-26 |
| Beatrice Mak | Central District, Hong Kong | 2020-04-26 |
| nathan hanscom | Saint John, Canada | 2020-04-26 |
| Karen Caines | saint john, Canada | 2020-04-26 |
| M Guthrie | Saint John, Canada | 2020-04-26 |
| Pierre Comeau | Saint John, Canada | 2020-04-26 |
| Tammy Gray | Quispamsis, Canada | 2020-04-26 |
| Andrew Graham | Saint John, Canada | 2020-04-26 |
| nick adamschek | Vancouver, Canada | 2020-04-26 |
| Wendy Little | Saskatoon, Canada | 2020-04-26 |
| Kwee Heng Liew | Surrey, Canada | 2020-04-26 |
| Ricardo Marino | New York, US | 2020-04-26 |
| CHRISTIE MARINO | Saint John, Canada | 2020-04-26 |
| Urbiegato Morbidendus | Gilbert, US | 2020-04-26 |
| Christie cadger | Rothesay, NB, Canada | 2020-04-26 |
| Donald LeBlanc | Saint John, Canada | 2020-04-26 |
| Carol Ring | Rothesay, Canada | 2020-04-26 |

| Name | Location | Date |
|---|---|---|
| Ivan Goguen | Saint John, Canada | 2020-04-26 |
| jan Hohmann | Saint John, Canada | 2020-04-26 |
| Shawn Harrison | Saint John, Canada | 2020-04-26 |
| Linda Hayward | Quispamsis, Canada | 2020-04-26 |
| Ted Richard | Quispamsis, Canada | 2020-04-26 |
| Jocelyne LeBlanc | Saint John, Canada | 2020-04-26 |
| Lynn White | Saint John, Canada | 2020-04-26 |
| Bruce Brigden | Saint John, Canada | 2020-04-26 |
| Dave Horgan | Saint John, Canada | 2020-04-26 |
| Gerry Mackevic | Ottawa, Canada | 2020-04-26 |
| Bailey Peters | Quispamsis, Canada | 2020-04-26 |
| Courtney Dicks | Saint John, Canada | 2020-04-26 |
| Krista Doucet | Saint John, Canada | 2020-04-26 |
| Stephen Horgan | Saint John, Canada | 2020-04-26 |
| Nick Jensen | Saint John, Canada | 2020-04-26 |
| Edward Kinney | Saint John, Canada | 2020-04-26 |
| Tony Mowery | Saint John, Canada | 2020-04-26 |
| Mike Bayer | Hampton, Canada | 2020-04-26 |
| Tina Lemieux | Saint John, Canada | 2020-04-26 |
| James Hart | Saint john, Canada | 2020-04-26 |
| Paula Tippett | Saint John, Canada | 2020-04-26 |
| peter Woytiuk | Saint John, Canada | 2020-04-26 |

| Name | Location | Date |
|---|---|---|
| Ian Hamilton | Saint John, Canada | 2020-04-26 |
| Sean Connolly | Quispamsis, Canada | 2020-04-26 |
| Veronica Cassidy | St John, Canada | 2020-04-26 |
| Ryan Horgan | Saint John, Canada | 2020-04-26 |
| Adrene peters | Brampton, Canada | 2020-04-26 |
| Jeff Steen | Saint John, Canada | 2020-04-26 |
| Rory Ervin | Saint John, Canada | 2020-04-26 |
| Gail Horgan | Saint John, Canada | 2020-04-26 |
| Marilyn Winters | Quispamsis, Canada | 2020-04-26 |
| Drew Camick | Saint John, Canada | 2020-04-26 |
| Cole Rumpel | Steinbach, Canada | 2020-04-26 |
| David Naismith | Saint John, Canada | 2020-04-26 |
| Dave Senechal | US | 2020-04-26 |
| greg conway | Kingston, Canada | 2020-04-26 |
| Chris Gautreau | Quispamsis, Canada | 2020-04-26 |
| Lindsay Cole | Quispamsis, Canada | 2020-04-26 |
| Janis Gibbs | Brampton, Canada | 2020-04-27 |
| Maureen Horgan | Fredericton, Canada | 2020-04-27 |
| jennifer harley | Saint John, Canada | 2020-04-27 |
| Lorraine Ouellette | Saint John, Canada | 2020-04-27 |
| connie furlotte | Saint John, Canada | 2020-04-27 |
| Gilbert Ouellette | Saint John, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Erzhu Zheng | Toronto, Canada | 2020-04-27 |
| Diana arsenault | saint john, Canada | 2020-04-27 |
| mark somers | Saint John, Canada | 2020-04-27 |
| Laura Horgan | Saint John, Canada | 2020-04-27 |
| Bonnie Howell | Saint John, Canada | 2020-04-27 |
| Joan Naismith | Saint John, Canada | 2020-04-27 |
| Brian Wright | Saint John, Canada | 2020-04-27 |
| patricia joncas | Cumberland Bay, Canada | 2020-04-27 |
| Paul Desjardins | Saint John, Canada | 2020-04-27 |
| Mandy Morrissey | Saint John, Canada | 2020-04-27 |
| samantha higgins | SAINT JOHN, Canada | 2020-04-27 |
| ralphie beam | Fort Ashby, US | 2020-04-27 |
| Karen Nieuwland | Richmond Hill, Canada | 2020-04-27 |
| alice killerich | France | 2020-04-27 |
| Manoli Fantridakis | Toronto, Canada | 2020-04-27 |
| Jacques Parent | Saint John, Canada | 2020-04-27 |
| Guy Dove | Badger, Canada | 2020-04-27 |
| Rachel Leyte | Halifax, Canada | 2020-04-27 |
| Natalie Beaman | Saint John, Canada | 2020-04-27 |
| Daler Hanzra | Brampton, Canada | 2020-04-27 |
| Emily B | Cortland, US | 2020-04-27 |
| emma anne | Windsor, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Michele Reese | Tucson, US | 2020-04-27 |
| MAUREEN Pinhorn | Dartmouth, Canada | 2020-04-27 |
| Kamaljeet Dhaliwal | Brampton, Canada | 2020-04-27 |
| crystal mckinney | Leduc, Canada | 2020-04-27 |
| Tamara Howe | Moose jaw, Canada | 2020-04-27 |
| Tara Henderson | Saint john, Canada | 2020-04-27 |
| Ciena Gallo | Calgary, Canada | 2020-04-27 |
| Mary Beth McCurdy | Saint John, Canada | 2020-04-27 |
| Susan Arseneault | Saint John, Canada | 2020-04-27 |
| Mary ann Patterson | Saint John, Canada | 2020-04-27 |
| Nicholas Wan | Markham, Canada | 2020-04-27 |
| Sabrina Reid | Saint John, Canada | 2020-04-27 |
| Brandon Laskey | Saint John, Canada | 2020-04-27 |
| Sandra Narrowmore | Nerepis, nb, Canada | 2020-04-27 |
| peter doyle | saint john, Canada | 2020-04-27 |
| Kelly Pattrtson | Saint John, Canada | 2020-04-27 |
| Toby Walker | Saint John, Canada | 2020-04-27 |
| brian Buckley | Saint John, Canada | 2020-04-27 |
| John Melanson | Saint John, Canada | 2020-04-27 |
| Theresa Brewer | Quispamsis, Canada | 2020-04-27 |
| Sylvie Rosewood | Surrey, Canada | 2020-04-27 |
| Tara Charlton | Saint John, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Nicole Brown | Saint John, Canada | 2020-04-27 |
| Miriam Jones | Saint John, Canada | 2020-04-27 |
| tanya stewart | willow grove, Canada | 2020-04-27 |
| Dave Hatfield | Saint John, Canada | 2020-04-27 |
| Barb Walker | Clifton Royal, Canada | 2020-04-27 |
| Alison Luke | Saint John, Canada | 2020-04-27 |
| Sarabjit Dosanjh | Brampton, Canada | 2020-04-27 |
| Stan Curran | Saint John, Canada | 2020-04-27 |
| Mary Sisk | Saint John, Canada | 2020-04-27 |
| joe Galbo | Saint John,, Canada | 2020-04-27 |
| Nicholas Lorson | Lethbridge, Canada | 2020-04-27 |
| allan hernandez | Surrey, Canada | 2020-04-27 |
| Donald Kerr | Saint John, Canada | 2020-04-27 |
| Luke Hatfield | Saint John, Canada | 2020-04-27 |
| Dee Thomas | Saint John, Canada | 2020-04-27 |
| Dianne Mahar | Charlottetown, Canada | 2020-04-27 |
| Joanne Pan | Toronto, Canada | 2020-04-27 |
| Crystal Finlay | London, Canada | 2020-04-27 |
| Norman Godin | Montréal, Canada | 2020-04-27 |
| Abby Adeli | Coquitlam, Canada | 2020-04-27 |
| Julie Saunders | Saint John, Canada | 2020-04-27 |
| Luke Weis | Maple Creek, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Jenn Chambers | Saint John, Canada | 2020-04-27 |
| Tasha O'Leary | Regina, Canada | 2020-04-27 |
| Michael Mullen | Saint John, Canada | 2020-04-27 |
| Lee Dexter | Saint John, Canada | 2020-04-27 |
| Steve Irish | Katy, Texas, US | 2020-04-27 |
| Blake Chedore | Toronto, Canada | 2020-04-27 |
| Judy Gilker | Saint john,nb, Canada | 2020-04-27 |
| Tom Leland | Caithness, Canada | 2020-04-27 |
| Gary Smith | Canada | 2020-04-27 |
| Gladys LeClair | Saint John, Canada | 2020-04-27 |
| Cindy Richard | Ingersoll, Canada | 2020-04-27 |
| srikanth Narayanan | Quispamsis, Canada | 2020-04-27 |
| Deborah McFee | Saint John, Canada | 2020-04-27 |
| Mike Richard | Tignish, Canada | 2020-04-27 |
| Brittany Sullivan | Saint John, Canada | 2020-04-27 |
| Krista Small | Saint John, Canada | 2020-04-27 |
| Joe Israel | Saint John nb, Canada | 2020-04-27 |
| Russell Israel | Saint John, Canada | 2020-04-27 |
| Mike Power | Saint John, Canada | 2020-04-27 |
| Eileen Gatien | Saint John, Canada | 2020-04-27 |
| Tommi Edison | Saint John, Canada | 2020-04-27 |
| Randy Hamilton | Saint John, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Lori & Bob Gillies | Saint John, Canada | 2020-04-27 |
| Stephen Watson | Saint John, Canada | 2020-04-27 |
| Sandra Cormier cormier | Saint John, Canada | 2020-04-27 |
| brit chaston | Saint John, Canada | 2020-04-27 |
| Richard Murphy | Saint John, Canada | 2020-04-27 |
| Linda dempster | Saint john, Canada | 2020-04-27 |
| Joanne Carroll | Saint John, Canada | 2020-04-27 |
| jessica macphee | Quispamsis, Canada | 2020-04-27 |
| Ann Lecouter | Saint John, Canada | 2020-04-27 |
| Leticia Adair | SAINT JOHN, Canada | 2020-04-27 |
| Cherise Barbour | Moncton, Canada | 2020-04-27 |
| Bob Ross | Saint John, Canada | 2020-04-27 |
| Brianna Barbour | Quispamsis, Canada | 2020-04-27 |
| Colleen Fawcett | Saint John, Canada | 2020-04-27 |
| carol vautour | saint john, Canada | 2020-04-27 |
| Glendon Taylor | Burton, Canada | 2020-04-27 |
| Altenna Chedore | Fredericton, Canada | 2020-04-27 |
| Corey Dempsey | Saint John, Canada | 2020-04-27 |
| Kathy and John Urquhart | Saint John, Canada | 2020-04-27 |
| Mike MacFarlane | Saint George, Canada | 2020-04-27 |
| Jason Latimer | Saint John, Canada | 2020-04-27 |
| Rick Mcauley | Saint John, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Lorna Gillies | Barrie, Canada | 2020-04-27 |
| Roma De Robertis | Saint John, Canada | 2020-04-27 |
| Keith Hawkins | Saint John, Canada | 2020-04-27 |
| Judy Huggard | Saint John, Canada | 2020-04-27 |
| Victoria Moseley | Saint John, Canada | 2020-04-27 |
| Jo Ann Cornell | St John, Canada | 2020-04-27 |
| Debra Lynch | Saint John, Canada | 2020-04-27 |
| Valerie Kaye | Saint John, Canada | 2020-04-27 |
| Ann Lapp | Saint John, Canada | 2020-04-27 |
| Pamela Quinn | Saint John, Canada | 2020-04-27 |
| Jean Wilson | Saint John, Canada | 2020-04-27 |
| Juanita Good | Saint John, Canada | 2020-04-27 |
| Brenda Chris Davidson | Saint John nb, Canada | 2020-04-27 |
| Susan Hammer | Hampton, Canada | 2020-04-27 |
| George Vair | Saint John, Canada | 2020-04-27 |
| Barb Cormier | Saint John, Canada | 2020-04-27 |
| Nicole Vair | Saint John, Canada | 2020-04-27 |
| Norma Cornell | Belleville, Canada | 2020-04-27 |
| Maria LeClair | Saint John, Canada | 2020-04-27 |
| Debbie Mcauley | Quispamsis, Canada | 2020-04-27 |
| Rebecca Parks | Saint John, Canada | 2020-04-27 |
| linda kierstead | Saint John, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Patrick Riley | Saint John, Canada | 2020-04-27 |
| mark ryan | Saint-John, Canada | 2020-04-27 |
| Paul Oblenius | Saint John, Canada | 2020-04-27 |
| Heidi DeLucry | Saint John, Canada | 2020-04-27 |
| Dan Ferris | Saint John, Canada | 2020-04-27 |
| Pinglin yang | Surrey, Canada | 2020-04-27 |
| Donna Mccollum | Quispamsis, Canada | 2020-04-27 |
| Marijke Blok | Saint John, Canada | 2020-04-27 |
| Jared Kenny | St John, Canada | 2020-04-27 |
| Signe Winters | Saint John, Canada | 2020-04-27 |
| Donna Schillaci | Hamilton, Canada | 2020-04-27 |
| C.david Pollard | Saint John, Canada | 2020-04-27 |
| R. A. | Canada | 2020-04-27 |
| ron carlin | Saint John, Canada | 2020-04-27 |
| Delores O’Brien-MacNab | Saint John, Canada | 2020-04-27 |
| Darrell Richardson | Saint John, Canada | 2020-04-27 |
| Jade Curran | Saint John, Canada | 2020-04-27 |
| Chris Lanigan | Saint John, Canada | 2020-04-27 |
| Shane Brown | Moncton, Canada | 2020-04-27 |
| Marcia Heaysman | Saint John, Canada | 2020-04-27 |
| Brian Gardiner | Saint John, Canada | 2020-04-27 |
| Christopher Mckiel | Saint John, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Ernest Hamilton | Saint John, Canada | 2020-04-27 |
| Seana Munro | Saint John, Canada | 2020-04-27 |
| Matt Reid | Montréal, Canada | 2020-04-27 |
| Lynn Gulliver | Fredericton, Canada | 2020-04-27 |
| Bob Ross | Saint John, Canada | 2020-04-27 |
| Elaine McManus | Saint John, Canada | 2020-04-27 |
| nicole daigle | Saint John, Canada | 2020-04-27 |
| Tressa Dean | Saint John, Canada | 2020-04-27 |
| Marcus Saunders | Fundy Heights, Canada | 2020-04-27 |
| Roly Trainor | Saint John, Canada | 2020-04-27 |
| Jean-Marc Ringuette | Saint John, Canada | 2020-04-27 |
| Shannon Briggs | Saint john, Canada | 2020-04-27 |
| Kelly Cruickshank | Canada | 2020-04-27 |
| Kelly Morrell | Saint John, Canada | 2020-04-27 |
| G Kevin DeSaulniers | Saint John, Canada | 2020-04-27 |
| Kevin Langford | Quispamsis, Canada | 2020-04-27 |
| john poertner | saint john n.b., Canada | 2020-04-27 |
| Cindy Brown | Saint John, Canada | 2020-04-27 |
| Gerald LeBlanc | Saint John, Canada | 2020-04-27 |
| Sandra Morrison | Saint John, Canada | 2020-04-27 |
| Florence Lyons | Saint John, Canada | 2020-04-27 |
| Douglas Kelly | Black River, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| christopher doran | Saint John, Canada | 2020-04-27 |
| Sam Adair | Saint John, Canada | 2020-04-27 |
| Virginia White | St John, Canada | 2020-04-27 |
| Dayle Doran | Saint John, Canada | 2020-04-27 |
| Shanna Miller | Saint John, Canada | 2020-04-27 |
| Alexa Bailey | Saint John, Canada | 2020-04-27 |
| Harjit Chohan | Abbotsford, Canada | 2020-04-27 |
| Lora Carlson | Glenwood, US | 2020-04-27 |
| M B | Scarborough, Canada | 2020-04-27 |
| Jordon Freerksen | Red Deer, Canada | 2020-04-27 |
| Mike Smith | Canada | 2020-04-27 |
| Janice Berkin | Waterloo, Canada | 2020-04-27 |
| Aiden Scheiwiller | Edmonton, Canada | 2020-04-27 |
| Jesus Galarza | Paramount, US | 2020-04-27 |
| Kay Faith | Bloomington, US | 2020-04-27 |
| Liza Bosnar | Toronto, Canada | 2020-04-27 |
| Felicia Burney | Poughkeepsie, US | 2020-04-27 |
| Tyler Searle | Saint John, Canada | 2020-04-27 |
| Ron MacLeod | Grand Bay-westfield, Canada | 2020-04-27 |
| Orla Olson | Calgary, Canada | 2020-04-27 |
| Shirley Gardiner | Saint John, Canada | 2020-04-27 |
| Eva Jefremczuk | Dollard-des-ormeaux, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Patricia Tingley | Saint John, Canada | 2020-04-27 |
| Roger Ringuette | Saint John, Canada | 2020-04-27 |
| Jeremy Chiasson | Quispamsis, Canada | 2020-04-27 |
| Vivian Osborne | Saint John, Canada | 2020-04-27 |
| Charlene McLellan | Hampton, Canada | 2020-04-27 |
| Jason Lambert | Saint John, Canada | 2020-04-27 |
| Madelon Martins | Saint John, Canada | 2020-04-27 |
| Glen Fillmore | Saint John, Canada | 2020-04-27 |
| Josh England | Saint John, Canada | 2020-04-27 |
| Paula Shonaman | Saint John, Canada | 2020-04-27 |
| Ryan Macdonald | Saint John, Canada | 2020-04-27 |
| Craig Long | Saint John, Canada | 2020-04-27 |
| Susan Huerta | Toronto, Canada | 2020-04-27 |
| John Markidis | Toronto, Canada | 2020-04-27 |
| Susan Wall | Quispamsis, Canada | 2020-04-27 |
| Lorraine Fox | Saint John, Canada | 2020-04-27 |
| Brandon Donovan | Saint John, Canada | 2020-04-27 |
| Shane Billingsley | Saint John, Canada | 2020-04-27 |
| Caroll Dow | Rocklin, California, US | 2020-04-27 |
| Fred Frigault | Saint John, Canada | 2020-04-27 |
| Natasha Bacon | saint john, Canada | 2020-04-27 |
| Leslie Jeffrey | Saint John, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Rick McNamee | Saint John, Canada | 2020-04-27 |
| Isil Flynn | Fredericton, Canada | 2020-04-27 |
| Jordan Briggs | Hampton, Canada | 2020-04-27 |
| Travis Allaby | Saint John, Canada | 2020-04-27 |
| Gaye Kapkin | Saint John, Canada | 2020-04-27 |
| Jennifer Burpee | Saint John, Canada | 2020-04-27 |
| David Burpee | Saint John, Canada | 2020-04-27 |
| Suzanne Gogan | Saint John, Canada | 2020-04-27 |
| cyr cyr | Saint John, Canada | 2020-04-27 |
| Patricia McGovern | Saint John, Canada | 2020-04-27 |
| Judy Friars | Quispamsis, Canada | 2020-04-27 |
| Jane Reid | Inverary, Canada | 2020-04-27 |
| Sandra Wertz | Cheyenne, US | 2020-04-27 |
| Deborah Payne | Saint John, Canada | 2020-04-27 |
| Mary Moffitt | Oromocto, Canada | 2020-04-27 |
| Debra Meisner | Saint John, Canada | 2020-04-27 |
| Geraldine Burpee | Saint John, Canada | 2020-04-27 |
| Herb Duncan | Saint John, Canada | 2020-04-27 |
| Nichoals Burpee | Fredericton, Canada | 2020-04-27 |
| John Mott | Saint John, Canada | 2020-04-27 |
| Tanya Jones | Quispamsis, Canada | 2020-04-27 |
| Amanda Vautour | St John, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Chelsey Hovey | Saint John, Canada | 2020-04-27 |
| Angela Mills | Rothesay, Canada | 2020-04-27 |
| dwight kerr | Saint John, Canada | 2020-04-27 |
| Barb Finley | Saint John, Canada | 2020-04-27 |
| Brian Stone | Saint John NB, Canada | 2020-04-27 |
| Joann Lingley | Saint John, Canada | 2020-04-27 |
| Diane Roy | Moncton, Canada | 2020-04-27 |
| Murielle Noddin | Saint John, Canada | 2020-04-27 |
| Dennis Murphy | Dartmouth, Canada | 2020-04-27 |
| Ashley Liu | Toronto, Canada | 2020-04-27 |
| Florrie Holt | Canada | 2020-04-27 |
| David Cassidy | Rothesay, Canada | 2020-04-27 |
| Heather Dawn | Kedgwick, Canada | 2020-04-27 |
| Chok Bong | Edmonton, Canada | 2020-04-27 |
| Morris Joncas | Saint John, Canada | 2020-04-27 |
| Daphne Reid | Saint John, Canada | 2020-04-27 |
| clyde teare | Pocologan, Canada | 2020-04-27 |
| Brigitte Ross | Saint John, Canada | 2020-04-27 |
| Gayle Lavigne | Saint John, Canada | 2020-04-27 |
| Martha Mennie | Burlington, Canada | 2020-04-27 |
| Sandra McKinnon | Saint John, Canada | 2020-04-27 |
| Susan Michaud | Saint john, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| danielle mccabe | Saint John, Canada | 2020-04-27 |
| Diane Blackwell | Saint John, Canada | 2020-04-27 |
| Beth Jeffery | Saint John, Canada | 2020-04-27 |
| Judy Farquharson | Saint John, Canada | 2020-04-27 |
| Xiang Kong | 本那比, Canada | 2020-04-27 |
| Sheila Kelley | Saint John, Canada | 2020-04-27 |
| Patricia Bacon | Saint John, Canada | 2020-04-27 |
| Kevin Bradshaw | Saint John, Canada | 2020-04-27 |
| Jody Di Virgilio | Hamilton, Canada | 2020-04-27 |
| Gertrude Haslett | Saint John, Canada | 2020-04-27 |
| Claudia Lamschtein | Quispamsis, Canada | 2020-04-27 |
| Vladimir Terentyev | Ocala, US | 2020-04-27 |
| Maxime Araos | Montréal, Canada | 2020-04-27 |
| Jacky Lee | Alpharetta, US | 2020-04-27 |
| Lamonique Allen | Harker Heights, US | 2020-04-27 |
| Heather Fulton | Maple Ridge BC, Canada | 2020-04-27 |
| Ms Me | Alviso, US | 2020-04-27 |
| Gail Bouchard | Burnaby, Canada | 2020-04-27 |
| Pawan Sardar Gill | Montréal, Canada | 2020-04-27 |
| Kaitlin Purdy | Sooke, Canada | 2020-04-27 |
| Harold Goldsworthy | Saint John, NB, Canada | 2020-04-27 |
| Patricia slattery | Saint John, Canada | 2020-04-27 |

| Name | Location | Date |
|---|---|---|
| Cheryl Graham | Saint John, Canada | 2020-04-27 |
| Lise Husereau | Saint-constant, Canada | 2020-04-27 |
| Brad Jones | Edmonton, Canada | 2020-04-27 |
| Dee Dietrich | Spruce Grove, Canada | 2020-04-27 |
| Sharon G | Saint John, Canada | 2020-04-27 |
| Donald Barnes | Sherbrooke, Canada | 2020-04-27 |
| Judy Bruce | Collingwood, Canada | 2020-04-27 |
| Ryan Ketch | Saint John, Canada | 2020-04-27 |
| Trevor Price | Saint John, Canada | 2020-04-27 |
| Keri Campbell | St John, Canada | 2020-04-27 |
| Melissa Shute | Quispamsis, Canada | 2020-04-27 |
| David Essensa | Saint John, Canada | 2020-04-27 |
| christina murray | saint john, Canada | 2020-04-27 |
| kathy Vautour | Saint John, Canada | 2020-04-27 |
| Ella Tang | Canada | 2020-04-27 |
| Susan Fullerton | Saint John, Canada | 2020-04-27 |
| Travis Fowler | Saint John, Canada | 2020-04-27 |
| victoria brown | Phoenix, US | 2020-04-27 |
| jason lafleur | saint john, Canada | 2020-04-28 |
| Lynaya Astephen | Saint John, Canada | 2020-04-28 |
| Rick Howe | Saint John, Canada | 2020-04-28 |
| Jon Gogan | Edmonton, Canada | 2020-04-28 |

| Name | Location | Date |
|---|---|---|
| Truly Hayward | Saint John, Canada | 2020-04-28 |
| Donna Stephens | Saint John, Canada | 2020-04-28 |
| Sara Astephen | Saint John, Canada | 2020-04-28 |
| Pamela McNeill | Saint John, Canada | 2020-04-28 |
| mary mccutcheon | saint john, Canada | 2020-04-28 |
| Dale Lohnes | Saint John, Canada | 2020-04-28 |
| tom cahill | Saint John, Canada | 2020-04-28 |
| Tiffani Titus | Saint John, Canada | 2020-04-28 |
| Rodney Lagace | Saint John, Canada | 2020-04-28 |
| Rena Chow | Toronto, Canada | 2020-04-28 |
| min min | montreal, Canada | 2020-04-28 |
| Sandra Mclaughlin | Saint John, Canada | 2020-04-28 |
| Peter alward | Saint John, Canada | 2020-04-28 |
| Paige theall | Public Landing, Canada | 2020-04-28 |
| R. Anthony Boyce | Saint John, Canada | 2020-04-28 |
| Jessie OBrien | Saint John, Canada | 2020-04-28 |
| Nick Hiltz | Fredericton, Canada | 2020-04-28 |
| Kelly Miller | Saint John, Canada | 2020-04-28 |
| Elizabeth Sullivan | Miramichi, Canada | 2020-04-28 |
| Melina Bailey | Saint John, Canada | 2020-04-28 |
| Lynn Kearns | Saint John, Canada | 2020-04-28 |
| James Shewbridge | Saint John, Canada | 2020-04-28 |

| Name | Location | Date |
|---|---|---|
| Ian Chu | Toronto, Canada | 2020-04-28 |
| David Moore | Quispamsis, Canada | 2020-04-28 |
| Nivaldo do ALAMO | Mississauga, Canada | 2020-04-28 |
| Bill Kearns | Saint John, Canada | 2020-04-28 |
| Judy Huggard | Saint John, Canada | 2020-04-28 |
| Debbie Burns | Saint John, Canada | 2020-04-28 |
| Jonathan Andrews | Saint John, Canada | 2020-04-28 |
| Aj Bernier | Saint john, Canada | 2020-04-28 |
| Tracy Naves | St John, Canada | 2020-04-28 |
| Wendy Christie | Saint John, Canada | 2020-04-28 |
| KEVIN POWER | Saint John, Canada | 2020-04-28 |
| Kelly Blanchard | Saint John, Canada | 2020-04-28 |
| Amy MacAdam | Saint John, Canada | 2020-04-28 |
| Selassie Agbaku | Saint John, Canada | 2020-04-28 |
| Brian S Gardiner Gardiner | Saint John, Canada | 2020-04-28 |
| Sonya Nash | Saint John, Canada | 2020-04-28 |
| Don Leaman | Saint John, Canada | 2020-04-28 |
| Darrell Bainbridge | Ajax, Canada | 2020-04-28 |
| Ashley Lawson | Saint John, Canada | 2020-04-28 |
| Alicia Carter | Saint John, Canada | 2020-04-28 |
| Cathy Macintosh | Saint John, Canada | 2020-04-28 |
| Joshua Mcauley | Quispamsis, Canada | 2020-04-28 |

| Name | Location | Date |
|---|---|---|
| Koo Sidney | Markham, Canada | 2020-04-28 |
| Scott Stockford | Saint John, Canada | 2020-04-28 |
| Margo Korneluk | ottawa, Canada | 2020-04-28 |
| Peggy Woolsey | Quispamsis, Canada | 2020-04-28 |
| Margie Sotolongo | Saint John, Canada | 2020-04-28 |
| Nicole Neves | Quispamsis, Canada | 2020-04-28 |
| Eric Despres | Gatineau, Canada | 2020-04-28 |
| Marilyn Essensa | Saint John, Canada | 2020-04-28 |
| Natasha Wilkins | Saint John, Canada | 2020-04-28 |
| Sue wilkins | Saint John, Canada | 2020-04-28 |
| John Spavold | Saint John, Canada | 2020-04-28 |
| ANN Douglas | Saint John, Canada | 2020-04-28 |
| Ken Fanjoy | Minto, Canada | 2020-04-28 |
| Thomas Jones | Edmonton, Canada | 2020-04-28 |
| Andre Guimond | Saint John, Canada | 2020-04-28 |
| Elizabeth Murphy | Saint John, Canada | 2020-04-28 |
| Stefan Guimond | Saint John, Canada | 2020-04-28 |
| Joe Murphy | Saint John, Canada | 2020-04-28 |
| Colum Connolly | Saint John, Canada | 2020-04-28 |
| Kristina G | Brampton, Canada | 2020-04-28 |
| Evan Hovey | Fredericton, Canada | 2020-04-28 |
| Brenda Melvin melvin | Saint John, Canada | 2020-04-28 |

| Name | Location | Date |
|---|---|---|
| Mary Scott | Quispamsis, Canada | 2020-04-28 |
| Aaron Osborne | St. John's, Canada | 2020-04-28 |
| Paul Chan | Scarborough, Canada | 2020-04-28 |
| Gloria Wilkins | Saint John NB, Canada | 2020-04-28 |
| Nila McKinnon | Saint John, Canada | 2020-04-28 |
| Jon P. Gould | Saint John, Canada | 2020-04-28 |
| Gabriella Brown | Chicago, US | 2020-04-28 |
| Tracy Hachey | Willow grove, Canada | 2020-04-28 |
| Bonny McNeill | Saint John, Canada | 2020-04-28 |
| Catherine Owens | Saint John, Canada | 2020-04-28 |
| Leyla khansari | Montréal, Canada | 2020-04-28 |
| David Schilling Scrantom | Huntington beach, US | 2020-04-28 |
| Abby Tsega | Mount Juliet, US | 2020-04-28 |
| Chris Matheson | Canada | 2020-04-28 |
| Shakayla Thomas | Compton, US | 2020-04-28 |
| Glenn Cook | Saint John, Canada | 2020-04-28 |
| Alex Whalen | Saint John, Canada | 2020-04-29 |
| ernest doucette | Saint John, Canada | 2020-04-29 |
| MARIA STAMATAKOS | Saint John, Canada | 2020-04-29 |
| Cooper Cooper | Saint John, Canada | 2020-04-29 |
| Anna Nomanova | Saint John, Canada | 2020-04-29 |
| Rod MacKenzie | Saint John, Canada | 2020-04-29 |

| Name | Location | Date |
|---|---|---|
| Ken Cheh | Toronto, Canada | 2020-04-29 |
| Shayne Kennedy | Saint John, Canada | 2020-04-29 |
| Stan Wetmore | Saint John, Canada | 2020-04-29 |
| Susann Choy | Richmond, Canada | 2020-04-29 |
| Larrecia Shealey | Sylacauga, US | 2020-04-29 |
| Jacob Thompson | Saint John, Canada | 2020-04-29 |
| Trish H | Quispamsis, Canada | 2020-04-29 |
| Trevor Zhang | Surrey, Canada | 2020-04-29 |
| sundy huang | Toronto, Canada | 2020-04-29 |
| Cameron Paisley | Saint John, Canada | 2020-04-29 |
| Danielle Garaway | Beaverton, US | 2020-04-29 |
| Wai Yeung | North Vancouver, Canada | 2020-04-29 |
| Melina Iu | Central District, Hong Kong | 2020-04-29 |
| Sana Cheung | Toronto, Canada | 2020-04-29 |
| jim mortimer | Saint John, Canada | 2020-04-29 |
| Khambia Clarkson | Marshalltown, US | 2020-04-29 |
| Bette Ellis | Saint John, Canada | 2020-04-29 |

change.org

Recipient: Saint John Common Council

Letter: Greetings,

Saint John Energy is "NOT FOR SALE" it's a publically owned utility that makes profits.

# Comments

| Name | Location | Date | Comment |
|---|---|---|---|
| Carolyn Messer | Saint John, Canada | 2020-04-23 | "Saint John Energy is a great asset to Saint John and well run. Always answer the calls. My experience with them has been positive. Leave well enough alone." |
| Barb Roy | Saint John, New Brunswick, Canada | 2020-04-23 | "This has been a untility owned by the city for years. 1 Don Darling used to try to interest Saint johners to move here bc of the cheaper rates now he and council are trying to take away the only advantage with have Enough is enough" |
| Eldon Beyea | Cambridge-Narrows, Canada | 2020-04-23 | "It is the only thing that makes money and that will end when city council gets involved everything they touch turns to shit" |
| john mcdermott | saint john new brunswick, Canada | 2020-04-23 | "saint john energy is not for sale" |
| Andrea Keirstead | Saint John, Canada | 2020-04-23 | "We deserve fair energy rates!!!!" |
| Thane Beckingham | Saint john, Canada | 2020-04-23 | "I'm singing ingredients because we deserve better help keep it in the hands of the public" |
| colin waugh | Quispamsis, Canada | 2020-04-23 | "I work here and it should stay how it is." |
| christian griffin | Saint John, Canada | 2020-04-23 | "Saint John energy should not be a privately own company and should be a publicly owned!!" |
| Nykolas Bryden | Saint John, Canada | 2020-04-23 | "I'm signing because the provincially owned utility, NB Power, refuses to invest in green energies and new battery technologies due to political reasons. SJE has proven the future of going green is bright, and must continue the trend to set the entire province on the right track by being an industry leader" |
| Karie Leard | Saint John, Canada | 2020-04-24 | "My father died working there and great support. We never lose power in the city unlike NB Power customers. This enterprise makes a profit for the city." |
| Deborah Whitebone | Saint John, NB, Canada | 2020-04-24 | "I am concerned about crazy energy cost increases. What is the benefit to Saint John?" |
| Cheryl McMillan | Saint John nb, Canada | 2020-04-24 | "Not for sale." |
| Keith Harris | St John, New Brunswick, Canada | 2020-04-24 | "I do not want publicly owned assets sold without a right to vote" |
| Cheryl Campbell | Saint John, Canada | 2020-04-24 | "I don't know enough details and don't understand why you would sell a business that makes a profit. I live just down the street from Saint John Energy I would like to hear your rationale and hear public opinions" |

| Name | Location | Date | Comment |
|---|---|---|---|
| Mary O'Neill | Saint John, New Brunswick, Canada | 2020-04-24 | "I think the citizens need to have a say in this matter. Because of the coronavirus, we cannot meet with officials. Put this on hold until public meetings can be held." |
| Kyle F | Saint John, New Brunswick, Canada | 2020-04-24 | "I agree, Saint John Energy shouldnt be sold" |
| Natasha McAleer | Saint John, New Brunswick, Canada | 2020-04-24 | "Not for sale" |
| Liz Crossman | Saint John, Canada | 2020-04-24 | "If it is not broken leave it alone!!!We have seen enough costly mistakes." |
| Pat Roy | saint john, Canada | 2020-04-24 | "I feel that we have the best service in the province and do not want to lose this asset that our city now has." |
| Darrell Bastarache | Saint John, New Brunswick, Canada | 2020-04-24 | "I think the sale of this Utility is absolutely ridiculous." |
| Jean Laderoute | Saint-John, Canada | 2020-04-24 | "It's fine the way it is!" |
| Robin Amero | Moncton, Canada | 2020-04-24 | "Signning for what's right" |
| Veronica Wilson | Canada | 2020-04-24 | "We need this for our city.." |
| Kali Robertson | Saint John, Canada | 2020-04-24 | "We need to stay together as a community and stand for what's right." |
| Darlene Shiels | Canada | 2020-04-24 | "I want to know why it is being sold. Since that hasn't been disclosed or discussed I am signing. Need more info." |
| Paul Groody | Saint John, NB, Canada | 2020-04-24 | "Citizens of Saint John value their public energy utility. In fact, Saint John Energy is one of the most successful utility enterprises in North America. People and businesses benefit greatly from its superior service reliability, lower power rates and much more. We expect the utility to continue its work and to use its resources in the interests of ratepayers — the people of Saint John — towards cost optimization, service enhancement, climate adaptation, innovation and green energy initiatives.Let's be clear ... Saint John Energy is NOT for sale! It is one of our most valuable public assets; one so vital to the future that it should never be sold off to private interests. Also, question the idea of redirecting a portion of utility revenues away from its mission to City coffers, what some have euphemistically called "dividends". This seems a lot like "robbing ratepayer Peter (citizen) to pay taxpayer Peter (same citizen)" — an exercise in illusion with citizens' money ... unless such monies a" |
| Gary Arsenault | Saint-John, Canada | 2020-04-24 | "It makes money and in turn we get a better rate on our power" |
| Mike Kean | Saint John, Canada | 2020-04-24 | "I'm signing as a resident of Saint John who is very much OPPOSED to the sale of SJ Energy!" |
| Lynda Collrin | Saint John, Canada | 2020-04-24 | "Energy Bill's are high enough. Saint John Energy is not for sale" |

| Name | Location | Date | Comment |
|---|---|---|---|
| Alan Gallant | Saint John, Canada | 2020-04-24 | "Saint John Energy sells the electricity it buys from NB Power to its customers cheaper than NB Power sells to it’s own customers. Saint John Energy proactively performs maintenance on it’s system. If a private company were to acquire SJE, the reliability, cost savings and maintenance that we all enjoy would be a thing of the past. These are just a few points of interest. Selling SJE would be a short sighted, short lived “solution “ to the city’s economic woes." |
| Anna maria Scichilone | Rothesay Nb, Canada | 2020-04-24 | "Leave things the way they are ! No privatizing Stop changing ,when it already is good for us in SJ" |
| Jack Allen | Moncton, Canada | 2020-04-24 | "Jack Allen" |
| Kamryn MacDougall | Saint John, Canada | 2020-04-24 | "I should" |
| Heather Bujold | Fredericton, Canada | 2020-04-24 | "I do not believe it is in the best interests of thr citizens of Saint John." |
| AJ Foote | Saint John, Canada | 2020-04-24 | "I believe in the value that Saint John Energy provides to the residents of the city. The power rates of SJ Energy have always been lower than NB Power, it gives many good jobs to citizens of Saint John both of these would be jeopardized if the company is sold to private business. I also think SJ Energy has done a great job over the years in maintaining the power grid, response times after storms, etc.. and customer support." |
| susan robson | saint john, Canada | 2020-04-24 | "its ours!" |
| Darick Landry | Saint John, Canada | 2020-04-25 | "I believe that it's the right thing to do." |
| Chris Foote | Orillia, Canada | 2020-04-25 | "Because local utilities are important. Provides jobs and cheaper rates overall" |
| Ernestine Robichaud | Rothesay, Canada | 2020-04-25 | "NB Power was once publicly owned, NBTel was once publicly owned and look at what became of it, we must not allow it to happen with Saint John Energy" |
| Rita Rose-Wallace | Saint John, Canada | 2020-04-25 | "This is a beneficial asset to Saint John and the residents. The elected people need to stop selling off assets in this city. It's only going to lead to even higher taxes imposed on the little person who themselves can't afford it now!!" |
| Eric Marks | Saint John, Canada | 2020-04-25 | "Selling Saint John Energy to address the shortcomings of provincial tax policy would be like cutting off your head to cure a headache. Saint John benefits far more from having a power utility that can move more nimbly than NB Power and which is not burded by tht utility's stranded costs, history of manipulation by politicians and legacy of debt." |
| Melissa Russell | Saint John, Canada | 2020-04-25 | "Shame on the city trying to sneak this sale by while the citizens cannot rally to openly oppose it due to COVID social distancing." |
| Coleen Matheson | Saint John, Canada | 2020-04-25 | "It is unacceptable to sell SJE." |

| Name | Location | Date | Comment |
|---|---|---|---|
| Eric Marr | Rothesay, Canada | 2020-04-25 | "The short term fix of City finances through direct payments from or the sale of Saint John Energy has been considered by many Councils over the nearly 100 year history of the commission. Historically, this action was unfortunately taken by many of the provincial municipalities leaving their citizens without the benefit of lower rates, better service and greater employment.Presently, Saint John Energy has the lowest residential rates in the Atlantic provinces, one of the best reliability rankings in Canada and provides employment to almost 100 people.Dividends taken from the utility must ultimately come from the ratepayers and thus are a form of indirect taxation. Sale of the company would be similar. The purchaser may agree to hold rates for a fixed period of time but would likely raise them to provincial rates (or higher) later. In the meantime job losses, service and reliability degradation would occur. Remember that the buyer would likely have a profit driven motive.The City perhaps should have access to p" |
| GREGORY ZED | ROTHESAY, Canada | 2020-04-25 | "Truly a huge mistake to encrouch on the success of SAINT JOHN ENERGY.....There are other solutions!!!!" |
| Heather McBriarty | Saint John, Canada | 2020-04-26 | "For the reasons stated above, this council should not sell off the best run and profitable asset the city has, especially not to NB Power which is NOT well run!" |
| Justin Tinker | Saint John, New Brunswick, Canada | 2020-04-26 | "SJ Water is among the most expensive municipal water in the Country. SJ Property Taxes are the highest in the Province. SJ Energy is the cheapest electricity in the Province. Don't sell off one of the remaining advantages to owning a home in Saint John!" |
| rob van marion | Saint John, NB, Canada | 2020-04-26 | "I agree with Chris. We need to keep our SJ Energy and let it not go to the company who's name cannot be mentioned. SJ City needs to find better ways generating revenue, instead of these non-startegic short term fixes." |
| Chris patterson | Saint John, Canada | 2020-04-26 | "This is owned by the citizens of Saint John, it’s not for sale" |
| Fred Webster | Saint John, Canada | 2020-04-26 | "As is, SJ Energy is of benefit to the community. If sold, it will primarily be of benefit to its shareholders. Leave it, as is." |
| Gwen Bezeau | Quispamsis, Canada | 2020-04-26 | "It’s an utility that should be local" |
| Norman Albert | Saint John, Canada | 2020-04-26 | "Norman Albert" |
| Madonna Hatty | Canada | 2020-04-26 | "Privately owned essential services should not be happening! EVER" |
| nathan hanscom | Saint John, New Brunswick, Canada | 2020-04-26 | "Not for sale" |
| Carol Ring | Rothesay, Canada | 2020-04-26 | "Stop privatizing public utilities. !! The people never profit from this nor does the city; only the owner gets richer." |
| Shawn Harrison | Saint John, Canada | 2020-04-26 | "I believe Saint John Energy is a benefit to the city and should not be sold for short term gain over long term dividends." |

| Name | Location | Date | Comment |
|---|---|---|---|
| jan Hohmann | Saint John, Canada | 2020-04-26 | "Please do not sell the one of many great things which work.in unison with such a great city... this would be very poor.planning on the city's behalf" |
| Ian Hamilton | Saint John, Canada | 2020-04-26 | "It’s there’s to sell!" |
| Marilyn Winters | Quispamsis, Canada | 2020-04-26 | "Terrible we have to keep fighting this issue !!" |
| Elle Ouellette | Saint John, Canada | 2020-04-27 | "It is not theirs to sell." |
| Gilbert Ouellette | Saint John, Canada | 2020-04-27 | "Not for Sale" |
| Diana arsenault | saint john, Canada | 2020-04-27 | "Because we need to keep this as is" |
| MAUREEN Pinhorn | Dartmouth, Canada | 2020-04-27 | "Maureen PinhornThis needs to stop now!" |
| Mary ann Patterson | Saint John, Canada | 2020-04-27 | "This company keeps us from many outages because of its maintenance policy. Also shows a small profit which will be gone if sold. Short term gain if sold and not looking forward We get a break on our bills compared to NBPower. That will quickly be gone once sold" |
| brian Buckley | Saint John, Canada | 2020-04-27 | "The current 10 per cent discount below NB Power rates will almost certainly be eliminated as a result." |
| Dave Hatfield | Saint John, Canada | 2020-04-27 | "I believe this is a bad idea and do not believe in a million years that it's going to be ok. Whoever buys it will screw it up. If it's making a profit, leave it alone." |
| Dianne Mahar | Charlottetown, Prince Edward Island, Canada | 2020-04-27 | "I believe it is not in the best for the City of Saint john or it's citizens." |
| Michael Mullen | Saint John, Canada | 2020-04-27 | "Selling this asset would be a huge mistake. Signing this petition is not endorsing the political ambitions of anyone and should not be misconstrued as such." |
| Blake Chedore | Toronto, Canada | 2020-04-27 | "I’m signing because this is outrageous. The people of Saint John have the power to defeat this sale, because Canada is a democracy." |
| Judy Gilker | Saint john,nb, Canada | 2020-04-27 | "I am anry" |
| Gladys LeClair | Saint John, Canada | 2020-04-27 | "ot in agreement" |
| Richard Murphy | Saint John, Canada | 2020-04-27 | "SJE is currently well run and provides exceptional service, selling it to a private entity will not likely benefit the customers." |
| Linda dempster | Saint john, Canada | 2020-04-27 | "The City has been selling everything they have it’s time to start hanging on. I’ve always been with Saint John Energy and their service is excellent. i’d like it to continue that way." |

| Name | Location | Date | Comment |
|---|---|---|---|
| Ann Lecouter | Saint John, Canada | 2020-04-27 | "Ann Lecouter" |
| Leticia Adair | SAINT JOHN, Canada | 2020-04-27 | "Public assets are the best and only way to protect public interests.We, the citizens own this utility." |
| Bob Ross | Saint John, Canada | 2020-04-27 | "This is a real benefit to the residents of Saint John. Sell it, spend the money, then what? If it ain’t broke, don’t fix it." |
| Victoria Moseley | Saint John, Canada | 2020-04-27 | "More public consultation is necessary." |
| Elaine McManus | Saint John, Canada | 2020-04-27 | "Power bills are already too expensive; selling would only result in them increasing more - a situation most Saint John-ers can't afford!" |
| Sam Adair | Saint John, Canada | 2020-04-27 | "Don't want the Irving's to own absolutely everything" |
| Dayle Doran | Saint John, Canada | 2020-04-27 | "SJ Energy is one of the very good things in Saint John and is always there for us when NB Power is not." |
| Susan Wall | Quispamsis, Canada | 2020-04-27 | "We have a good system in SJ Energy. I would absolutely hate for NB Power to purchase." |
| Shane Billingsley | Saint John, Canada | 2020-04-27 | "The city manager and mayor and council talk the talk about building a sustainable future for the city rather than quick fixes but this proposed action goes against everything mayor Darling and council have been preaching for the last 3-4 years." |
| John Mott | Saint John, Canada | 2020-04-27 | "The people own Saint John Energy not the city." |
| Brian Stone | Saint John NB, Canada | 2020-04-27 | "This is a disastrous idea that should not receive any consideration by council." |
| Patricia slattery | Saint John, Canada | 2020-04-27 | "Patricia slattery" |
| Rodney Lagace | Saint John, Canada | 2020-04-28 | "They have no right to sell a profitable asset that belongs to the taxpayers." |
| Peter alward | Saint John, Canada | 2020-04-28 | "I want what's best for SJ" |
| David Moore | Quispamsis, Canada | 2020-04-28 | "Monopoly" |
| Debbie Burns | Saint John, Canada | 2020-04-28 | "Common sense" |
| Sonya Nash | Saint John, Canada | 2020-04-28 | "I feel Saint John energy should stay as is no sale" |
| Margie Sotolongo | Saint John, New Brunswick, Canada | 2020-04-28 | "It's important." |
| Brian Stone | Saint John NB, Canada | 2020-04-28 | "It is the wrong thing to do" |
| Nila McKinnon | Saint John, Canada | 2020-04-28 | "no private owners" |

| Name | Location | Date | Comment |
|---|---|---|---|
| Jon P. Gould | Saint John, Canada | 2020-04-28 | "Keep it in our (citizens) best interest. Lower than the provincial rate." |

April 30, 2020

To Mayor and Council,

My letter today is in regards to a request for public input on the proposed cuts to services and possible sale of Saint John Energy. While I understand the impacts of both budget constraints before the outbreak of Covid-19 and since, I think it is important to understand the longer-term ramifications to making short-term decisions. As a taxpayer I would rather see the city run a short-term deficit, and borrow a bit more money, than make changes which will have very negative long-term ramifications. Quality of life and quality of service to citizens matters most, and this needs to stay at the forefront of all decision making.

Firstly to consider selling off the venerable Saint John Energy at a time of crisis such as this is inappropriate, and would ultimately result in long-term negative impacts to the citizens. Ratepayers and tenants alike. It would also only serve to be one more item on a list of reasons why the City of Saint John is not better than living somewhere else, making it harder to retain residents both now and in the future, a problem which does not need compounding. In reading the information which I could access, there would only be a 3 year rate guarantee for our residents, after which the rates would be comparable to NB Power, thereby removing one small attractive selling point our city has.

The 'unsolicited offer' is being made by a party unknown to the public, for an amount which is not being disclosed. This is also very inappropriate and lacks transparency. The 'unsolicited offer' is being made because that potential buyer clearly recognizes the long-term potential in owning the utility. Can we not also recognize the benefits and potential to retaining ownership of the utility?

Saint John Energy was created to ensure a stable and reliable power supply at a discounted rate would be delivered to our citizens. The sale of this publicly owned utility would no longer serve to guarantee that level of high quality service and reliability. Instead it would be put behind profiteering, I need only mention the issues with the water system to remind you that the costs of privatizing our basic services and institutions does nothing to serve the public good over the long-term. Energy in this country, like water, healthcare and other services should never be privatized. These are the foundations on which Canada is built, and the slow erosion of them takes away what makes us different than our 'cousins' South of the border in the USA. Do not sell Saint John Energy, or any other publicly owned service or utility.

To keep my letter brief I will only touch on one other point today, which is the suspension or cancellation of the Heritage Grant Program. Unlike other development incentives which are top heavy with management costs (there is no need to have two organizations for economic development, these should be merged and positions eliminated), the Grant program for Heritage buildings ensures that there is actually money being spent here in the city. No need for expensive overhead, advertising, additional outside office space or other top-level positions. For example, by providing a modest $2,000 grant, we would see an

additional $6,000 of private investment in that same project. The refinishing of a brick facade alone can cost many times that. There are recent examples in the last few years which the city staff and board of the Heritage program could provide to you. This is real, tangible return on investment and a great way to increase the tax base of the city is to expand the program and include more buildings in it, not cut it.

Heritage buildings and the grant program which supports them improve the intangible values we take for granted, such as streetscapes, a feeling of warmth and belonging, permanence and positive energy, as supported by the 'broken windows theory'. Not only that, but the money from the private sector is spent first, then the reimbursement for part of the costs comes from the city. This is the opposite of other so-called 'hand-outs' from the city coffers.

If we expect heritage property owners to maintain their buildings to a high standard, an incentive is the way to go. Unlike a large percentage of the money spent on Grow SJ or Enterprise SJ, the money spent on a modest heritage grant program goes to local suppliers and contractors, further supporting our economic base in the local community. The whole concept of 'buy local'. The program also ensures that we keep our heritage buildings in good repair, so that locals and tourists alike can enjoy them for years to come. If we consider the return on investment, we only need to look at the staff supplied numbers on increased tax base revenue, generated from the improvement and increased maintenance of heritage buildings. You will find the numbers easily through a staff request, or re-read the particulars from the South Central Peninsula reports.

No difficult calculations needed. Cut things like the Heritage Grant Program, and you cut away at the small economic base of this city, erode our built heritage and impact not only small local contractors and suppliers, but also the tourism trade which will return to Saint John and is based largely on the remaining heritage stock of the city.

Best regards,

Christopher Osborne
Life-Long Resident of the City of Saint John

April 27, 2020

Members of Common Council

Beware of the Bottom Feeders

While listening to the CBC news this morning I learned that the City has received an unsolicited bid to buy Saint John Energy from an "unknown entity". Anyone that has been paying attention knows that the City of Saint John faces some serious financial challenges over the next couple years. Revenue collected from all sources of income including an unconditional grant from the province of $16 to $18 million dollars will leave the City short of budget requirements by about $10 million dollars for years 2021 and 2022.

Since the financial squeeze is on I'm not surprised that some entity would step up to the plate wanting to buy one of Saint John's crown jewels. What worries me is during desperate times people, including our elected officials, make ill conceived, irrevocable, desperate decisions.

Hold on there sports fans! Saint John Energy is one of best run utilities in Canada, why in the name of rational thinking and common sense would we remotely entertain selling Saint John Energy and in the process lose control over the future price of services to be delivered to the Saint John consumer?

Let me take you back a few years. Several years ago while I was sitting on the Board of Directors of a well know non-profit organization we found ourselves in a rather precarious financial situation. During one of our monthly meetings the President presented us with an "unsolicited" bid for one of our properties. A number of the directors were prepared to take the offer. As I said before, desperate people, sometimes, make ill conceived, irrevocable desperate decisions. Calmer heads prevailed and sensible questions were asked like: Has the property been appraised by a real estate company? Has the property been listed on the market? The property was eventually sold for an amount tens of thousands more that the original "unsolicited offer".

Most folks will remember in October 2009 Hydro-Quebec dangling an estimated $5 billion in front of Liberal leader Shawn Graham's nose to purchase NB Power's nuclear and hydro generating stations, the transmission system and other assets were on the table as well. Thank God our irate, more rational New Brunswick public said "No" and NB Power remains today a New Brunswick public owned asset.

The Dow Jones Industrial Average (the Dow) of the 30 top-performing U.S. companies hit an all-time high of 29,551 on February 12th, 2020…… and then the shit hit the fan. Covid-19 was beginning to take it's toll in the US and Monday, March 8th the DOW plunged over 2000 points,

the worst day since the market crash in 2008. There's no question, thousands of investors bailed and sustained huge financial losses. In the meantime calmer heads, with long term investment objectives sat with tons of cash quietly waiting for investors to panic so they could scoop up shares for, in many cases, less that the shares break-up value.

A bottom feeder is a derogatory term for someone who buys distressed properties; one who profits from the misfortunes or poor management of others. In this case we have an "unknown entity" that "perhaps" sees a financially distressed City and an opportunity to acquire a well-run organization and in doing so have a secure, guaranteed revenue stream for decades to come.

The solution to Saint John's financial problems will not be found by selling profitable, efficient assets. Or by going hat in hand to the province or surrounding municipalities asking them to rescue us as the result of our decades of municipal financial mismanagement.

The solution to our current critical financial situation is for Common Council to put in place Municipal Benchmarking and demand that ALL City Departments: Fire, Police, Municipal Works, Administration, etc., meet or exceed the national per capita cost of delivering services. Should this be done I feel confident we would bring expenditures in line with property tax revenue . Financial rescue packages by the province or our more financially accountable neighbours and the sale of valuable assets will only temporarily forestall the inevitable and yet another Saint John financial crisis, with nothing left to sell.

Think about it.

Herb Duncan

--
Herb Duncan

April 27, 2020

To the Mayors of Municipalities with a Public Library

Your Worship:

I am forwarding you the attached letter because your municipality is a vital partner in the ongoing existence and operation of the New Brunswick public library system.

As participating municipalities, you provide a significant part of the funding of public libraries: you provide the space for libraries, the maintenance of that space, the equipment (furniture, shelving, computers, circulation desks, etc.) and appoint trustees to the local public library board. Without the municipalities, the public library system in New Brunswick would simply not exist.

The recent appointment to the position of Provincial Librarian/Executive Director of New Brunswick Public Library Service (NBPLS) of a person who does not have the required qualifications (Master of Library and/or Information Studies (MLIS) and extensive library management experience is very troublesome and should be a concern to you.

As the former Provincial Librarian/Executive Director of NBPLS, I have written to Premier Higgs to ask for an independent review of the recruitment process that took place to appoint this unqualified person to that position.

People from every corner of the province have expressed and continue to express their dismay at this appointment.

Le 27 avril 2020

Aux maires des municipalités ayant une bibliothèque publique

Monsieur le maire / Madame la mairesse,

Je vous transmets la lettre ci-jointe parce que votre municipalité est un partenaire indispensable permettant l'existence et le fonctionnement du réseau des bibliothèques publiques du Nouveau-Brunswick.

En tant que municipalités participantes, vous fournissez une part importante du financement des bibliothèques publiques : les édifices où sont logés les bibliothèques (et leur entretien), ainsi que le mobilier et l'équipement nécessaire (ordinateurs, étagères, comptoirs de prêt, etc.). Vous nommez aussi les membres des commissions de bibliothèque. Sans les municipalités, le réseau des bibliothèques publiques n'existerait tout simplement pas.

La récente nomination au poste de bibliothécaire provincial.e/direction générale du Service des bibliothèques publiques du Nouveau-Brunswick (SBPNB) d'une personne qui n'a pas les qualifications requises (Maîtrise en bibliothéconomie et/ou sciences de l'information (MBSI) et une expérience chevronnée dans le domaine de la gestion des bibliothèques) est très inquiétante et devrait vous préoccuper.

À titre d'ancienne bibliothécaire provinciale/directrice générale du SBPNB, j'ai écrit au Premier ministre Higgs afin de lui demander de mener un examen indépendant du processus de recrutement qui a eu lieu pour nommer une personne non qualifiée à ce poste.

Des gens de tous les coins de la province ont exprimé et continuent d'exprimer leur consternation face à cette nomination.

I am asking your Worship and council to consider writing to the Premier also requesting an independent review of the recruitment process that took place.

As a major partner in delivering public library service to your community and in the province, your input to the Premier on this issue would matter and ensure that the provision of public library service is not compromised in the future.

I would like to thank you for considering such action.

Warmest regards,

Sylvie Nadeau, Retired Provincial Librarian/ Executive Director of NBPLS

Attachments:

- Letter sent to the Premier on April 14, 2020
- Letter to the Editor published in Telegraph Journal on April 22, 2020

Copy:

NB Library Trustees Association Inc.

Union of Municipalities of NB

Cities of NB Association / Association des Cités du N.-B.

Association francophone des municipalités du N.-B.

M. le maire/madame la mairesse, je vous demande, ainsi qu'à votre conseil municipal, de considérer la possibilité d'écrire, vous aussi, au Premier ministre afin de lui demander de mener un examen indépendant du processus de recrutement qui a eu lieu.

En tant que partenaire de premier plan dans la prestation des services de bibliothèque publique dans votre collectivité et dans la province, toute intervention de votre part auprès du Premier ministre concernant cette question aura du poids et permettra d'assurer que la prestation des services de bibliothèque publique n'est pas compromise dans l'avenir.

Vous remerciant de prendre le temps de considérer cette intervention, je vous prie d'agréer l'expression de mes plus respectueuses salutations.

Sylvie Nadeau, Bibliothécaire provinciale/ Directrice générale du SBPNB à la retraite

Pièces jointes:

- Lettre envoyée au Premier ministre le 14 avril 2020
- Lettre publiée dans le Telegraph Journal le 22 avril 2020 (traduction)

Copie :

Association des commissaires de bibliothèque du N.-B. Inc.

Association francophone des municipalités du N.-B.

Union of Municipalities of NB

Association des Cités du N.-B. / Cities of NB Association

April 8, 2020

The Honorable Blaine Higgs
Premier of New Brunswick
Place Chancery
P.O. Box 6000
Fredericton, NB E3B 5H1
premierministre@gnb.ca

Dear Mr. Premier:

My name is Sylvie Nadeau. I was the Provincial Librarian/Executive Director of New Brunswick Public Library Service (NBPLS) for 20 years, until my retirement at the end of December 2019.

I just returned from a 2-month vacation out of the country to celebrate my retirement, and I have just learned the news of the appointment of the new Provincial Librarian / Executive Director.

Before I get further into the object of my letter, I would like to congratulate you and thank you for your decisiveness and strong leadership during the COVID-19 pandemic, which may unfortunately continue to unfold for quite a while.

With respect for your leadership role vis-à-vis the COVID-19 pandemic, I have delayed sending this letter. I am hoping that it arrives at a time when you have an opportunity to review the issues raised and take appropriate action to rectify a flawed and damaging process – unsettling and unfair to the people of New Brunswick.

Mr. Premier, I have to tell you that although I am shocked and very disappointed about the decision that was made to appoint a person without the required Master degree in Library and/or Information Studies (MLIS) and library management experience to the position of Provincial Librarian/Executive Director of New Brunswick Public Library Service, I have to say that I am not totally surprised. This may have been in the making for a while. To tell you the truth, when I saw the recruitment ad that was released in November, I feared that something like that would happen.

As a citizen, I have listened to you on numerous occasions through the media. From what I have heard or read you say, my understanding is that you wanted to be the Premier of New Brunswick to ensure that the province would prosper. I also understood that you believe in integrity, as well as fair practices and sound decision making based on **facts**.

So here I am, a retired civil servant. I am now a citizen only, and you are my Premier. Over the years, I heard many times that the Government of New Brunswick wants to be the best employer, as well as to attract and retain the best and the brightest employees.

The New Brunswick public library system and New Brunswick Public Library Service (the Branch of government overseeing it and managing it) have been built and developed during a period of 66 years by generations of qualified professional librarians in senior management roles, as well as qualified and talented staff at all levels.

Mr. Premier, I do not know if anyone tried to convince you (or government) otherwise, but it is a fact that professional librarians are also very good managers. Their track record is there to prove it in New Brunswick.

To me, the extraordinary public library system that we have in place today in New Brunswick is like a cathedral. I compare it to a cathedral because these beautiful buildings that we can see and visit around the world were built by generations of extraordinarily passionate and committed people who shared a common vision and a profound faith in the greater good – something beyond themselves. These constructions also required a lot of skills and know-how. As you know, a person does not become an architect by being given some large sheets of paper and pens to draw. A person does not become a stone mason who can build stone walls by being given a bucket of mortar and some tools. Both require years of learning and apprenticeship.

So why did the government of New Brunswick appoint to the position of Provincial Librarian/Executive Director of New Brunswick Public Library Service a person who does not have the appropriate educational qualifications (Master of Library and/or Information Studies) and the relevant/related years of "library management" experience?

Why did the government do that when there were highly qualified, talented and experienced internal candidates (within New Brunswick Public Library Service) with the Master of Library and/or Information Studies degree and the years of demonstrated library management experience?

Mr. Premier, I do not know if you have been made aware of this, but the recruitment ad that was published by government last Fall did not meet the qualifications and level of experience laid out in the Position Description Questionnaire (PDQ) that was submitted and approved by the Government of New Brunswick - Office of Human Resource's Classification committee when the position was duly classified at the Pay Band 9 level about 10 years ago. The minimum requirements stated in that official, approved, Position Description Questionnaire document are the following:

> ***"MLIS (Master of Library and/or Information Studies) with 9 years of progressive experience including management and supervision of library operation. Knowledge of large network library system is essential."*** (with no equivalency clause)

This Position Description Questionnaire is the key government document that defined this position and determined its right classification at the Pay Band 9 level based on all the responsibilities it involves as well as the high level of academic and specialized library management experience requirements.

From an administrative point of view, once approved, the Position Description Questionnaires are to be used to create job specifications ("specs"), job descriptions and recruitment ads. All these documents work together and are supposed to be aligned. This is how it is supposed to work.

When I announced my retirement in September 2019, to assist with the process I provided the Human Resources Officer working on this file and my Assistant Deputy Minister the recruitment ad from 20 years ago, as well as a copy of the approved Position Description Questionnaire so the recruitment ad could be updated based on this key document.

Mr. Premier, over the past 66 years, the position of Provincial Librarian has always required professional librarian qualifications and extensive experience in the "library management" field. And it was always filled with people with those qualifications.

The recruitment ad that was released in November 2019 stated the following requirements:

> *"A Master's degree in Library and/or Information Studies from an ALA accredited programs, with a minimum of (8) years of progressively responsible related work experience, including at least three (3) years of Management experience in a complex operational environment involving responsibility for human and financial resources. A combination of education, training and experience may be considered."*

Although the Master degree of Library and/or Information Studies requirement was stated in the recruitment ad, the following important text from the Position Description Questionnaire was **missing** in that ad: ***"with 9 years of progressive experience including management and supervision of library operation. Knowledge of large network library system is essential***."

And what has been **added** to the recruitment ad is also important: ***"****with a minimum of (8) years of progressively responsible related work experience, including at least three (3) years of Management experience in a complex operational environment involving responsibility for human and financial resources. A combination of education, training and experience may be considered.****"*** – which is not coming from the Position Description Questionnaire.

The wording of the recruitment ad is not without consequence **because by removing the "library management" experience component, and adding the broader wording and the equivalency clause, it opened the door to all kinds of interpretations to allow a wide range of equivalencies.** This obviously had a direct impact on the screening process to select the candidates who would be invited to an interview. As a next step, it allowed the appointment of a candidate without a Master of Library and/or Information Studies and the library management experience.

Why? Can someone explain how and why the recruitment ad would stray so far from the qualifications described in the approved Position Description Questionnaire?

Why was the recruitment ad written and approved this way? This had to be intentional. But again why? What was the agenda behind this? Why and how was it approved and released with wording that was not in line with the Position Description Questionnaire.

**I believe that the classification of the position would have never been approved at the Pay Band 9 level if the description of the qualifications in the Position Description Questionnaire would not have indicated the absolute necessity of having a Master degree in Library and/or Information Studies as well as *9 years of progressive experience including management and supervision of library operation.* – in addition to indicating *that knowledge of large network library system is essential"*.**

When my Assistant Deputy Minister (who was in place last Fall) was appointed to his position about five (5) years ago, one of the first thing he told me in our first phone conversation was that anybody with some management experience could do my job and it did not need to be a professional librarian. I never quite understood why we were having this conversation. Needless to say that I was shocked by his comment. I had never been treated that way in all my previous 15 years as Provincial Librarian

/Executive Director of New Brunswick Public Library Service. Of course, I reacted strongly to his statement and told him that I disagreed. I also explained that I was shocked that the Department of Post-Secondary Education, Training and Labour, a Department dedicated to higher learning and providing financial assistance to New Brunswickers (so they could leave the province to enroll in a Master degree in Library and/or Information Studies, and return eventually to New Brunswick to contribute to our society and our library system) would adhere to the opinion that post-secondary education and specialized degree at the master degree level did not matter and had no value. To be honest with you, I could not believe, at the time, that the strong opinion he expressed represented the position of the Department or of the government. I thought that it was only his personal opinion.

I have to say that during most of my 20 years career as Provincial Librarian/Executive Director of New Brunswick Public Library Service, my qualifications as a professional librarian, my library management experience, as well as my loyal service and expertise were valued and respected by various Assistant Deputy Ministers, Deputy Ministers and Ministers, as well as by my staff, colleagues, and stakeholders across the province.

In those past few years, knowing that my Assistant Deputy Minister was of the opinion that anybody with some management experience could manage anything – including New Brunswick Public Library Service, I kept hoping that the performance and the results delivered by New Brunswick Public Library Service would convince him otherwise. In other words, I thought that **facts** would speak for themselves and would matter.

Mr. Premier, New Brunswick Public Library Service is a very well managed branch of government as demonstrated by its solid track record. I can assure you that I gave it my all for 20 years at the helm of New Brunswick Public Library Service. My management style was one focused on team building, collaboration, consensus building, relationships building across the province, openness, transparency, as well as development and empowerment of others around me. I also deeply believed – and still do – in the mission of public libraries. I never counted my hours. I was loyal to all governments of the day and to our ultimate clients – New Brunswickers and library patrons. I was deeply committed to providing the best service possible to the public in spite of ongoing financial challenges.

I was also determined to make sure that New Brunswick public library system would be leading and not lagging behind the rest of the country. The New Brunswick public library system that I left at the end of 2019 stands strong and proud in the province and in the country. It is a New Brunswick success story as attested by last summer consultation that went around the province, the report published recently by the well-known economist Dr. Herb Emery and his team from the University of New Brunswick Institute for Research, Data and Training, and the Newfoundland and Labrador report prepared for that province a few years ago in which the consultant hired to do the work for a major national consulting firm (a consultant who happened to be a retired New Brunswick Deputy Minister who oversaw New Brunswick Public Library Service in at least two (2) of his departments over the years) recommended that the province of Newfoundland and Labrador may want to consider adopting some sound management practices as well as some structural and strategic elements from New Brunswick Public Library Service.

I am also very proud to say that when I left, solid succession planning was in place – senior professional librarians in senior managing roles were ready (and had the highest competencies) to step in. These are **facts**.

I think I may have been naïve to think that **facts** and New Brunswick Public Library Service achievements over the years would speak for themselves and provide due respect to the generations of professional librarians and library staff who gave it all.

I know for a fact that three (3) senior talented professional librarians who have been working within New Brunswick Public Library Service in senior management roles for many years contacted me to ask me if they could put my name as a reference for them because they were considering applying or had already decided to apply. I responded to each of them that I would be pleased to provide reference for them. I know that at least two (2) of them were interviewed for the position, but I did not receive any call to provide reference for any of them.

Over the past 20 years, I was probably one of the first senior managers within government to actively recruit and repatriate young New Brunswickers as they were graduating with their Master of Library and/or Information Studies from various universities. New Brunswick Public Library Service offered them acting opportunities, work placements, work project, so we could bring them back to New Brunswick as soon as they graduated because my colleagues and I within New Brunswick Public Library Service knew that it was the best way to repatriate and retain professional librarians for the long term. I am very proud to say that these recruits are now at every levels of New Brunswick Public Library Service in positions such as Library Managers and Directors, specialized librarians (such as Reference Librarians, Children's Librarian, Public Service Development Librarians, Indigenous Service Librarian, Head of Units (at the regional and provincial office levels)), Assistant Regional Directors, Regional Directors, as well as in various positions at the provincial office. This ongoing repatriation initiative has been a tremendous success. It provided opportunities to young, talented and qualified professional librarians to come home and begin their career here. I am proud to say that they have contributed tremendously to the development of New Brunswick Public Library Service, providing innovative ideas and staffing stability (because New Brunswickers returning to New Brunswick want be here for the long term) while stimulating sound succession planning (so many talented professional librarians who are ready and eager to step up in various other positions within New Brunswick Public Library Service.

It is important to note that for professional librarians, librarianship is more than a job, it is a profession and a passion. When they join New Brunswick Public Library Service, they do not see this simply as a stepping stone to go into the larger Government of New Brunswick. The fact is that the great majority of them have stayed, thrived and have brought a significant contribution to the development of New Brunswick Public Library Service over the years. New Brunswick Public Library Service has an incredibly positive track record in term of employees' retention – they knew they could grow within the organization. However, the recent government decision regarding the appointment of the new Provincial Librarian/Executive Director of New Brunswick Public Library Service may now cast a doubt on all that. I can only imagine how that decision may have disappointed and demoralized many of them.

New Brunswick Public Library Service was not built overnight. It was built patiently, step by step, stone by stone, by generations of professional librarians who were visionary, hard workers and who became mentors to following generations.

Mr. Premier, it is also essential to recognize that for the Provincial Librarian/Executive Director position, educational qualifications and senior library management experience are also vital to the advocacy role necessary for public library development in changing times. The Provincial Librarian/Executive Director

is a chief advocate for public library services – to the public, to stakeholders, and within government itself.

The appointment of a person who is not a professional librarian and who has no experience in the "business" of developing and managing public libraries and public library systems is **incomprehensible** and **unacceptable** to me. It also sends an incredibly demoralizing and frightening message to anyone working within NBPLS at the moment as well as to the public. Those who are born and bred in New Brunswick as well as those who moved here believing it was worth their time to invest their energy in a career in the New Brunswick public library system and within the Government of New Brunswick may now have doubt about their choice.

When I became Provincial Librarian/Executive Director of New Brunswick Public Library Service 20 years ago, I felt that I was given a great opportunity to work hard for the long term and make a difference with others. In 1997-1998, the government had decided to eliminate the regional library boards, and all of a sudden, all the employees became New Brunswick Public Library Service (Government of New Brunswick) employees instead of being employed by regional boards in the regions. We had an incredible challenge in front of us which was to, together, become a truly provincial organization. Provincial Office and Regional Offices management joined forces through a Provincial Management Team and a structure of various provincial committees involving staff from all regions in specialized services such as children's services, cataloguing, public services development, statistics reporting, and so on. For example, it took approximately 7 years of teamwork and consensus building just to bring standardization to the classification of libraries and bring equity and consistency to level of responsibilities, salaries and classification of positions across the province – and this was done in a positive collaborative effort. Over these past 20 years, New Brunswick Public Library Service has become the unified provincial organization that elected officials ordered us to create following the review of the *New Brunswick Public Libraries Act*, and the establishment of the New Brunswick Public Libraries Board and the New Brunswick Public Libraries Foundation Board. I am proud to report that we have succeeded. This is a **fact**.

Today, we have a solid, unified, New Brunswick public library system that is well managed by New Brunswick Public Library Service. We have solid sets of provincial policies and guidelines, successful ongoing provincial programs and initiatives, successful partnerships such as those with cultural and patrimonial institutions, a thriving New Brunswick Public Libraries Foundation, a committed New Brunswick Public Libraries Board, and strong strategic and operational planning processes delivering consistently positive results. I could go on and on. New Brunswick Public Library Service and the New Brunswick public library system are truly a provincial treasure. This did not happen by magic. It is the result of an incredible amount of work carried on by hundred and hundred of New Brunswick Public Library Service employees at all levels over the years. And it was all funded by New Brunswickers. The investment of the citizens of New Brunswick into creating that success story must be preserved so it can continue to evolve positively in the future based on **facts** and the ongoing contribution of talented, knowledgeable, committed and passionate qualified staff and management team. Yes, passionate and qualified! This is also a **fact**.

**Mr. Premier, it appears to me that the recruitment process for the new Provincial Librarian/Executive Director of New Brunswick Public Library Service was carefully planned and executed, but profoundly flawed. Whoever directed this must have felt quite powerful, untouchable and invincible to think this would go unnoticed and unchallenged.**

As the retired Provincial Librarian/Executive Director, I see it as a misguided disrespect to the public and against a profession and generations of professional librarians and library staff who have built New Brunswick Public Library Service. The **facts** I outlined in my letter, and the legacy of generations of library staff who have worked within New Brunswick Public Library Service and professional librarians who managed the public library system to make it what it is today, **have been trampled on.**

I read in the media that a justification for this appointment was the *Corporate Talent Management Program*. This is at the least "**farcical**". First of all, this program, to my knowledge, was not designed or intended to be used to appoint unqualified candidates to positions. However, I have to point out that I believe that its design opened the door to this type of abuse. Only a small number of government employees are registered in this program and it does not include all very talented Government of New Brunswick (including New Brunswick Public Library Service) employees. Secondly, nowhere in the recruitment ad was it indicated that candidates enrolled in this program (even if they were unqualified) would be given priority – **fairness and transparency should have required at least such a statement.**

As a citizen, this appointment gives me grave concerns that this might be the new way that the government is going to fill positions anywhere in government in the future: by manipulating the recruitment ads (beyond their officially approved requirements) to "**tailoring**" them in order to facilitate particular agendas, political appointments, favoritism, friendships, and what else…

Mr. Premier, I understand from media reports that the candidate appointed to the position of Provincial Librarian/Executive Director of New Brunswick Public Library Service does not even have the basic qualifications to be considered for a Library Manager position of a small library at a Pay Band 2 level – because these positions require at least a bachelor's degree.

**I believe the competition process was seriously flawed from the beginning in unacceptable ways for a fair, transparent, and exemplary government and civil service.**

I also believe it would be important for government to review every step of the process that took place: the writing and approval of the recruitment ad, the screening of candidates, the interviews, the composition of the panel that conducted the interviews, the use of the Corporate Talent Management Program, the linguistic assessment, as well as the appointment itself.

I believe that my Assistant Deputy Minister was on the interview panel because he told me he would be. I also believe that the Human Resources Officer responsible for the competition would have been on the panel (it is a normal procedure). And then, there is always a 3rd person to ensure balance. I assumed that perhaps the Deputy Minister might also be on the panel. In positions at that level, it is my understanding that it would usually involve, in addition to the direct supervisor and a Human Resources Officer, another high-level civil servant such as another Assistant Deputy Minister or a Deputy Minister – this is how it was done when I was interviewed for the position 20 years ago.

Mr. Premier, I am sure that you could quickly identify the composition of the panel. Another important point is that there should never be a conflict of interest on an interview panel in relation to any candidate. Those are the simple rules I have been taught in my 20 years of involvement with recruitment working with Human Resources Services within Government of New Brunswick.

Mr. Premier, I believe that you have the duty to ensure that a comprehensive, in-depth and independent review of the entire recruitment process that took place to appoint the new Provincial Librarian/Executive Director of New Brunswick Public Library Service is carried on. Only such a review would allow you to have all the **facts** in hands. And only such a review could reassure the people of New Brunswick. Needless to say, this review should not be conducted by the Department of Post-Secondary Education, Training and Labour to avoid any perception of conflict of interest.

Mr. Premier, I believe that it was my duty to write this letter in order to alert you and give you the opportunity to correct this **unfair, unjustifiable and incomprehensible decision**. I trust that you will act with integrity when you have all the **facts**.

If you happen to discover that due processes were not followed or that there were flaws, the government has the **power and duty** to cancel the competition (even after a few months), rescind the appointment and begin a new process in whole or in part. I believe this type of actions has been done in the past.

Mr. Higgs, you are our Premier. This happened under your watch. I sincerely hope that you will look into this with all the seriousness it deserves. New Brunswick citizens and civil servants deserve nothing less.

Sincerely,

Sylvie Nadeau
Printed signed letter sent by mail to the Premier

Retired Provincial Librarian / Executive Director of New Brunswick Public Library Service
Citizen of New Brunswick

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C.c.: New Brunswick Public Libraries Board
New Brunswick Public Libraries Foundation
NB Library Trustees Association
Presidents of local public library boards
Atlantic Provinces Library Association - Trecia M. Schell, President
Association canadienne des professeures et professeurs d'université
Assemblée des bibliothécaires de l'Université de Moncton, campus de Moncton – Nathalie Richard, présidente
David Coon, Leader of the Green Party of NB
Kevin Vickers, Leader of the Liberal Party of NB

Kris Austin, Leader of the People Alliance Party of NB
Robert Gauvin, Independent Member of the Legislative Assembly
Bobbi-Jean MacKinnon, CBC
Jean-Philippe Hughes, Radio-Canada
Cédric Thévenin, Acadie Nouvelle
Kevin Bissett, Canadian Press
Barbara Simpson, Telegraph Journal
Andrew Waugh, Telegraph Journal
CTV News
Global News

Le 8 avril 2020

L'Honorable Blaine Higgs
Premier ministre du Nouveau-Brunswick
Place Chancery
C.P. 6000
Fredericton, NB E3B 5H1
premierministre@gnb.ca

M. le Premier ministre,

Mon nom est Sylvie Nadeau. J'ai occupé le poste de bibliothécaire provinciale/directrice générale du Service des bibliothèques publiques du Nouveau-Brunswick (SBPNB) pendant 20 ans, soit jusqu'à ma retraite à la fin du mois de décembre 2019.

Je suis récemment revenue dans la province après un voyage de deux mois à l'étranger afin de célébrer ma retraite. C'est à mon retour que j'ai appris la nouvelle de la nomination du nouveau bibliothécaire provincial/directeur général du Service des bibliothèques publiques du Nouveau-Brunswick.

Avant de passer au sujet de ma lettre, je voudrais d'abord vous remercier et vous féliciter pour votre leadership et la manière résolue avec laquelle vous avez pris des décisions depuis le début de la pandémie du COVID-19, une situation qui pourrait malheureusement perdurer pendant un certain temps.

Par respect face aux exigences de vos responsabilités liées à la pandémie du COVID-19, j'ai retardé l'envoi de cette lettre. J'espère toutefois qu'elle vous arrivera à un moment où vous aurez la possibilité d'examiner les points que je soulève et de prendre les mesures appropriées afin de corriger un processus préjudiciable qui a de nombreuses failles – une situation injuste et troublante pour la population du Nouveau-Brunswick.

M. le Premier ministre, je dois vous dire que bien que j'aie été consternée et déçue d'apprendre la décision qui a été prise de nommer une personne ne possédant pas une Maîtrise en bibliothéconomie et/ou sciences de l'information (MBSI) et sans expérience dans la gestion des bibliothèques au poste de bibliothécaire provincial.e/direction générale du Service des bibliothèques publiques du Nouveau-Brunswick, je dois aussi vous dire que la décision ne m'a pas complètement surprise. En effet, il est possible que cela se préparait depuis un certain temps. Pour vous dire la vérité, quand j'ai lu l'annonce de recrutement qui a été diffusée en novembre, j'ai craint qu'une telle chose puisse se produire.

En tant que citoyenne, je vous ai suivi dans les médias. Selon ce que je vous ai entendu et lu dire, j'ai compris que vous vouliez devenir le Premier ministre du Nouveau-Brunswick afin de vous assurer que la province soit prospère. J'ai aussi compris que vous croyez en l'importance de l'intégrité, de pratiques équitables et de prises de décisions fondées sur des **faits**.

Alors me voici aujourd'hui, une fonctionnaire à la retraite. Je suis dorénavant seulement une citoyenne, et vous êtes mon Premier ministre. Au fil des ans, j'ai entendu à plusieurs reprises que le gouvernement du Nouveau-Brunswick voulait être le meilleur employeur qui soit, et attirer et retenir les employés les plus compétents et les plus prometteurs.

Le réseau des bibliothèques publiques du Nouveau-Brunswick et le Service des bibliothèques publiques du Nouveau-Brunswick (la direction du gouvernement qui administre le réseau) ont été mis sur pied et développés au cours d'une période de 66 ans par des générations de bibliothécaires professionnel.le.s diplômé.e.s qui y ont assumé des rôles de gestion à un niveau élevé, ainsi que par du personnel qualifié et talentueux à tous les niveaux de l'organisation.

M. le Premier ministre, je ne sais pas si des gens ont essayé de vous convaincre (ou de convaincre le gouvernement) du contraire, mais c'est un fait que les bibliothécaires professionnel.le.s sont de très bons gestionnaires. Leur réputation et les résultats de leur travail le prouvent sans équivoque au Nouveau-Brunswick.

Je crois que nous pouvons comparer l'extraordinaire réseau des bibliothèques publiques que nous avons en place aujourd'hui au Nouveau-Brunswick à une cathédrale. Selon moi, la comparaison est pertinente parce que ces magnifiques édifices que nous pouvons visiter un peu partout dans le monde ont été bâtis par des générations de personnes animées par une passion hors du commun et un engagement extraordinaire. Ces personnes étaient aussi unies par une vision commune et une foi profonde envers le bien commun – soit en quelque chose qui les dépassait. Ces constructions ont aussi nécessité de nombreuses compétences et du savoir-faire. Comme vous le savez, une personne ne devient pas architecte simplement parce qu'on lui a remis entre les mains de grandes feuilles de papier et des crayons pour dessiner. De même, une personne ne devient pas un maçon qui peut ériger des murs de pierre simplement parce qu'on lui a remis un seau contenant du mortier et quelques outils. Ces deux professions nécessitent des années de formation et d'apprentissage.

Alors pourquoi le gouvernement du Nouveau-Brunswick a-t-il nommé au poste de bibliothécaire provincial.e/direction générale du Service des bibliothèques publiques du Nouveau-Brunswick une personne ne possédant ni la formation académique requise, soit la Maîtrise en bibliothéconomie et/ou sciences de l'information, ni les années d'expérience pertinentes dans le domaine de la « gestion des bibliothèques »?

Pourquoi est-ce que le gouvernement a pris cette décision alors qu'il y avait des candidat.e.s (au sein du Service des bibliothèques publiques du Nouveau-Brunswick) qui étaient hautement qualifié.e.s et compétent.e.s, et qui détenaient les années d'expérience requises dans le domaine de la gestion des bibliothèques?

M. le Premier ministre, je ne sais pas si vous savez ceci, mais l'annonce de recrutement qui a été publiée par le gouvernement l'automne dernier n'était pas conforme aux qualifications et au niveau d'expérience indiqués dans le Questionnaire de Description de Poste (QDP) qui a été soumis au comité de classification (des postes) du Bureau des ressources humaines du Gouvernement du Nouveau-Brunswick il y a environ 10 ans. Suite à l'examen de ce document, ce comité avait officiellement approuvé la classification de ce poste au niveau de l'échelle salariale 9. Les exigences minimales requises qui sont indiquées dans ce document officiel qui a été approuvé sont les suivantes :

> ***Maîtrise en bibliothéconomie et/ou sciences de l'information (MBSI), ainsi que 9 années d'expérience croissante, incluant la gestion et la supervision de bibliothèques. La connaissance de grands réseaux de bibliothèques est essentielle (traduction).*** (sans clause d'équivalence)

Ce Questionnaire de Description de Poste est un important document du Gouvernement du Nouveau-Brunswick car il définit le poste tout en ayant servi à déterminer sa classification adéquate au niveau de l'échelle salariale 9 en fonction de l'ensemble de ses responsabilités, ainsi que du haut niveau académique et de l'expérience spécialisée en gestion de bibliothèque qui sont requis.

Sur le plan administratif, une fois approuvé, le Questionnaire de Description de Poste sert à rédiger les spécifications du poste (« specs. »), la description de poste ainsi que l'annonce de recrutement. Ces divers documents forment un ensemble qui est censé être cohérent. C'est la façon dont cela est supposé fonctionner.

Lorsque, en septembre 2019, j'ai annoncé ma décision de prendre ma retraite, j'ai transmis à l'agente des ressources humaines qui gérait ce dossier et à mon sous-ministre adjoint l'annonce de recrutement d'il y a 20 ans ainsi qu'une copie du Questionnaire de Description de Poste qui avait été approuvé afin que l'annonce de recrutement puisse être mise à jour en fonction de ce document officiel clé.

M. le Premier ministre, au cours des 66 dernières années, le poste de bibliothécaire provincial.e a toujours nécessité les qualifications de bibliothécaire professionnel.le ainsi qu'un nombre élevé d'années d'expérience dans le domaine de la « gestion des bibliothèques ». Et le poste a toujours été comblé avec des personnes possédant ces qualifications.

L'annonce de recrutement qui a été diffusée en novembre 2019 indiquait les exigences suivantes :

> *« Posséder une maîtrise en bibliothéconomie et/ou sciences de l'information d'un programme accrédité par l'ALA, au moins huit (8) années d'expérience caractérisées par des responsabilités croissantes reliées dont au moins trois (3) années d'expérience à titre de gestionnaire dans un cadre opérationnel complexe comprenant des responsabilités en ressources humaines et financières. L'équivalent en éducation, en formation et en expérience pourrait être considéré. »*

Bien que la Maîtrise en bibliothéconomie et/ou sciences de l'information soit indiquée dans l'annonce qui a été diffusée, le texte du Questionnaire de Description de Poste qui **manque** dans l'annonce de recrutement est important : ***ainsi que 9 années d'expérience croissante, incluant la gestion et la supervision de bibliothèques. La connaissance de grands réseaux de bibliothèques est essentielle*** – n'apparaît pas dans l'annonce.

Et ce qui a été **ajouté** dans l'annonce est aussi important : « (…) *au moins huit (8) années d'expérience caractérisées par des responsabilités croissantes reliées dont au moins trois (3) années d'expérience à titre de gestionnaire dans un cadre opérationnel complexe comprenant des responsabilités en ressources humaines et financières. L'équivalent en éducation, en formation et en expérience pourrait être considéré. »* ne provient pas du Questionnaire de Description de Poste.

Le libellé du texte de l'annonce de recrutement n'est pas sans conséquence. **En effet, en n'incluant pas la composante de l'expérience en gestion de bibliothèques et en ajoutant la clause d'équivalence, on ouvrait ainsi la porte à toutes sortes d'interprétation afin de permettre toute une gamme d'équivalences.** Il est évident que cela a eu un impact direct sur le processus d'évaluation des candidatures reçues et la sélection des personnes qui ont été invitées à passer une entrevue. À l'étape suivante du processus, cela a permis la nomination d'une personne ne possédant ni une Maîtrise en bibliothéconomie et/ou sciences de l'information ni d'expérience en gestion de bibliothèques.

Mais, pourquoi? Est-ce que quelqu'un peut m'expliquer comment cela est arrivé et pourquoi cette annonce de recrutement s'est écartée à ce point des qualifications indiquées dans le Questionnaire de Description de Poste approuvé?

Pourquoi est-ce que l'annonce de recrutement a été rédigée et approuvée de cette façon? Cela devait être intentionnel. Mais, encore une fois, pourquoi? À quelle fin? Comment se fait-il que l'annonce de recrutement ait été approuvée et diffusée en incluant un libellé qui n'était pas conforme au Questionnaire de Description de Poste?

**Je crois que la classification de ce poste n'aurait <u>jamais</u> été approuvée au niveau de l'échelle salariale 9 si la description des qualifications requises n'avait pas indiqué <u>l'obligation impérative</u> d'avoir une *Maîtrise en bibliothéconomie et/ou sciences de l'information ainsi que 9 années d'expérience croissante, incluant la gestion et la supervision de bibliothèques,* en plus d'indiquer que *la connaissance de grands réseaux de bibliothèques est essentielle*.**

Lorsque mon sous-ministre adjoint (qui était en poste l'automne dernier) a été nommé à son poste il y a environ cinq (5) ans, l'une des premières choses qu'il m'a dites au téléphone était que n'importe qui possédant de l'expérience en gestion pouvait faire mon travail et qu'il n'était pas nécessaire d'être un.e bibliothécaire professionnel.le pour faire ce travail. Je n'ai jamais compris pourquoi nous étions en train d'avoir cette conversation. Il va sans dire que j'ai été surprise et troublée par ses commentaires. Je n'avais jamais été traitée de cette façon au cours de mes 15 premières années dans mon poste de bibliothécaire provinciale/directrice générale du Service des bibliothèques publiques du Nouveau-Brunswick. De toute évidence, j'ai réagi fortement à ces affirmations et je lui ai communiqué mon désaccord. Je lui ai aussi dit que j'étais consternée à l'idée que le ministère de l'Éducation postsecondaire, de la Formation et du Travail, un ministère dédié à l'éducation postsecondaire et à la gestion d'un programme d'aide financière offrant des bourses et des prêts à des Néo-Brunswickois.e.s (afin qu'ils/elles puissent poursuivre une Maîtrise en bibliothéconomie et/ou sciences de l'information à l'extérieur de la province et revenir au Nouveau-Brunswick afin de contribuer à notre société et à notre réseau de bibliothèques) adhère à l'opinion que l'éducation postsecondaire et un diplôme spécialisé de maîtrise (2e cycle) n'avaient pas de valeur ni d'importance. En fait, je ne pouvais pas croire à l'époque que l'opinion qu'il exprimait avec conviction pouvait aussi représenter le point de vue du ministère ou du gouvernement. Je croyais qu'il s'agissait de son opinion personnelle.

Je dois dire que tout au long de la plupart de mes 20 ans de carrière comme bibliothécaire provinciale/ directrice générale du Service des bibliothèques publiques du Nouveau-Brunswick, mes qualifications comme bibliothécaire professionnelle, mon expérience en gestion de bibliothèques, ainsi que mes services loyaux et mon expertise ont été reconnus et respectés par divers sous-ministres adjoints, sous-ministres et ministres, ainsi que par mon personnel, mes collègues et les intervenants dans la province.

Au cours des dernières années, étant consciente que mon sous-ministre adjoint croyait que n'importe qui ayant une quelconque expérience en gestion pouvait gérer n'importe quoi – y compris le Service des bibliothèques publiques du Nouveau-Brunswick, j'ai persévéré à espérer que la performance du Service des bibliothèques publiques du Nouveau-Brunswick et les résultats de notre travail finiraient par le convaincre du contraire. En d'autres mots, je pensais que les **faits** parleraient d'eux-mêmes et auraient de l'importance.

M. le Premier ministre, le Service des bibliothèques publiques du Nouveau-Brunswick est une direction du gouvernement qui est très bien gérée tel que le démontre ses solides réalisations. Je peux aussi vous assurer que tout au long des 20 années où j'ai été à la tête du Service des bibliothèques publiques du Nouveau-Brunswick, j'ai donné mon maximum. Mon style de gestion était centré sur le travail d'équipe, la collaboration, l'atteinte de consensus, l'établissement de bonnes relations dans la province, l'ouverture, la transparence ainsi que le développement des personnes qui oeuvraient à mes côtés et au sein de l'ensemble du Service des bibliothèques publiques du Nouveau-Brunswick. J'ai aussi pris soin de leur donner le pouvoir dont ils/elles avaient besoin pour faire leur travail. J'ai aussi profondément cru – et je continue de croire – en la mission des bibliothèques publiques. Je n'ai jamais compté mes heures de travail. J'ai été loyale envers tous les gouvernements en place et ultimement nos clients – la population néo-brunswickoise et les usagers des bibliothèques publiques. J'ai toujours eu un engagement profond à offrir les meilleurs services possibles à la population en dépit des défis financiers auxquels nous étions confrontés.

J'étais aussi déterminée à faire en sorte que le réseau des bibliothèques publiques de la province se distingue par son leadership et qu'il n'affiche pas de retard par rapport au reste du pays. Le réseau des bibliothèques publiques du Nouveau-Brunswick que j'ai laissé derrière moi à la fin de 2019 est un réseau solide et fier de ses réalisations et qui bénéficie de cette reconnaissance tant dans la province qu'ailleurs au pays. Il s'agit d'une réussite telle que l'atteste la consultation publique qui a eu lieu autour de la province l'été dernier, le rapport publié par le Dr. Herb Emery (économiste bien connu) et son équipe de recherche de l'Institut de recherche, de données et de formation de l'Université du Nouveau-Brunswick, ainsi que le rapport qui a été rédigé pour la province de Terre-Neuve et Labrador il y a quelques années par un consultant embauché par une firme nationale (un consultant qui est d'ailleurs un sous-ministre à la retraite du gouvernement du Nouveau-Brunswick qui a eu la responsabilité du Service des bibliothèques publiques du Nouveau-Brunswick dans deux des ministères qu'il a dirigés). Dans ce rapport, le consultant en question a fait des recommandations à l'effet que la province de Terre-Neuve et Labrador voudrait peut-être considérer l'adoption de certaines pratiques de gestion ainsi que des éléments structuraux et stratégiques du Service des bibliothèques publiques du Nouveau-Brunswick.

Je suis aussi très fière de dire que lorsque j'ai quitté le Service des bibliothèques publiques du Nouveau-Brunswick, une solide relève était en place – soit des bibliothécaires professionnel.le.s qui occupaient des postes de gestion à un haut niveau et qui étaient prêt.e.s à prendre la relève. Ce sont des **faits**.

Je pense que j'ai probablement été naïve de penser que les **faits** et les **réalisations** du Service des bibliothèques publiques du Nouveau-Brunswick au fil des ans parleraient par eux-mêmes et suffiraient pour rendre justice aux générations de bibliothécaires professionnel.le.s et de personnel de bibliothèques qui ont tant contribué. Bref, que ces personnes recevraient le respect qu'elles méritent.

Je sais que trois bibliothécaires professionnel.le.s chevronné.e.s et de talent qui travaillent au sein du Service des bibliothèques publiques du Nouveau-Brunswick dans des rôles de gestion de haut niveau depuis plusieurs années m'ont contactée afin de me demander si elles/ils pouvaient soumettre mon nom comme une personne qui pourrait fournir des références à leur sujet dans le cadre du concours de recrutement parce que ces personnes songeaient à soumettre leur candidature ou avaient décidé de la soumettre. J'ai répondu à chacune de ces personnes que je serais heureuse de fournir des références à leur sujet. Je sais qu'au moins deux (2) de ces personnes ont été interviewées pour le poste, mais je n'ai reçu aucun appel me demandant de fournir des références pour elles.

Au cours des 20 dernières années, j'ai probablement été une des premières hautes fonctionnaires du gouvernement à activement recruter et rapatrier des jeunes Néo-Brunswickois.es suite à l'obtention de leur diplôme de Maîtrise en bibliothéconomie et/ou sciences de l'information de diverses universités. Le Service des bibliothèques publiques du Nouveau-Brunswick leur a offert des emplois tels que des possibilités d'intérim, de stages ou des projets afin de les ramener au Nouveau-Brunswick le plus tôt possible après l'obtention de leur diplôme parce que mes collègues et moi étions convaincus que c'était la meilleure façon de les rapatrier et de les garder dans la province à long terme. Je suis très fière de vous dire que ces recrues travaillent aujourd'hui à tous les niveaux du Service des bibliothèques publiques du Nouveau-Brunswick dans des postes tels que gestionnaires, directrices et directeurs de bibliothèque, bibliothécaires spécialisé.e.s (services de référence, services pour enfants, développement des services publics, services aux autochtones, chefs d'unités (aux niveaux régional et provincial)), directrice régionale adjointe/directeur régional adjoint, directrice régionale/directeur régional, ainsi que dans divers rôles au bureau provincial. Cette initiative continue de rapatriement est une grande réussite. Elle a offert à un grand nombre de jeunes bibliothécaires professionnel.le.s talentueux/talentueuses et qualifié.e.s la possibilité de retourner dans leur province natale et d'y débuter leur carrière. Je suis fière de dire qu'elles/ils ont contribué grandement au développement du Service des bibliothèques publiques du Nouveau-Brunswick en proposant des idées innovatrices tout en apportant une stabilité sur le plan des ressources humaines (parce que les Néo-Brunswickois.e.s qui reviennent au Nouveau-Brunswick. veulent vivre ici à long terme). Cette initiative a aussi été un puissant outil de planification de la relève car nous avons aujourd'hui un nombre significatif de bibliothécaires professionnel.le.s qui sont prêt.e.s et enthousiastes face à la possibilité de relever le défi d'occuper des postes de plus haut niveau au sein du Service des bibliothèques publiques du Nouveau-Brunswick.

Il est important de noter que pour les bibliothécaires professionnel.le.s, la bibliothéconomie est bien plus qu'un simple emploi, il s'agit d'une profession et d'une passion. Lorsqu'elles/ils se joignent au Service des bibliothèques publiques du Nouveau-Brunswick, ils/elles ne considèrent pas leur entrée en fonction simplement comme un tremplin leur permettant de trouver un autre emploi au sein du reste du gouvernement du Nouveau-Brunswick. Le fait est que la grande majorité de ces recrues est demeurée au Service des bibliothèques publiques du Nouveau-Brunswick, a acquis de l'expérience et a apporté une importante contribution au développement du Service des bibliothèques publiques du Nouveau-Brunswick au fil des ans. Le Service des bibliothèques publiques du Nouveau-Brunswick se distingue par le fait que ses employé.e.s y restent pendant de nombreuses années parce qu'elles/ils savent qu'elles/ils peuvent se développer au sein de l'organisation. Toutefois, la récente décision du gouvernement concernant la nomination du nouveau bibliothécaire provincial/directeur général du Service des bibliothèques publiques du Nouveau-Brunswick jette maintenant un doute sur tout cela. Je peux seulement imaginer à quel point cette décision a déçu et démoralisé nombre d'entre elles et eux.

Le Service des bibliothèques publiques du Nouveau-Brunswick n'a pas été bâti en un jour. Cette organisation a été construite avec patience, étape par étape, pierre par pierre, par des générations de bibliothécaires professionnel.le.s qui étaient visionnaires, de grand.e.s travaillant.e.s et qui sont aussi devenu.e.s des mentors pour les générations suivantes.

M. le Premier ministre, il est aussi essentiel de reconnaître que pour le poste de bibliothécaire provincial.e/direction générale du Service des bibliothèques publiques du Nouveau-Brunswick, les qualifications académiques et l'expérience en gestion de bibliothèques à un niveau chevronné sont de la plus haute importance pour assumer le rôle de promotion et de défense nécessaires au développement

des bibliothèques publiques en cette période de changement. La/le bibliothécaire provincial.le est le promoteur/défenseur en chef des services de bibliothèque publique auprès du public, des intervenants et au sein même du gouvernement.

La nomination d'une personne qui n'est pas bibliothécaire professionnel et qui n'a aucune expérience dans le « domaine » du développement et de la gestion des bibliothèques publiques et des réseaux de bibliothèques publiques est **incompréhensible et inacceptable** selon moi. Cette décision envoie aussi un message effrayant et démoralisant à toute personne oeuvrant au sein du Service des bibliothèques publiques du Nouveau-Brunswick ainsi qu'à la population. Les personnes qui sont nées ici ainsi que les personnes qui ont déménagé ici en croyant que cela valait la peine d'investir leur temps et leur énergie dans une carrière au sein du Service des bibliothèques publiques du Nouveau-Brunswick et du Gouvernement du Nouveau-Brunswick ont probablement maintenant des doutes face au choix qu'elles/ ils ont fait.

Lorsque je suis devenue bibliothécaire provinciale/directrice générale du Service des bibliothèques publiques du Nouveau-Brunswick il y a 20 ans, j'ai pensé qu'on m'avait donné une fantastique possibilité de travailler fort, à long terme, avec d'autres pour faire une différence. En 1997-1998, lorsque le gouvernement a décidé d'éliminer les commissions régionales de bibliothèques, tout d'un coup tout le personnel du réseau des bibliothèques publiques est devenu le personnel du Service des bibliothèques publiques du Nouveau-Brunswick (et du gouvernement du Nouveau-Brunswick) au lieu de continuer d'être, dans les régions, du personnel relevant de leur commission régionale. Nous avions un très grand défi à relever car nous avions reçu le mandat de devenir ensemble une véritable organisation provinciale. La direction du bureau provincial et des bureaux régionaux ont joint leurs forces par le biais d'une équipe provinciale de gestion et d'une structure provinciale de divers comités provinciaux impliquant du personnel spécialisé dans divers secteurs de service tels que la référence, les services pour enfants, le catalogage, le développement des services publics, les statistiques, etc. – et ces personnes provenaient de toutes les régions. Entre autres, cela nous a pris environ 7 ans de travail d'équipe et de recherche de consensus pour établir et uniformiser une classification des bibliothèques, puis assurer l'équité et une uniformité en ce qui a trait aux niveaux de responsabilités, aux échelles salariales et à la classification du personnel occupant divers postes dans la province – et cela a été réalisé dans le cadre d'un effort positif de collaboration. Au cours des 20 dernières années, le Service des bibliothèques publiques du Nouveau-Brunswick est devenu cette organisation provinciale unifiée que les élu.e.s nous avaient mandatés de créer suite à la révision de la *Loi sur les bibliothèques publiques du Nouveau-Brunswick*, ainsi qu'à l'établissement de la Commission des bibliothèques publiques du Nouveau-Brunswick et de la Fondation des bibliothèques publiques du Nouveau-Brunswick. Je suis fière de vous confirmer que nous avons accompli cette mission. C'est un **fait**.

Aujourd'hui, nous avons un réseau de bibliothèques publiques qui est solide, unifié et bien géré par le Service des bibliothèques publiques du Nouveau-Brunswick. Nous avons un ensemble de politiques et de lignes directrices provinciales, des initiatives et des programmes provinciaux bien établis, des partenariats réussis qui fonctionnent bien tels que ceux avec les institutions culturelles et patrimoniales, une Fondation des bibliothèques publiques dont le succès des activités ne cesse de croître, une Commission des bibliothèques publiques engagée, ainsi que des processus de planification stratégique et opérationnelle qui livrent des résultats positifs de façon continue. Je pourrais mettre en valeur bien d'autres réalisations encore. Le Service des bibliothèques publiques du Nouveau-Brunswick et le réseau des bibliothèques publiques du Nouveau-Brunswick. sont un trésor provincial. Mais, ceci ne s'est pas

produit en donnant un coup de baguette magique. C'est le fruit de l'énorme travail et des efforts continus de centaines et de centaines d'employé.e.s du Service des bibliothèques publiques du Nouveau-Brunswick à tous les niveaux de l'organisation au fil des ans. Et cette grande réussite a été financée par la population du Nouveau-Brunswick. Cet investissement des citoyen.ne.s du Nouveau-Brunswick, qui a permis cette grande réussite, doit être protégé afin que le Service des bibliothèques publiques du Nouveau-Brunswick puisse continuer d'évoluer positivement dans l'avenir en s'appuyant sur des faits et la contribution continue de son personnel et d'une équipe de gestion qualifiés, passionnés, doués et engagés. Oui, passionnés et qualifiés. C'est aussi un **fait**.

**M. le Premier ministre, il semble que le processus de recrutement du nouveau bibliothécaire provincial/directeur général du Service des bibliothèques publiques du Nouveau-Brunswick a été soigneusement planifié et exécuté, mais qu'il comprend de sérieuses failles. Quiconque a dirigé ce processus a dû se penser puissant, intouchable et invincible pour croire que cela allait passer inaperçu ou sans contestation.**

À titre de bibliothécaire provinciale/directrice générale maintenant à la retraite, je crois qu'il s'agit d'un manque de respect flagrant et malavisé envers le public, ainsi qu'envers une profession et des générations de bibliothécaires professionnel.le.s et d'employé.e.s qui ont bâti le Service des bibliothèques publiques du Nouveau-Brunswick. Les **faits** que j'ai décrits dans cette lettre et l'héritage laissé par des générations d'employé.e.s qui ont œuvré au sein du Service des bibliothèques publiques du Nouveau-Brunswick et de bibliothécaires professionnel.le.s qui ont géré le réseau des bibliothèques publiques pour en faire ce qu'il est aujourd'hui **ont été littéralement piétinés**.

J'ai lu dans les médias que l'une des raisons qui a été donnée pour justifier cette nomination est le *Programme de gestion du talent au niveau du gouvernement*. Cette justification est pour le moins « **ridicule** ». D'abord, ce programme, à ma connaissance, n'a pas été conçu pour permettre de nommer des candidat.e.s non qualifié.e.s à des postes. Cependant, je dois dire que, selon moi, sa conception ouvrait la porte à des abus de ce genre. Tous les employé.e.s du Gouvernement du Nouveau-Brunswick (et du Service des bibliothèques publiques du Nouveau-Brunswick) qui ont un grand talent ou qui sont prometteurs ne sont pas inscrit.e.s à ce programme. En fait, seul un petit nombre d'employé.e.s du gouvernement y est inscrit. Deuxièmement, j'aimerais indiquer que l'annonce de recrutement n'indiquait nulle part que les fonctionnaires inscrits à ce programme de gestion du talent aurait la priorité même s'ils/elles n'étaient pas qualifié.e.s pour le poste. **Un souci d'équité et de transparence aurait dû prévaloir et nécessiter l'inclusion d'un tel énoncé.**

En tant que citoyenne, cette nomination m'inquiète énormément parce qu'elle pourrait signaler l'adoption par le gouvernement d'une nouvelle façon de faire pour combler des postes n'importe où dans la fonction publique à l'avenir, soit, entre autres, en manipulant les annonces de recrutement sans tenir compte des qualifications officiellement requises dans le but de les « **personnaliser** » et d'ainsi faciliter certains agendas, des nominations politiques, le favoritisme, l'amitié et quoi d'autres encore…

M. le Premier ministre, je comprends, suite à la lecture des articles diffusés dans les médias, que le candidat qui a été nommé au poste de bibliothécaire provincial/directeur général du Service des bibliothèques publiques du Nouveau-Brunswick n'a même pas les qualifications académiques de base requises pour être considéré pour un poste de gestionnaire d'une petite bibliothèque au niveau de l'échelle salariale 2 – parce que ces postes requièrent au moins un baccalauréat.

**Je crois que le processus de recrutement de ce poste comportait de nombreuses failles inacceptables dès le début du processus, ce qui est inadmissible pour un gouvernement et un service public qui doit être équitable, transparent et exemplaire.**

Je crois également qu'il serait important que le gouvernement examine chaque étape du processus qui a eu lieu : la rédaction et l'approbation de l'annonce de recrutement, la pré-sélection des candidat.e.s, les entrevues, la composition du comité d'entrevue, l'évaluation des compétences linguistiques, l'utilisation du programme de gestion du talent, ainsi que la nomination elle-même.

Je crois que mon sous-ministre adjoint était sur le comité d'entrevue parce qu'il m'avait dit qu'il en ferait partie. Je crois aussi que l'agente des ressources humaines qui était responsable de la coordination de ce concours aurait normalement été membre de ce comité (c'est la procédure habituelle). Et ensuite, il y a toujours une 3e personne pour assurer un certain équilibre. J'ai assumé que notre sous-ministre allait peut-être être cette personne. Pour un poste à ce niveau, le comité comprend normalement la/le superviseur.e direct, un.e agent.e des ressources humaines et un.e autre haut.e fonctionnaire au niveau hiérarchique de sous-ministre adjoint ou de sous-ministre – en tout cas c'est de la façon que cela s'est passé lorsque j'ai été interviewée pour le poste il y a 20 ans.

Alors M. le Premier ministre, je suis certaine que vous pourriez rapidement déterminer quelle était la composition du comité. Un autre point important est que, au sein du comité d'entrevue, il ne devrait jamais y avoir de conflit d'intérêt par rapport à un.e candidat.e. Ce sont des règles très simples que les services des ressources humaines m'ont enseignées au fil de mes 20 années de travail à mener à bien des concours de recrutement au sein du Gouvernement du Nouveau-Brunswick.

**M. le Premier ministre, je crois qu'il est de votre devoir de mener un examen détaillé, en profondeur et indépendant de l'ensemble du processus de recrutement qui a mené à la nomination du nouveau bibliothécaire provincial/directeur général du Service des bibliothèques publiques du Nouveau-Bunswick.** Seul un tel examen vous permettra d'avoir tous les **faits** en main. Et seul un tel examen pourrait rassurer la population du Nouveau-Brunswick. Il va sans dire que cet examen ne devrait pas être mené par le ministère de l'Éducation postsecondaire, de la Formation et du Travail afin d'éviter toute perception de conflit d'intérêt.

M. le Premier ministre, j'ai cru qu'il était de mon devoir de vous écrire cette lettre afin de vous alerter et de vous donner la chance de rectifier cette décision **injuste, injustifiable et incompréhensible**. **Je m'en remets à votre intégrité aux vues de la connaissance des faits.**

S'il advenait que vous découvriez que le processus approprié n'a pas été suivi ou qu'il a comporté des failles, le gouvernement a le **pouvoir et le devoir** d'annuler le concours (même si quelques mois ont passé), d'annuler la nomination et de recommencer le processus en tout ou en partie. Je crois que ce genre d'actions a déjà eu lieu dans le passé.

M. Higgs, vous êtes notre Premier ministre. Cette nomination s'est produite sous votre gouverne. J'espère sincèrement que vous examinerez la situation avec toute l'attention qu'elle mérite. Les citoyen.ne.s et les fonctionnaires du Nouveau-Brunswick le méritent.

Je vous prie d'agréer l'expression de mes plus respectueuses salutations.

Sylvie Nadeau
Version imprimée de cette lettre a été signée et envoyée au Premier ministre par la poste

Ancienne bibliothécaire provinciale/directrice générale du Service des bibliothèques publiques du Nouveau-Brunswick - à la retraite
Citoyenne du Nouveau-Brunswick

275, rue Queen, St. Andrews, NB E5B 1E7
sylwer@bellaliant.net
Tél. (506) 529-4796

C.c.: Commission des bibliothèques publiques du N.-B.
Fondation des bibliothèques publiques du N.-B.
Association des commissaires de bibliothèque du N.-B.
Atlantic Provinces Library Association - Trecia M. Schell, présidente
Président.es des commissions locales de bibliothèques publiques
Association canadienne des professeures et professeurs d'université
Assemblée des bibliothécaires de l'Université de Moncton, campus de Moncton – Nathalie Richard, présidente
David Coon, Chef du Parti vert du N.-B.
Kevin Vickers, Chef du Parti Libéral du N.-B.
Kris Austin, Chef du Parti de l'Alliance des Gens du N.-B.
Robert Gauvin, député indépendant
Bobbi-Jean MacKinnon, CBC
Jean-Philippe Hughes, Radio-Canada
Cédric Thévenin, Acadie Nouvelle
Kevin Bissett, Presse canadienne
Barbara Simpson, Telegraph-Journal
Andrew Waugh, Telegraph-Journal
CTV News
Global News

**Text published in Telegraph Journal (April 22, 2020) and Daily Gleaner**

I am saddened that the Premier's Office is defending hiring someone without necessary qualifications for the head of the province's public libraries. The explanation is inadequate that the candidate, Mr. Kevin Cormier, was enrolled in the *Corporate Talent Management Program* and that we should all understand that this is the end of the story. And we are asked to believe that now the only thing left to do is for his supervisors to assess his performance at the end of his probation period to determine if he will get "permanent" status? This explanation is disturbing. In addition, it is a diversion.

The issue is the following: can the government explain why qualifications (academic and specialized experience) seem to no longer be relevant as long as the appointment can be justified under the Talent Management Program? The qualifications related to government positions are stated as official requirement in Position Description Questionnaires used to define positions (their scope of work, role and responsibilities). The PDQ that was approved by the government for the Provincial Librarian position states the following essential qualifications: "Master of Library and/or Information Studies (MLIS) with 9 years of progressive experience including management and supervision of library operations. Knowledge of large network library systems is essential." Mr. Cormier has none of these essential qualifications.

A secondary issue is the following: can the government explain why experienced, talented and qualified candidates (meeting all the qualifications of the Provincial Librarian position as per the approved PDQ) who applied for the position as part of the process were pushed aside to allow the appointment of an unqualified candidate?

In my view, the recruitment process was flawed and problematic from the very beginning of the process and in its following steps. The only action from the Premier that would make me believe that the government is serious about fair and transparent processes, would be to conduct an independent review of the recruitment process that took place. I am convinced that the Premier will discover flaws that would warrant the cancellation of the competition and of the appointment. I believe the Civil Service Act or its regulations would provide support for that. We are living in a democratic society in which government has the duty to be fair and transparent.

Sylvie Nadeau

Retired Provincial Librarian

**Texte publié dans le Telegraph Journal (le 22 avril 2020) et le Daily Gleaner**

Je suis peinée que le bureau du Premier ministre défende la décision qui a été prise d'embaucher une personne qui n'a pas les qualifications requises à la tête des bibliothèques publiques de la province. L'explication, à l'effet que M. Kevin Cormier était inscrit au *Programme de gestion du talent au niveau du gouvernement* et que par conséquent nous devrions tous comprendre qu'il s'agit de la fin de cette histoire, est inadéquate. Et on nous demande maintenant de croire que la seule chose qu'il reste à faire est d'attendre que ses superviseurs évaluent son rendement à la fin de sa période de probation afin de déterminer s'il obtiendra sa « permanence » dans le poste?

Cette explication est troublante. De plus, il s'agit d'une diversion.

Les vraies questions sont les suivantes: est-ce que le gouvernement peut expliquer pourquoi les qualifications (académiques et sur le plan de l'expérience) semblent ne plus être pertinentes dès que l'on peut justifier la nomination en vertu du programme de gestion du talent? Les qualifications liées è des postes au sein du gouvernement sont établies comme des exigences essentielles dans les Questionnaires de description de poste (QDP) utilisés pour définir les postes (la portée du travail, ainsi que les rôle et responsabilités). Le QDP qui a été approuvé par le gouvernement pour le poste de bibliothécaire provincial.e stipule les qualifications suivantes : « maîtrise en bibliothéconomie et / ou sciences de l'information (MBSI) ainsi que 9 années d'expérience croissante, incluant la gestion et la supervision de bibliothèques. La connaissance de grands réseaux de bibliothèques est essentielle. » M. Cormier n'a aucune de ces qualifications.

La deuxième question est la suivante : est-ce que le gouvernement peut expliquer pourquoi des candidat.e.s qualifié.e.s, expérimenté.e.s et de talent (qui satisfaisaient à toutes les qualifications du poste de bibliothécaire provincial.e conformément au QDP) qui ont postulé pour ce poste dans le cadre du processus de recrutement ont été mis.e.s de côté pour permettre la nomination d'un candidat non qualifié?

À mon avis, le processus de recrutement présentait des failles et était problématique dès le début et tout au long de ses différentes étapes. La seule action que le Premier ministre pourrait prendre qui me permettrait de croire que le gouvernement est sérieux en ce qui a trait à la tenue de processus équitables et transparents, serait que le gouvernement mène un examen indépendant du processus de recrutement qui a eu lieu. Je suis certaine que le Premier ministre découvrira des failles qui justifieraient l'annulation du concours et de la nomination. Je crois que la loi relative aux services publics ou ses règlements permettrait d'appuyer cette action. Nous vivons dans une société démocratique où le gouvernement a le devoir d'être juste et transparent.

Sylvie Nadeau

Bibliothécaire provinciale à la retraite

352 Pelton Road,
Saint John, New Brunswick,
E2K 5H7
April 30, 2020

Dear Mayor Darling and Council Members:

Re: Feedback on Restructuring Plan

While serving on the Board of Commissioners of Saint John Civic Hydro, now Saint John Energy, from 1975-82, I found the company to be well organized, efficient, and concerned with good maintenance of the power grid. There were excellent programmes for tree cutting, replacing blown transformers and control of power outages.

Power rates were the lowest in the province.

Since that time I have seen the utility grow into the one with the most satisfied customers in the country. It has already recently launched plans that will improve the power grid, leading our city to fulfill urgent climate crisis goals.

"Saint John Energy is investing in several projects with partners and customers that will provide Saint John with the low electricity rates and clean sources of energy that the 21st century requires." *From Saint John Energy website.*

Obviously, selling such an asset as Saint John Energy would not in any way benefit the City of Saint John .

Three options for moving forward have been presented to you. I favour Option 1, the Status Quo *without* the additional changes. It is in the best interest of the public to allow the current momentum that has been exhibited over the past four decades to continue.

This very serious Restructuring Plan, in its present form, with implications for everyone, allows just 2 weeks for public feedback. It is unadvertised, is in the middle of a pandemic when people are confined to their homes, public gatherings

are forbidden, no details have been articulated,  no city staff or staff at Saint John Energy can be questioned, no public consultations and  no open houses can be held.

Surely this undermines the very basic principles of democracy.

Sincerely,

Joan Pearce
652-1551

May 1, 2020

RE: Saint John Sustainability Report and Options—Open letter to Mayor and Council

Dear Mayor and Council,

Please allow me to pass along congratulations to the Mayor, Common Council, and staff of the City of Saint John. There has been a tremendous amount of work undertaken to develop the Saint John Sustainability Report, and we are grateful for everything you have done. We are pleased to see much needed discussions on regional cost sharing and regionalization and re-distribution of tax revenue. In addition, the city's efforts to get their fiscal house in order are welcome and appreciated.

As a Chamber, we have been asked to support the plan as presented in its entirety. We believe, however, there are options within this document that are outside of our scope of expertise and mandate. And although we cannot comment on the plan in its entirety, we would like to offer the below feedback as well as an offer to help you move some of the bold actions forward that align with our objectives.

Although we support initiatives that support business, we fundamentally disagree with the narrative that industry and business do not pay their full share and need to pay more. We do not feel it is appropriate to be exploring new taxes for businesses, especially those suggested for the trucking industry.

No other jurisdiction in North America has such a tax. A new trucking tax will impact our entire import export model and make us less competitive at a time when we should instead be saying that Saint John is open for business. Additionally, we believe the resources required to set up, implement, and manage such a policy will outweigh any monetary advantages that might potentially be gained.

Our mandate is to lobby for business, and we believe that is where we can best help you in your efforts. Several of the options that are presented will require provincial assistance and legislative changes. We want to work with you and the province to make appropriate changes on tax reform in general, and to keep more of our industrial taxes here specifically. We believe we can collaborate to find a solution that works for everyone.

In addition, with our experience and history in regionalization through the creation of a regional chamber, we can help with hosting "Town Halls" and stakeholder/consultation sessions, as well creating collaborative groups to help you move forward.

The other point we wish to draw attention to is regarding Saint John Energy. As noted in your report, there are huge benefits for our city and our community if we could maximize the value of Saint John Energy and allow it to pursue a growth agenda. These benefits include community based renewables and the ability to provide dividends to the city. Many jurisdictions are moving toward or have already moved in this direction to great success. We also want to work with you to make the legislative changes required to achieve this.

These priorities will have immediate and long-term benefits for the long-term prosperity of our city. We are excited about the prospect of working with you on these projects, and we are ready to get started.

Looking forward to hearing from you soon.

Your truly,

David Duplisea

AFMNB
Association francophone des municipalités du Nouveau-Brunswick

CNBA/ACNB
Cities of New Brunswick Association
Association des Cités du Nouveau-Brunswick

UMNB

May 1st, 2020

The Honourable Blaine Higgs
Premier
Province of New Brunswick
Chancery Place
P.O. Box 6000
Fredericton, N.B. E3B 5H1

Dear Premier,

On behalf of New Brunswick's three municipal associations, we are writing to ask for your help to ensure essential local services continue during the COVID-19 crisis, and to help New Brunswick's communities do our part to kickstart our province's economic recovery.

First, we would like to express our solidarity and support. This extraordinary situation has upset every facet of the operation of all levels of government, and the daily lives of our citizens. New Brunswick's success to date in limiting the spread and health impacts of the viris is doubtless the outcome of the difficult, but informed, decisions made by your government and the Office of the Chief Medical Officer of Health, and the result of outstanding cooperation, including with local governments.

We are aware that the current crisis is already straining the finances of the provincial government and that the economic situation will remain very challenging for years to come. However, the limited tools available to municipalities for generating revenue, combined with their legal inability to accumulate deficits, are accentuating the financial challenges for municipalities.

Municipalities are providing vital services during the COVID-19 crisis. Meanwhile, they are also suffering growing unrecoverable financial losses, including from public transit, facility closures, the cancellation of events, and the reduction or complete shutdown of many regular services and activities. According to a preliminary assessment conducted among the province's 104 municipalities, the pandemic will result in an overall loss of $**10.5 million by July 31, 2020 alone**. Since the resumption of normal services will be

…/2

gradual, this deficit figure will grow.

To date, the municipalities have not received any aid from the provincial or federal governments for the purpose of maintaining essential services. This includes the federal emergency subsidy program covering 75% of employee wages to help keep them working and maintain the employment relationship. This is could have major repercussions on the capacity of municipalities to retain certain categories of employees, thereby preserving essential expertise.

Given the *Local Governance Act* requires that municipalities carry this deficit forward to 2022, the financial burden will be shifted onto the shoulders of the next municipal council, which will have to make extremely difficult decisions, such as substantial tax increases or user charges for services. The delivery of important services like public transit may be compromised for lack of revenue normally used to finance them. Modifying the Act to allow municipalities to accumulate deficits over the next few years may be an option. However, this will only serve to delay the financial problem, which will be made worse by the economic slowdown and its impact on property tax revenues.

For this reason, we are asking your government to consider all available options for providing financial support to municipalities across our province to assist them in getting through this crisis. In particular, **we are asking you to actively support FCM's proposal to the federal government (attached).** Municipalities across the country are sinking, and emergency funding is essential to continue providing essential services.

Municipalities also have a vital role in the economic recovery. It is critical to work closely with the federal government and municipal associations to establish parameters for programs designed to help drive an economic recovery. Freeing up the investments set out in the Investing in Canada Plan is one approach to stimulate the economy across all regions of New Brunswick, including helping our local businesses and creating jobs. Municipalities have already shared priorities, and they are ready to get started. We applaud the fact that you are already in discussions with the federal government on this issue. We urge you to ensure federal funding is not left on the table, and that communities of all sizes can access it fairly.

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Municipalities are eager to play a role in getting our province up and running again. We are ready and willing to work closely with your government to this end. We look forward to any opportunity to speak with you further about the issues touched upon in this letter as well as potential solutions for the good—and the future—of our province.

Yours sincerely,


**Michel Soucy**
President
Association francophone des municipalités du N.-B.

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**Adam Lordon**
President
Cities of N.B. Association

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**Wayne Sturgeon**
President
Union of the Municipalities of N.B.

302-259 Brunswick Street
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Attachement: FCM – protecting-vital-municipal-services

Cc: Honorable Jeff Carr, Minister of Environment and Local Government
Mr. Kevin Vickers, leader of the Liberal Party of New Brunswick
Mr. David Coon, leader of the Green Party of New Brunswick
Mr. Kris Austin, leader of the People's Alliance Party of New Brunswick

Le 1er mai 2020

L'Honorable Blaine Higgs
Premier ministre
Province du Nouveau-Brunswick
Place Chancery
C. P. 6000
Fredericton, N.-B.  E3B 5H1

Monsieur le Premier ministre,

Au nom des trois associations municipales du Nouveau-Brunswick, nous vous écrivons pour vous demander de nous aider à assurer le maintien des services municipaux essentiels pendant la crise COVID-19, et pour aider les municipalités du Nouveau-Brunswick à faire leur part pour relancer l'économie de notre province.

Dans un premier temps, nous souhaitons vous exprimer notre solidarité et notre soutien. Cette situation extraordinaire bouleverse toutes les facettes du fonctionnement de tous les niveaux de gouvernement et la vie quotidienne de nos citoyens. Le succès que le Nouveau-Brunswick a connu jusqu'à présent pour limiter la propagation et les effets du virus sur la santé est sans aucun doute le résultat des décisions difficiles, mais éclairées, prises par votre gouvernement et le Bureau du médecin-hygiéniste en chef et est sans aucun doute le fruit d'une coopération exceptionnelle, notamment avec les gouvernements locaux.

Nous sommes conscients que la crise actuelle met déjà à rude épreuve les finances du gouvernement provincial et que la situation économique demeurera très difficile dans les années à venir. Cependant, les outils limités dont disposent les municipalités pour générer des revenus, combinés à leur incapacité légale à accumuler des déficits, accentuent les défis financiers auxquels les municipalités seront confrontées.

Les municipalités fournissent des services cruciaux à la population pendant la crise COVID-19. Entre-temps, elles subissent également des pertes financières irrécupérables croissantes, notamment en raison des transports publics, des fermetures d'installations, de l'annulation d'événements et de la réduction ou de l'arrêt complet de nombreux services et activités réguliers. Selon une évaluation préliminaire menée auprès des 104 municipalités de la province, la pandémie entraînera une perte globale de **10,5 millions de dollars d'ici le 31 juillet 2020**. Comme la reprise des services normaux sera progressive, ce chiffre de déficit augmentera.

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Jusqu'à présent, les municipalités n'ont reçu aucune aide des gouvernements provincial et fédéral pour le maintien des services essentiels. Cela inclut le programme fédéral de subventions d'urgence couvrant 75% des salaires des employés pour les aider à continuer à travailler et maintenir le lien d'emploi. Cette situation risque d'avoir des répercussions majeures sur la capacité des municipalités de retenir certaines catégories d'employés et de conserver des expertises essentielles au sein de la fonction publique municipale.

Considérant que la *Loi sur la gouvernance locale* obligera les municipalités à reporter ce déficit à l'année 2022, le fardeau financier sera transféré aux prochains conseils municipaux qui devront prendre des décisions extrêmement difficiles dans l'avenir, incluant l'adoption de hausses substantielles du taux de taxe ou des redevances aux usagers pour les services. Nonobstant le fait qu'une partie de l'impact financier pourra être décalé et repoussé en 2022, la livraison de certains services pourrait être compromise faute de revenus normalement au rendez-vous pour les financer dont, entre autres, le transport en commun. Modifier la Loi pour permettre aux municipalités d'accumuler des déficits au cours des prochaines années peut être une option envisagée. Toutefois, cette solution ne ferait que pelleter en avant les problèmes financiers des municipalités qui seront aggravés par le ralentissement économique qui aura un impact inévitable sur les revenus d'impôt foncier.

C'est pourquoi nous demandons à votre gouvernement d'envisager toutes les options possibles pour apporter un soutien financier aux municipalités de notre province afin de les aider à traverser cette crise. **Nous vous demandons en particulier de soutenir activement la proposition de la FCM au gouvernement fédéral (ci-joint).** La situation financière de toutes les municipalités au pays est fragilisée et précaire. Un financement d'urgence est essentiel pour continuer à fournir des services essentiels.

Les municipalités ont également un rôle essentiel à jouer dans la relance économique. Il est primordial de travailler en étroite collaboration avec le gouvernement fédéral et les associations municipales pour établir les paramètres des programmes destinés à favoriser cette relance. Permettre le plein déploiement des investissements prévus dans le Plan investir dans le Canada sera une façon de relancer une partie de notre économie, et ce, dans toutes les régions du Nouveau-Brunswick. Les priorités en matière d'infrastructures municipales sont nombreuses et les municipalités ne demandent pas mieux que d'obtenir le feu vert à ce niveau. Nous applaudissons d'ailleurs le fait que vous discutez présentement avec le gouvernement fédéral à ce sujet. Il est important que le financement fédéral disponible ne soit pas laissé sur la table et d'assurer un accès équitable à les toutes communautés, peu importe leur taille.

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Les municipalités sont prêtes à jouer un rôle pour remettre notre province en marche. Nous sommes prêts et disposés à travailler étroitement avec votre gouvernement pour ce faire. Nous nous tenons à votre disposition pour discuter davantage des enjeux abordés dans la présente lettre et pour trouver des solutions pour le bien et l'avenir de notre province.

Nous vous prions d'agréer, Monsieur le Premier ministre, l'assurance de notre considération respectueuse.


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M. Kris Austin, chef de l'Alliance des gens du Nouveau-Brunswick

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# Protecting vital municipal services

Urgent federal recommendations to address the financial crisis in our cities and communities due to COVID-19

**April 23, 2020**

# Contents

This is a crisis
**1**

Local leaders on the front lines
**2**

Anatomy of our financial crisis
**4**

Fiscal impacts of COVID-19
**6**

Summary of recommendations
**8**

Proposed funding model
**10**

Eyes on the future
**12**

# This is a crisis

## A message from FCM's president

In a matter of weeks, the COVID-19 pandemic has turned life upside down. We now face a public health and economic challenge unlike anything we've seen in our lifetime. As municipalities across the country work to support frontline action and ready essential response services, the financial impact to our operations has created a crisis—and threatens to put the Canadians we serve at further risk.

Across Canada, cities and communities are seeing their finances drift toward collapse. This crisis exposes the cracks in an outdated model that is fundamentally misaligned with the modern reality of the role of local governments. Revenues are plummeting. Unanticipated costs are rising. With few fiscal tools available—and no legal ability to run operating deficits—local leaders face stark choices. Protecting essential services now requires support from other orders of government.

**Today, FCM is making that urgent request on behalf of cities and communities across the country. We are calling for emergency operating funding for municipalities—to keep essential services running and Canadians safe and protected.**

Canadians are depending on the vital services their local leaders provide, from ensuring tap water is clean to sending paramedics to help the sick to safely sheltering our most vulnerable residents. Cutting back services in the middle of a pandemic would put Canadians at further risk. Instead, municipal leaders must continue to help lead the way, supporting people and businesses through this public health and economic storm. To ensure this work continues with the urgency required—on the ground, where Canadians live—direct emergency federal funding is the only option.

Our federal-municipal partnership has delivered remarkable results. Deepening that partnership now will protect Canadians through this pandemic. And when the time comes, local leaders will be ready to help lead Canada's recovery, so this country can prosper and thrive once again.

**Bill Karsten**
FCM President

# Local leaders on the front lines

Our cities and communities are the front lines of the COVID-19 pandemic. These are the places where Canadians go to work, buy homes, start families, launch businesses, and build the future of this country. As the governments closest to daily life, municipal leaders are mobilizing urgently to keep Canadians safe, and to help people and businesses weather the economic storm.

**Municipalities of all sizes are taking extraordinary measures to support Canadians—including our most vulnerable—through this unprecedented public health and economic challenge.** They're turning arenas into shelters for the homeless. They're setting up portable hygiene stations. They're deferring property taxes and utility bills for struggling families.

Municipalities are also working day and night to keep essential services running. Bus drivers, paramedics, firefighters, social workers and countless other frontline staff are putting themselves at risk every day to keep Canadians safe and to provide the services people rely on.

In the face of this challenge, essential workers and local leaders are stepping up together as champions for their communities, and this country.

**As the national voice for local governments, FCM is fully engaged in this nationwide crisis.** We're bringing together communities across the country to help protect people and businesses. Through regular touchpoints with our members—from FCM's Big City Mayors' Caucus and Rural Forum to our provincial-territorial municipal association partners and others—we're convening local expertise, sharing resources and coordinating frontline response efforts.

We're also working directly with federal departments, agencies and decision-makers to help inform Canada's pandemic response. That includes regular scheduled calls with the deputy prime minister and key ministers. This unprecedented engagement is bringing local realities to new federal initiatives—from the Canada Emergency Response Benefit to the Canada Emergency Wage Subsidy—to ensure they meet the needs of Canadians on the ground.

## Municipalities in action

The **City of Edmonton, AB** has waived transit fares on all routes and has deployed larger buses to encourage physical distancing, while ensuring essential workers have a safe and reliable way to get to work.

The public library in the **Town of Halton Hills, ON** is using 3D printers to make face shield parts for frontline health care workers. It's also left its Wi-Fi on—despite being closed—so residents without Internet access can apply for provincial and federal resources.

The municipality of **Canton De Gore, QC** has set up a home delivery service for seniors and vulnerable residents—staffed by volunteers—to bring groceries and prescriptions to people confined to their homes.

For more examples of municipal action during the pandemic, go to fcm.ca/COVID19.

## Vital municipal services at a glance

COVID-19 is shining a spotlight on the vital role municipalities play in daily life. Now more than ever, Canadians are depending on their local leaders to keep essential services running—to keep people safe and secure through this pandemic. That includes:

- Local police, ambulance and fire services
- Maintenance of roads, bridges and other essential infrastructure
- Safe public transit for essential workers
- Clean water and wastewater services
- Garbage collection and recycling
- Local social services and housing for vulnerable residents
- Local public health agencies
- Sustainability and environmental initiatives

Paramedics are on the frontlines providing life-saving services including emergency and non-emergency pre-hospital care to residents. *Photo: City of Toronto*

When the time comes, municipalities will also be ready to lead Canada's recovery, along with our federal partners. Local leaders are already delivering frontline results for Canadians. And they are exceptionally well-placed to deliver stimulus funding quickly—to create jobs and get the economy going. Deepening the federal-municipal partnership even further will help Canada thrive and prosper once again.

# Anatomy of our financial crisis

At the best of times, Canada's municipal governments manage a razor-thin fiscal balance to deliver for residents. On the revenue side, they have scant ground to till beyond property taxes and user fees. On the expense side, operating and capital, they must be tremendously cost-efficient with every dollar available. With no legal standing to carry operating deficits, they diligently maintain reserves to carry our communities through cyclical shifts and disruptions.

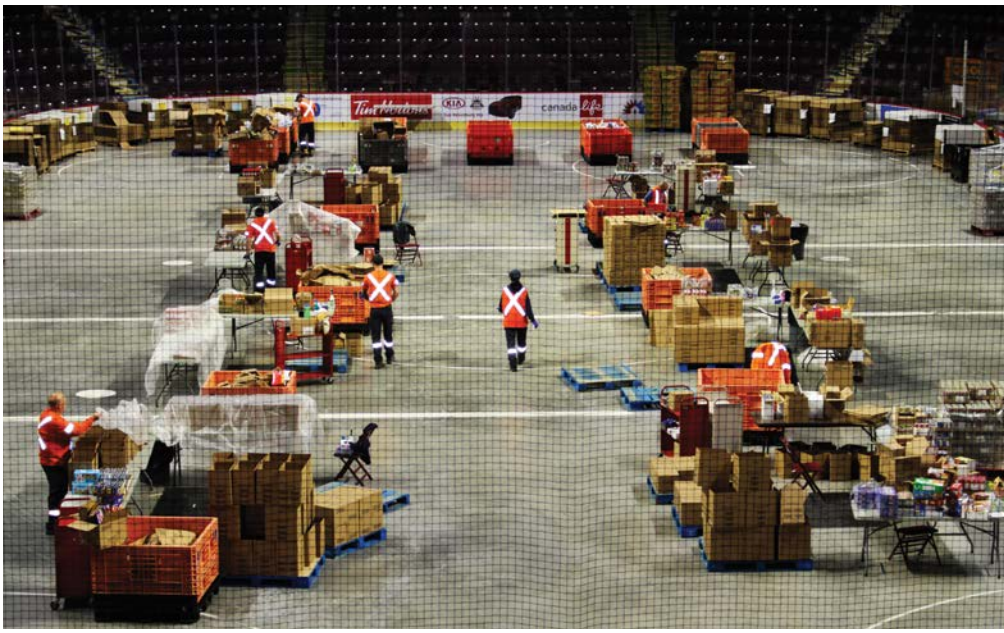
But these are *historically challenging times*. Municipalities are incurring deep losses due to COVID-19—a combination of foregone revenues (from property taxes and user/utility fees) and unanticipated costs (including public safety measures and support for vulnerable populations). This is not limited to a cash flow challenge; this is a crisis of non-recoverable losses. To continue delivering essential services, many are drawing down limited reserves that were not designed for a crisis of this scale or duration.

Today's crisis exposes cracks in the fundamentally outdated fiscal framework in which municipalities are still forced to operate. And as we now approach a tipping point, our next steps will reverberate through the lives of Canadians. Insolvency is not an option. Bridge loans cannot address this crisis of permanent losses. Cutting essential services is not an acceptable option, not when Canadians need us most. This is why we are turning to our federal partners for emergency operating funding—to sustain municipal operations and essential services through these extraordinary times.

Municipal waste collection operators are keeping municipalities clean and green, while delivering essential services so residents can stay at home. *Photo: City of Toronto*

***This action will protect essential services Canadians rely on.*** No one should have to worry if their tap water is clean, whether their garbage will stay on the curb, or when a fire truck or ambulance will arrive.

To keep drivers and riders safe, the City of Selkirk, MB, installed Plexiglas shields and closed off alternating rows inside the buses to encourage physical distancing. *Photo: City of Selkirk*



The City of Windsor's WFCU Centre, home of the Windsor Spitfires Junior-A hockey club, has been transformed into a make-shift foodbank to help those in need during the pandemic. *Photo: City of Windsor*

***This action will protect the most vulnerable among us.*** We must continue deploying extraordinary measures to protect people who face enormous challenges staying safe—in our shelters, on our streets.

***This action will support Canada's economic recovery.*** Municipalities will need to hit the ground running to turn stimulus funds into outcomes—and not be cancelling even *existing* capital projects.

Like never before, our municipal-federal partnership has been building better lives for Canadians. Our partnership is grounded in our respective strengths—local leaders are delivery experts closest to people's real needs, the federal government has the fiscal heft to drive nationwide progress. Today, right now, this partnership is the key to carrying Canadians through this pandemic into better days ahead.

## Protecting property taxpayers

Covering municipal losses through a one-time property tax levy is not a viable alternative to federal emergency funding given the significant impact it would have on households trying to weather the economic downturn. Bridging municipalities' 2020 fiscal shortfalls without cutting services—assuming six months of physical distancing—would require dramatic residential property tax levies:

| | |
|---|---|
| Toronto | 56% |
| Calgary | 23% |
| Vancouver | 22% |
| Montreal | 18% |
| Mississauga | 17% |

# Fiscal impacts of COVID-19

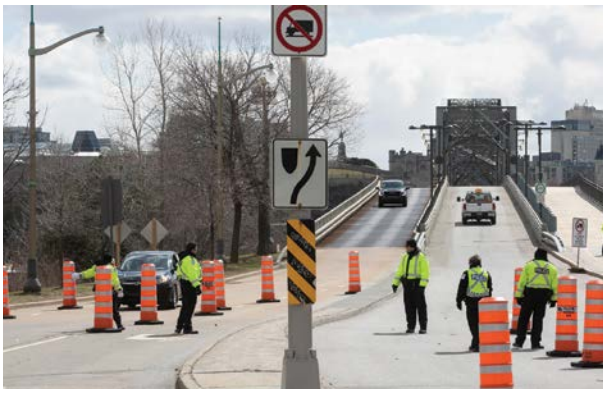
The fiscal impacts of COVID-19 have been swift and dramatic. Non-recoverable municipal losses driven by falling revenues and rising costs have led to an unprecedented financial crisis. To absorb this staggering hit in the near term, we are calling for a federal operating infusion of $10–15 billion over the next six months. This crisis may compound as physical distancing measures continue, and depending on the timing and pace of future economic recovery.

FCM continues to develop insight on the scale of losses that municipalities may face on the road ahead. The extent and nature of losses vary widely by community, depending on multiple factors:

- Municipalities with **public transit systems** face significant revenue losses at the fare box—estimated at $400 million per month nationwide. This accounts for 30–50 percent of monthly net losses for these municipalities. In Metro Vancouver, Translink is losing $75 million monthly. The Toronto Transit Commission reports a $23.5 million weekly burn rate—with an 85 percent revenue drop in April alone. Critically, transit is an essential service for frontline workers in this pandemic, but with limited ability to reduce operating expenditures, many transit systems are already scaling back service to ensure solvency.
- Municipalities are deferring **property taxes, utility and other fees** to support struggling residents in the near-term—another major revenue hit. Even after these deferral programs end, there remains a significant risk of property tax delinquency. With even a 10 percent increase in property tax and utility bill delinquencies, the cities of Vancouver and Toronto estimate revenue losses in 2020 of $130 million and $684 million, respectively.
- Municipalities reliant on **hard-hit industries** face compounding pressures. In tourism-driven Banff, Alberta, 85 percent of workers have been laid off. Tourism Calgary has temporarily laid off more than half of its staff, and the city could lose the $540 million economic impact of the Calgary Stampede. Agriculture: meat plants in High River, Alberta, and in Montreal have closed temporarily, impacting a third of Canada's beef processing capacity and most pork exports. Natural resources: Western Canadian Select is trading at negative prices, and sawmill closures have put thousands out of work, jeopardizing pulp mill jobs in northern and remote communities.

Like many municipalities, the City of Yorkton has converted one of their public rinks into a temporary site run by public health to help alleviate the impact on local hospitals and emergency rooms. *Photo: City of Yorkton*

- The loss of **user fees from parking and community, culture, and recreation facilities** is another source of foregone revenue. Many municipalities have already temporarily laid off staff at these facilities to reduce costs. The City of Mississauga estimates lost revenue from recreation facilities to reach $23.3 million by the end of June. The City of Toronto is losing almost $17 million monthly from foregone parking fees alone. Smaller communities, at relative scale, stand to take a significant hit as well. Prince George, B.C., estimates a monthly loss of $15–20 per capita.
- Without emergency operating funding, municipalities will need to reduce planned **capital expenditures** in 2020 to make up for lost revenues. This will further slow economic activity across the country and increase future repair costs. And this scaling-back is enormously counter-productive to the coming need to drive Canada's economic recovery through new capital investment in municipal assets, including core infrastructure and housing.



The Gatineau Police Department controls movement at the entrance to the territory. *Photo: City of Gatineau*

- **Rural and small communities** face their own unique economic challenges. The agriculture sector has been hit hard. Some municipalities have begun laying off staff—despite having so few to begin with. With limited access to broadband Internet, many rural Canadians are unable to work from home. New Brunswick's Francophone municipalities are facing a total monthly loss of $10.5 million. Even before the pandemic hit, eight percent of Atlantic Canada's workforce was already depending on Employment Insurance benefits.

# Summary of recommendations

With plummeting revenues, rising expenses and a legal proscription against running operating deficits, municipalities are at imminent risk of having to cut essential services to Canadians to remain solvent. The acceptable alternative is emergency operating funding for municipalities, provided by our stable, trusted, national partner: the Government of Canada.

This section summarizes FCM's urgent recommendation. This is based on the best available data on the projected financial impact of COVID-19—amounting to a near-term gap of $10–15 billion for municipalities nationwide. It assumes that physical distancing directives substantially persist for six months, with direct municipal revenue impacts continuing through the end of 2020 and possibly into 2021 depending on the pace of economic recovery.

The core of our recommendation is an allocation-based formula to deliver a base level of support to all local governments. This is supplemented by targeted measures to meet distinct needs of municipalities as they continue to keep Canadians fully served and protected.

## Immediate action

1. **Deliver at least $10 billion in targeted emergency operating funding to all local governments as direct allocations—with a new hybrid formula modelled on both the proven federal Gas Tax Fund (GTF) and a ridership-based allocation for municipalities that operate transit systems.**

- Specifically, allocate at least $7.6 billion of the fund using a GTF-style allocation formula for all local governments, and $2.4 billion based 100% on transit ridership.
- For municipalities that operate transit systems, provide a single blended transfer.
- Immediately provide advance payments to municipalities facing urgent liquidity issues.
- Leverage the administrative infrastructure of the federal Gas Tax Fund, where possible, to expedite the rollout of dedicated emergency operating grants.

Municipal road maintenance staff are working around the clock to keep roads safe and accessible for those delivering essential services. *Photo: City of Toronto*

2. **Deliver additional emergency operating funding to individual local governments facing unique financial pressures related to COVID-19 that are not fully met by the hybrid formula above.** Our largest urban centres face distinct challenges supporting self-isolation, sanitation and good health among populations struggling with homelessness and mental health challenges. Smaller communities face unique challenges, starting with access to health care services that can support isolation requirements and urgent care. These and other unique cost drivers will continue to require targeted supports for the full duration of this crisis.

Selkirk, MB Mayor Larry Johansson stopped at a resident's window to admire children's drawings showing their appreciation for essential workers. *Photo: City of Selkirk*

# Medium-term action

3. **Commit to revisit the need for additional operating funding within four months.**

- Monitor trends in property tax delinquencies and consider additional supports for individuals and businesses that may not be able to pay property taxes after the expiry of short-term municipal deferral programs.
- Depending on the duration and severity of the COVID-19 crisis, prepare for possible additional operating funding assistance in both 2020 and 2021.

4. **Provide local governments with the ability to transfer unused allocations** to the federal Gas Tax Fund program for capital expenditures as part of Canada's COVID-19 economic recovery plan.

# Proposed funding model

This section presents additional guidance for the emergency operating funding outlined in recommendation #1. Our proposed model features two components: a base allocation for all municipalities, and a supplementary allocation for municipalities that own and operate transit systems. To function—efficiently and nationwide—its design must be straightforward, direct and flexible.

## Base allocation
*(for all municipalities)*

- At least $7.6 billion based on the federal Gas Tax Fund formula.
- Assumes average of $35 per capita per month, and six months of physical distancing (starting March 2020).

## Supplementary allocation
*(for municipalities that own and operate transit systems)*

- $2.4 billion based entirely on 2019 transit ridership (population not included in formula).
- Based on Canadian Urban Transit Association needs assessment ($400 million/month for six months) and validated through individual city estimates.

## Design considerations

- Municipalities should receive a single transfer that combines the base and supplementary allocation (except in the case of provincially-owned transit systems, such as BC Transit and Metrolinx).
- This single transfer should provide maximum flexibility to local governments to apply funds towards all operating impacts (foregone revenue and/or unanticipated costs) related to the COVID-19 pandemic.

- No provincial or municipal matching funds should be required.
- Requiring provincial matching could cause delays given the varied fiscal capacities of provincial/territorial governments. However, provinces and territories continue to have an important role to play in providing targeted supports for local governments including, but not limited to:
  - direct support for COVID-19 emergency response and support for vulnerable populations;
  - expansion or backstop of property tax deferral programs (especially long-term deferment programs that will delay taxes beyond a single fiscal year);
  - block operating grants for local governments.
- Given significant downside risks—including the likelihood of future pandemic waves that require physical distancing, and the potential for property tax delinquencies—it is likely that the full allocation under an emergency operating grant will be fully utilized by local governments.

The Vulnerable Person's Registry is a critical program where the elderly and people with special needs are contacted daily, making sure that they are safe and their needs are being met. *Photo: Regional Municipality of Wood Buffalo*

- Any limited unused funding could be reserved for additional COVID-19-related operating shortfalls in 2020 or 2021, or transferred to the federal Gas Tax Fund to be used for incremental capital expenditures as part of Canada's COVID-19 recovery plan.

## **Potential impact** *(all numbers rounded and approximate):*

| Municipality | Preliminary net losses* | Base allocation (GTF formula) | Supplementary allocation (transit) | Total allocation |
|---|---|---|---|---|
| City of Toronto | $1.690B | $575M | $575M | $1.150B |
| Metro Vancouver** | $900M | $510M | $290M | $795M |
| City of Calgary | $400M | $255M | $115M | $370M |

* preliminary estimates assuming full year impact of six months of physical distancing

** extrapolation of data provided by City of Vancouver (local government not including transit) and TransLink (transit)

# Eyes on the future

Right now our focus is on tackling the public health and economic crisis in our cities and communities—and ensuring local leaders can continue to deliver the essential services Canadians rely on. But we're also keeping an eye on the future—for when Canada is ready to move from response to recovery.

Across the country, municipalities have already begun taking steps to help drive the massive nation-building effort that will be required when the pandemic ends—from getting local businesses back on their feet to implementing job-creating stimulus projects. FCM is supporting this work by collecting and analyzing on-the-ground data that will inform recommendations for Canada's recovery. From housing, to infrastructure, to green, sustainable and resilient projects, cities and communities have a long track-record of delivering results efficiently and effectively. Municipalities will be essential partners in rebuilding the economy we want for the future.

But as with any crisis, it will be just as important to learn lessons from this pandemic. We will honour and celebrate how Canadians and their governments came together in common cause. We will also need to take a critical look at the foundational cracks that have been more harshly exposed in how we approach the role of local governments. In clear view are the outdated tools and authorities granted to municipal leaders, and how they simply do not match the modern role cities and communities play in supporting Canadians and driving our economy. When the time is right, FCM and local leaders will be ready to have that conversation.

In the immediate, we will continue working flat-out, as partners on the front lines, to keep Canadians as safe as possible, and ready our economy for the comeback we're confident we can collectively drive. We're all in this together.

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# Préserver les services municipaux essentiels

Recommandations urgentes pour le gouvernement fédéral afin de contrer la crise financière provoquée par la COVID-19 dans nos villes et nos collectivités

**Le 23 avril 2020**

# Contenu

Une crise sans précédent
**1**

Les élus municipaux aux lignes de front
**2**

Portrait d'une crise financière
**4**

Incidences financières de la COVID-19
**6**

Résumé des recommandations
**8**

Modèle de financement proposé
**10**

Tournés vers l'avenir
**12**

# Une crise sans précédent

## Message du président de la FCM

En quelques semaines seulement, la COVID-19 a bouleversé nos vies. Jamais n'avions-nous eu à faire face à un défi d'une telle ampleur, menaçant à la fois la santé publique et l'économie du pays. D'un océan à l'autre, nos municipalités travaillent d'arrache-pied sur le terrain pour aider au déploiement des mesures d'intervention et mobiliser les services essentiels. Ce travail substantiel les a précipités dans une crise financière qui pose maintenant des risques à la population même qu'elles s'efforcent pourtant de servir.

Les unes après les autres, nos villes et collectivités voient leur situation financière se détériorer. Cette crise expose au grand jour les lacunes d'un modèle de financement obsolète et complètement dépassé par la réalité des gouvernements municipaux d'aujourd'hui. Les revenus fondent. Les dépenses imprévues augmentent à vue d'œil. Manquant d'outils financiers et n'étant pas autorisés par la loi à enregistrer des déficits de fonctionnement, les élus municipaux sont au pied du mur. Pour protéger les services essentiels, ils doivent recevoir de l'aide au plus vite.

**À titre de voix des gouvernements municipaux, la FCM se fait aujourd'hui porte-parole des villes et des collectivités en réclamant cette aide financière. Nous demandons des fonds de fonctionnement d'urgence pour les municipalités afin d'assurer la sécurité et la protection de nos concitoyens et de maintenir les services essentiels dont ils ont besoin.**

Alors que la crise de la COVID-19 bat son plein, les Canadiens comptent plus que jamais sur les services indispensables assurés par leur municipalité, que ce soit l'eau potable, les refuges pour les plus vulnérables de nos communautés ou encore les services ambulanciers qui viennent à leur secours. Réduire ces services en pleine pandémie mettrait les citoyens encore plus à risque.

Les élus municipaux doivent continuer à donner l'exemple en veillant à la sécurité de leur population et en aidant citoyens comme entreprises à surmonter la tempête sanitaire et économique dans laquelle nous sommes plongés. Ce travail de terrain doit se poursuivre avec toute l'urgence qu'il commande, mais cela ne sera possible qu'avec un soutien financier fédéral immédiat.

Le partenariat entre le fédéral et le municipal a produit des résultats remarquables. Ce lien se doit d'être plus serré que jamais pour protéger, ensemble, la population en ces temps difficiles. Puis, quand le moment sera venu, nous travaillerons, ensemble, à amorcer la relance économique du Canada afin qu'il fleurisse de nouveau.

Bill Karsten

**Bill Karsten**
Président de la FCM

# Les élus municipaux aux lignes de front

Villes et collectivités sont aux premières lignes d'intervention de la pandémie de la COVID-19. Ces villes, ces collectivités, ce sont d'abord et avant tout les foyers de nos citoyens; ce sont leur milieu de travail, l'endroit où ils forment une famille, lancent des entreprises et créent l'avenir de notre pays. Et les élus municipaux, acteurs de leur quotidien, sont tous mobilisés pour assurer la sécurité de leurs citoyens et aider les entreprises à traverser la tempête économique provoquée par la COVID-19.

**Petites et grandes municipalités ont pris des mesures extraordinaires pour soutenir leur population, notamment les plus vulnérables, dans cette crise de santé publique aux impacts économiques importants.** Elles ont transformé des arénas en refuges pour les personnes itinérantes. Elles ont installé des stations d'hygiène portatives. Elles ont différé le paiement des impôts fonciers et de factures de services publics pour soulager les familles.

Les municipalités travaillent aussi nuit et jour pour maintenir les services essentiels. Leurs chauffeurs d'autobus, pompiers, policiers, travailleurs sociaux et de nombreux effectifs de première ligne s'exposent tous les jours pour préserver la sécurité de nos citoyens et leur procurer les services dont ils ont besoin. Dans cette catastrophe, ces travailleurs et élus municipaux essentiels se sont révélés des champions pour leurs collectivités et pour le pays tout entier.

**La FCM, la voix nationale des gouvernements municipaux, a mobilisé toutes ses ressources dans cette crise nationale.** Nous aidons les municipalités de toutes les régions du pays à conjuguer leurs efforts pour protéger la population et les entreprises. Au moyen de rencontres régulières avec nos membres, par le biais du caucus des maires des grandes villes et du forum rural de la FCM, de nos partenaires des associations provinciales et territoriales de municipalités et d'autres partenaires, nous puisons à l'expertise municipale, partageons des ressources et coordonnons les efforts de terrain.

Nous sommes aussi en liaison directe avec des ministères, organismes et décideurs fédéraux afin d'aider à orienter les interventions nécessitées par la pandémie au pays. Dans ce but, nous participons à des téléconférences régulières avec la vice-première ministre et des ministres clés. Cette mobilisation sans précédent permet d'intégrer aux mesures fédérales la perspective de terrain requise pour répondre aux besoins des Canadiens, tant pour la Prestation canadienne d'urgence que la Subvention salariale d'urgence.

## Les municipalités en action

La **Ville d'Edmonton (Alb.)** a renoncé aux tarifs de transport collectif sur tous les trajets de son réseau et a déployé des autobus à grande capacité pour veiller à ce que les travailleurs essentiels disposent d'un moyen sûr et fiable pour se rendre au travail tout en respectant les règles de distanciation physique.

La bibliothèque publique de la **Ville de Halton Hills (Ont.)** utilise ses imprimantes 3D pour fabriquer des parties d'écrans protecteurs pour le visage afin de protéger les travailleurs de la santé. Elle continue également de rendre son réseau Wi-Fi disponible même si ses locaux sont fermés afin que les résidents qui n'ont pas accès à Internet puissent profiter des ressources et des mesures de soutien provinciales et fédérales.

Le **Canton de Gore (Qc)** a mis en place un service de livraison à domicile assuré par des bénévoles, qui permet aux personnes âgées et aux résidents vulnérables de la municipalité de recevoir des produits d'épicerie et des ordonnances à domicile.

Pour d'autres exemples d'actions municipales entreprises durant la pandémie, consultez **notre page web :** fcm.ca/fr/COVID19.

## Lumière sur les services municipaux essentiels

La COVID-19 met en lumière le rôle essentiel que jouent les municipalités dans notre vie quotidienne. Plus que jamais, les Canadiens comptent sur leurs élus municipaux pour assurer le fonctionnement des services essentiels, dont la prestation aide à garantir la sécurité et le bien-être des gens pendant la pandémie. Voici une liste non exhaustive de ces services :

- Les services locaux de police, d'ambulance et d'incendie;
- L'entretien des routes, des ponts et d'autres infrastructures essentielles;
- La prestation de services fiables de transport collectif pour les travailleurs essentiels;
- Les services de traitement de l'eau potable et des eaux usées;
- La collecte des déchets et du recyclage;
- Les services sociaux locaux et les services de logement pour les résidents en situation de vulnérabilité;
- Les organismes locaux de santé publique;
- Les initiatives de développement durable et de protection de l'environnement.

Les ambulanciers municipaux sont sur la ligne de front, sauvant des vies en prodiguant les soins urgents et non urgents aux patients avant leur arrivée à l'hôpital. *Photo : Ville de Toronto*

Les élus municipaux mettent déjà en place des solutions de terrain pour aider leurs citoyens. Le moment venu, les municipalités seront prêtes à mener les efforts de la relance de l'économie canadienne, en collaboration avec leurs partenaires fédéraux puisqu'elles sont exceptionnellement bien placées pour fournir rapidement des fonds de relance, créer des emplois et remettre l'économie sur ses rails. Un partenariat fédéral-municipal encore plus fort aidera sans conteste le Canada à prospérer de nouveau.

# Portrait d'une crise financière

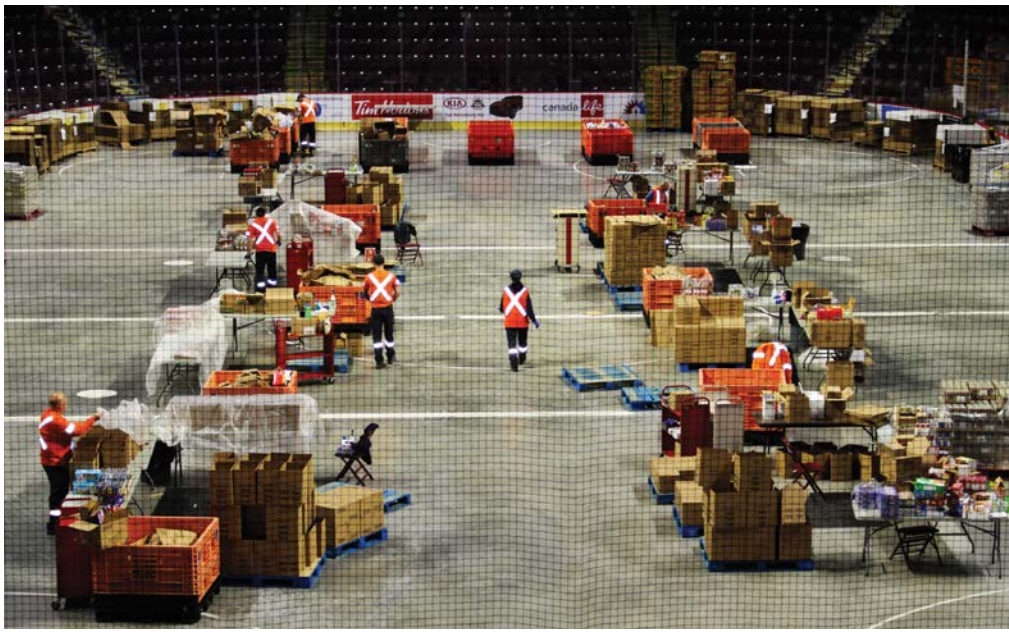
En situation normale, quand tout va bien, les municipalités doivent déjà faire des prouesses pour gérer au mieux leur situation financière limitée et répondre aux besoins de leurs citoyens. Leurs revenus consistent principalement d'impôts fonciers et de frais d'utilisation de services municipaux, alors que leurs dépenses de fonctionnement et d'immobilisations exigent de tirer le maximum de chaque dollar avec une rigoureuse efficacité. N'étant pas autorisées par la loi à enregistrer de déficits de fonctionnement, les municipalités s'efforcent avec diligence de constituer des réserves pour aider leur population à faire face aux imprévus et perturbations cycliques.

Mais la situation actuelle n'a rien de normal. *Le défi est colossal*. Les pertes provoquées par la COVID-19 sont énormes, et découlent à la fois d'une chute des revenus (report des impôts fonciers et des redevances de droits d'utilisateurs et de services publics) et de coûts imprévus, notamment pour maintenir la sécurité et soutenir les populations vulnérables. Ce qui est d'autant plus inquiétant c'est qu'il ne s'agit pas d'une crise de liquidités, mais bien d'une crise de pertes irrécouvrables. Un grand nombre de municipalités puisent donc dans leurs réserves pour continuer d'assurer les services essentiels, mais celles-ci sont loin d'être assez robustes pour soutenir une crise de cette ampleur et de cette durée.

La crise actuelle fait cruellement sortir les failles du cadre financier fondamentalement obsolète qui est imposé encore aujourd'hui aux municipalités. Les finances municipales se rapprochent dangereusement du point d'effondrement, et ce que nous ferons ici, *maintenant*, aura une portée sur la vie même des Canadiens. L'insolvabilité est inconcevable. Les prêts-relais ne conviennent pas à cette crise de pertes irrémédiables. Et couper des services essentiels n'est pas acceptable à un moment où nos concitoyens ont le plus besoin de nous. Nous sommes donc forcés de faire appel à nos partenaires fédéraux, en cette période de crise catastrophique, pour nous permettre de continuer de fonctionner et de fournir les services essentiels.

Les éboueurs municipaux gardent nos municipalités propres et vertes et continuent de fournir ce service essentiel pendant que la population demeure confinée. *Photo : Ville de Toronto*

Pour la sécurité des chauffeurs et des usagers d'autobus, la Ville de Selkirk (Man.) a installé des écrans en plexiglas et coupé l'accès à des rangées pour permettre la distanciation physique. *Photo : Ville de Selkirk*



Le centre WFCU de la Ville de Windsor, domicile du club de hockey junior des Windsor Spitfire, a été transformé en banque alimentaire d'urgence pour venir en aide aux personnes dans le besoin durant la pandémie. *Photo : Ville de Windsor*

***Cette aide permettra de maintenir les services essentiels que nous offrons aux citoyens.*** Ils ne devraient pas avoir à craindre que leur eau ne soit pas propre, que leurs déchets pourrissent devant leur porte ou que les pompiers ou les ambulanciers manquent à l'appel en cas d'urgence.

***Cette aide protégera les plus vulnérables d'entre nous.*** Alors que la crise se poursuit, nous devons continuer à prendre des mesures extraordinaires pour protéger la sécurité de ceux dont la vie est plus précaire que jamais, dans nos refuges, dans nos rues.

***Cette aide stimulera la relance économique du Canada.*** Les municipalités devront multiplier les mises en chantier pour tirer profit des fonds injectés pour stimuler l'économie, plutôt que d'avoir à annuler des projets d'immobilisations *déjà prévus*.

Au cours des dernières années, notre partenariat fédéral-municipal avait indéniablement permis d'améliorer la qualité de vie des gens. Pourquoi? Parce que notre partenariat met en commun nos forces respectives : la connaissance du terrain et des besoins des gens de la FCM et de ses 2000 municipalités membres, et celles développées par le gouvernement fédéral à employer son poids financier pour faire progresser le Canada. Aujourd'hui plus que jamais, notre partenariat peut être la clé qui conduira les Canadiens hors de cette pandémie, vers des jours meilleurs.

## Protéger les contribuables municipaux

Augmenter les impôts fonciers comme solution de rechange à des fonds d'urgence fédéraux n'est pas envisageable. Pour combler les pertes financières des municipalités en 2020 sans couper dans les services (en supposant une distanciation sociale de six mois), il faudrait augmenter les impôts fonciers de façon démesurée :

| | |
|---|---|
| Toronto | 56 % |
| Calgary | 23 % |
| Vancouver | 22 % |
| Montréal | 18 % |
| Mississauga | 17 % |

# Incidences financières de la COVID-19

Les incidences fiscales de la COVID-19 ont été rapides et spectaculaires. Les pertes municipales irréversibles dues à la baisse des revenus et à l'augmentation des coûts ont entraîné une crise financière sans précédent. Afin d'absorber ce choc brutal à court terme, nous demandons au gouvernement fédéral une injection de 10 à 15 milliards de dollars dans les six prochains mois pour assurer notre fonctionnement. Cette crise pourrait s'aggraver à mesure que les mesures de distanciation physique se poursuivent, et en fonction du moment et du rythme de la future reprise économique.

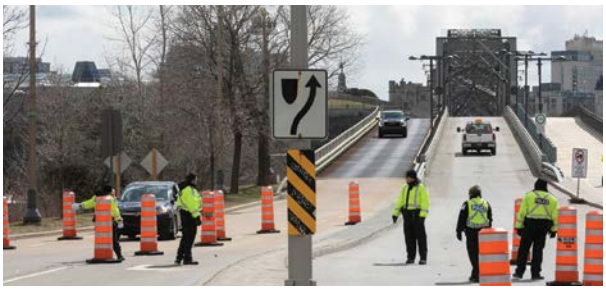
La FCM continue de se faire une idée de l'ampleur des pertes que les municipalités pourraient subir si la crise perdure. La valeur et la nature des pertes varient grandement d'une collectivité à l'autre et dépendent de plusieurs facteurs. Voici ce que l'on constate jusqu'à maintenant :

- Les municipalités dotées d'un **réseau de transport collectif** sont confrontées à d'importantes pertes de revenus provenant des tarifs d'utilisation estimées à 400 millions de dollars par mois à l'échelle nationale. Pour ces collectivités, cela représente une part de 30 à 50 % de leurs pertes nettes mensuelles. Dans l'agglomération de Vancouver par exemple, la société TransLink perd 75 millions de dollars par mois. La Commission de transport de Toronto rapporte un taux hebdomadaire d'érosion du capital de 23,5 millions de dollars, ses revenus ayant notamment diminué de 85 % en avril. Le transport collectif est un service essentiel pour les travailleurs de première ligne durant cette pandémie, mais à cause de leur capacité limitée à réduire les dépenses d'exploitation, de nombreux réseaux de transport collectif sont forcés de réduire leur service pour assurer leur solvabilité.
- Plusieurs municipalités ont choisi de reporter certains paiements **de taxes foncières, de services publics ou d'autres frais** pour soulager à court terme les résidents en difficulté. Cette mesure importante de soutien envers les citoyens engendre elle aussi un impact majeur sur les revenus municipaux. Et lorsque ces programmes de report prendront fin, les municipalités devront faire face à un risque considérable de non-paiement des impôts fonciers. En prenant pour hypothèse une augmentation de 10 % des arriérés de paiement d'impôts fonciers et de factures de services publics, les Villes de Vancouver et de Toronto estiment que leurs pertes de revenus en 2020 s'élèveront respectivement à 130 millions et à 684 millions de dollars.
- Les municipalités dont l'économie dépend de **secteurs durement touchés** par la crise voient leur situation s'aggraver encore plus rapidement. Dans le village touristique de Banff (Alb.), 85 % des travailleurs ont été mis à pied. Tourism Calgary a temporairement licencié plus de la moitié de son personnel, et la Ville pourrait perdre les retombées économiques de 540 millions de dollars générés par le Stampede de Calgary. Dans le secteur de l'agriculture, des usines de conditionnement de la viande à High River (Alb.) et Montréal (Qc) ont suspendu leurs activités, ce qui représente

À l'exemple de nombreuses autres municipalités, la Ville de Yorkton a converti l'un de ses arénas en centre de santé public temporaire afin de limiter l'afflux dans les salles d'urgence de la ville. *Photo : Ville de Yorkton*

le tiers de la capacité de traitement du bœuf et la plupart des exportations de porc. En ce qui a trait aux ressources naturelles, le pétrole brut de l'Ouest Canada (Western Canadian Select) se vend à un prix négatif, et les fermetures de scierie ont entraîné la perte de milliers d'emplois et menacent de provoquer la même situation dans les usines de pâtes et papiers des collectivités éloignées et du Nord.

- La perte des **droits d'utilisation des stationnements et des installations communautaires, culturelles et récréatives** constitue un autre manque à gagner important. De nombreuses municipalités ont déjà licencié temporairement le personnel de ces installations afin de réduire leurs coûts. La Ville de Mississauga estime que la perte de revenus de ses installations de loisirs atteindra 23,3 millions de dollars d'ici la fin juin. Si on ne considère que les droits de stationnement, le manque à gagner de la Ville de Toronto s'élève à près de 17 millions de dollars par mois. Les petites collectivités risquent également d'être touchées de manière importante. La Ville de Prince George (C.-B.) estime ses pertes mensuelles de 15 à 20 $ par habitant.
- Sans fonds de fonctionnement d'urgence, les municipalités devront réduire certaines **dépenses d'immobilisations** prévues en 2020 afin de compenser leurs pertes de revenus. Cela ralentira encore plus l'activité économique de l'ensemble du pays et augmentera les coûts de réparation futurs. Cette réduction pourrait être extrêmement contre-productive si l'on considère la nécessité de stimuler la relance économique du Canada par de nouveaux investissements dans les actifs municipaux, notamment dans les infrastructures de base et le logement.



Le Service de police de la Ville de Gatineau contrôle les déplacements à l'entrée du territoire. *Photo : Ville de Gatineau*

- **Les collectivités rurales et de petite taille** sont confrontées à des défis économiques qui leur sont propres. Le secteur agricole a été durement touché. Certaines municipalités ont commencé à mettre du personnel à pied, même si elles n'avaient que très peu d'employés au départ. En raison de l'accès limité à Internet haute vitesse, de nombreux Canadiens vivant en milieu rural ne peuvent travailler à domicile. Les municipalités francophones du Nouveau-Brunswick font face à une perte mensuelle totale de 10,5 millions de dollars. Même avant que la pandémie ne frappe, huit pour cent de la main-d'œuvre du Canada atlantique dépendait déjà des prestations d'assurance-emploi.

# Résumé des recommandations

Faisant face à des revenus en baisse et à des dépenses en hausse, et n'étant pas autorisées à enregistrer des déficits de fonctionnement, les municipalités risquent d'être contraintes de couper des services essentiels aux Canadiens pour demeurer solvables. La seule porte de sortie acceptable est d'obtenir des **fonds de fonctionnement d'urgence** de leur solide et fiable partenaire national : le gouvernement du Canada.

La présente section résume les recommandations urgentes proposées par la FCM. Cette recommandation est fondée sur les meilleures prévisions actuellement disponibles de l'impact financier engendré par la COVID-19 sur nos municipalités, prévisions qui laissent appréhender un déficit de 10 à 15 milliards de dollars à court terme. Notre proposition a été mise au point en supposant que les directives de distanciation sociale se maintiendront pendant six mois et que l'impact sur les revenus municipaux directs persistera jusqu'à la fin de 2020, peut-être même jusqu'en 2021, selon le rythme de la reprise économique.

Au cœur de nos recommandations se trouve une formule d'affectations permettant de fournir un soutien fondamental à tous les gouvernements municipaux. Celle-ci est aussi assortie de mesures ciblées pour répondre aux besoins particuliers des municipalités alors qu'elles cherchent à garantir la sécurité et la protection des Canadiens.

## Dans l'immédiat

1. **Accorder des fonds de fonctionnement d'urgence totalisant au minimum 10 milliards de dollars à tous les gouvernements municipaux, à l'aide d'une formule d'affectations hybride alliant le mécanisme de transfert fructueux du Fonds de la taxe sur l'essence fédéral (FTE) à une affectation supplémentaire basée sur le nombre d'usagers pour les municipalités qui exploitent des réseaux de transport collectif.**

- Plus précisément, affecter au moins 7,6 milliards de dollars à tous les gouvernements municipaux à l'aide de la formule d'affectations du FTE, et 2,4 milliards de dollars en se basant sur les taux d'usagers intégraux.
- Acheminer l'aide aux municipalités qui exploitent des réseaux de transport collectif en un seul transfert global comprenant aussi l'affectation de base.
- Fournir immédiatement des avances de paiement aux municipalités aux prises avec d'urgents problèmes de liquidités.
- Mettre autant que possible à profit l'infrastructure du FTE afin d'accélérer la distribution des subventions de fonctionnement d'urgence ciblées.

Les employés d'entretien des voies publiques municipales travaillent 24 heures sur 24 afin que les travailleurs essentiels puissent avoir accès en tout temps à des voies sûres. *Photo : Ville de Toronto*

2. **Attribuer des fonds de fonctionnement d'urgence supplémentaires aux gouvernements municipaux faisant face à des pressions financières particulières liées à la COVID-19 et à qui la formule hybride mentionnée au point 1 ne peut fournir un soulagement suffisant.**
   Nos grands centres urbains doivent relever des défis distincts au chapitre de l'isolement, du bien-être et de la santé des personnes en situation d'itinérance ou éprouvant des problèmes de santé mentale. Par ailleurs, les petites municipalités ont elles aussi des défis qui leur sont propres, à commencer par l'insuffisance de services de santé et d'installations pour répondre aux besoins d'isolement et de soins urgents. Ceci, en plus d'autres coûts particuliers, nécessitera une aide ciblée tout au long de la crise de la COVID-19.

Le maire Larry Johansson de Selkirk (Man.) s'est arrêté devant une résidence afin d'admirer les dessins faits par des enfants pour remercier les travailleurs essentiels. *Photo : Ville de Selkirk*

# À moyen terme

3. **S'engager à réexaminer le besoin de fonds de fonctionnement supplémentaires dans moins de quatre mois.**

- Surveiller les tendances dans les arrérages d'impôts fonciers et envisager d'autres mesures pour les particuliers et les entreprises qui pourraient être incapables de payer leurs impôts fonciers après la période accordée par les programmes de report municipaux.
- Selon la durée et la gravité de la crise de la COVID-19, prévoir la possibilité de fournir d'autres fonds de fonctionnement en 2020 et en 2021.

4. **Accorder aux gouvernements municipaux la latitude de transférer des fonds inutilisés** au programme du FTE afin de les affecter à des dépenses d'immobilisations dans le cadre du plan de relance économique nécessité par la COVID-19.

# Modèle de financement proposé

La section qui suit fournit des détails supplémentaires sur les fonds de fonctionnement d'urgence faisant l'objet de la recommandation 1 mentionné précédemment. Le mécanisme que nous proposons est à deux volets : une affectation de base pour toutes les municipalités et une affectation supplémentaire pour les municipalités qui possèdent et exploitent des réseaux de transport collectif. Afin que ce mécanisme soit efficace à l'échelle pancanadienne, il doit être à la fois simple, direct et souple.

## Affectation de base
*(pour toutes les municipalités)*

- Au moins 7,6 milliards de dollars basés sur la formule utilisée pour le Fonds de la taxe sur l'essence fédéral.
- Ce montant suppose une moyenne de 35 $ par mois et par habitant, et une durée de distanciation sociale de six mois (commençant en mars 2020).

## Affectation supplémentaire
*(pour les municipalités possédant et exploitant des réseaux de transport collectif)*

- 2,4 milliards de dollars basés sur les taux d'usagers de 2019 (taux intégraux, formule ne tenant pas compte de la population).
- Ce montant est fondé sur l'évaluation des besoins réalisée par l'Association canadienne du transport urbain (400 millions $ par mois pendant six mois) validée à l'aide des estimations individuelles des villes.

## Considérations relatives au mécanisme d'affectations

- Les municipalités devraient recevoir un seul transfert combinant l'affectation de base et l'affectation supplémentaire (sauf dans le cas des réseaux de transport collectif appartenant à des provinces [comme BC Transit et Metrolinx]).
- Ce transfert unique doit donner aux gouvernements municipaux l'entière latitude de se servir des fonds pour alléger tous les impacts de fonctionnement découlant de la pandémie de la COVID-19 (manques à gagner et/ou coûts imprévus).

### *Suite des considérations*

- Aucune contrepartie provinciale ou municipale ne devrait être exigée.
- Une contrepartie équivalente de fonds provinciaux ne devrait pas être exigée, car elle pourrait provoquer des délais étant donné les capacités financières diverses des gouvernements provinciaux et territoriaux. Toutefois, les provinces et territoires continuent de jouer un rôle important en assurant des mesures de soutien ciblées pour les gouvernements municipaux, dont les suivantes, sans s'y limiter :
  - Soutien direct pour les interventions d'urgence liées à la COVID-19 et les mesures de soutien des populations vulnérables;
  - Élargissement des programmes de report de paiement d'impôts fonciers ou filet de sécurité pour ceux-ci (en particulier pour les programmes à long terme retardant les entrées de fonds au-delà d'un même exercice financier);
  - Distribution en bloc des subventions de fonctionnement aux gouvernements municipaux.
- Étant donné les risques considérables de futures vagues d'éclosions nécessitant de mettre à nouveau en place des mesures de distanciation sociale, et de défauts de paiement des impôts fonciers, il est probable que les fonds de fonctionnement d'urgence accordés soient entièrement utilisés par les gouvernements municipaux.
- De plus, tout montant restreint inutilisé pourrait être réservé afin d'amortir d'autres manques à gagner liés à la COVID-19 en 2020 ou en 2021, ou encore être transféré au Fonds de la taxe sur l'essence fédéral afin de financer des dépenses d'immobilisations différentielles dans le cadre du plan de relance.

Le registre des personnes vulnérables est un programme essentiel consistant à communiquer chaque jour avec les personnes âgées et vulnérables identifiées pour s'assurer qu'elles soient en sécurité et que leurs besoins soient satisfaits. *Photo : Municipalité régionale de Wood Buffalo*

## **Impact possible** *(montants arrondis et approximatifs)*

| Municipalité | Pertes nettes préliminaires* | Affectation de base (FTE) | Affectation supplémentaire (transport collectif) | Affectation totale |
|---|---|---|---|---|
| Ville de Toronto | 1,690 G$ | 575 M$ | 575 M$ | 1,150 G$ |
| Agglomération de Vancouver** | 900 M$ | 510 M$ | 290 M$ | 795 M$ |
| Ville de Calgary | 400 M$ | 255 M$ | 115 M$ | 370 M$ |

* estimations préliminaires supposant les impacts d'une année entière entraînés par une distanciation physique de 6 mois

** extrapolation des données fournies par la Ville de Vancouver (gouvernement municipal seulement, n'incluant pas le transport collectif) et TransLink (transport collectif)

# Tournés vers l'avenir

Présentement, tous nos efforts visent à contrer la crise sanitaire et économique qui fait rage dans nos villes et collectivités, et à veiller à ce que les élus municipaux puissent continuer d'assurer la prestation des services essentiels sur lesquels les Canadiens comptent plus que jamais. Mais nous pensons aussi à l'avenir, au moment où le Canada sera prêt à passer des mesures d'urgence aux mesures de reprise économique.

Partout au pays, les municipalités sont déjà en train de poser les fondations de l'effort massif et pancanadien qui devra s'amorcer au lendemain de la pandémie afin de remettre nos entreprises sur les rails et de stimuler la création d'emplois. La FCM appuie ces mesures en recueillant et en analysant des données glanées sur le terrain afin d'orienter ses recommandations pour la relance du pays. Que ce soit dans le domaine du logement, des infrastructures ou des projets verts et durables, les villes et les collectivités ont prouvé depuis longtemps qu'elles savent obtenir des résultats efficaces et efficients. Elles seront des partenaires essentielles dans la construction de l'économie à laquelle nous aspirons.

Mais comme dans toute crise, il faudra aussi dresser le bilan de ce que nous aurons appris de cette pandémie. Nous soulignerons avec fierté comment citoyens et gouvernements ont joint leurs efforts pour le bien commun. Mais nous devrons aussi poser un regard critique sur les failles flagrantes dans notre façon d'aborder le rôle des gouvernements municipaux que cette crise a exposée au grand jour. De toute évidence, les outils et pouvoirs désuets dont disposent les élus municipaux ne sont tout simplement pas assortis au rôle que jouent les villes et les collectivités d'aujourd'hui pour soutenir les Canadiens et propulser notre économie. Lorsque le moment s'y prêtera, la FCM et les élus municipaux seront prêts à entamer cette discussion. Dans l'immédiat toutefois, en tant que partenaires sur la ligne de front, nous ne ménagerons aucun effort pour protéger la sécurité de nos concitoyens et préparer notre économie à rebondir grâce à nos efforts collectifs. Ensemble, tournés vers l'avenir, nous surmonterons cette tempête.

FCM

FCM.ca

MOOSEHEAD
— BREWERIES —

May 1, 2020

Mayor Don Darling and
Saint John Common Council
15 Market Slip
P.O. Box 1971
Saint John, NB E2L 4L1

By email: commonclerk@saintjohn.ca

Dear Mayor and Council,

Please find below a statement from myself and Patrick Oland, Chief Financial Officer, Moosehead Breweries.

"Saint John City Council is considering introducing a tax on transportation trucks travelling within its city limits. We believe this is a misguided policy for Saint John, for its businesses, and for its citizens.

Saint John's strong industrial base is a critical part of the local and provincial economies. Trucking is an essential service to our industries, enabling the supply of raw materials and the transportation of finished goods. In Moosehead's case, for example, trucks deliver cans, bottles, cartons and hops to our brewery - and then everything we produce leaves our facility on a truck.

There is no proof that the fuel taxes, license fees and property taxes already paid by Saint John industry do not adequately cover the costs of the wear and tear of transport trucks on city roads. The proposal also fails to explain if all trucks will be treated equally - whether those trucks are carrying goods manufactured locally, by Saint John businesses employing Saint John residents, or carrying goods manufactured overseas to be sold at a chain retailer.

We are proud to make Saint John our home but being located so far from large Canadian cities and many major suppliers means we already pay a transportation premium. Adding truck taxes would make doing business here in Saint John even

.../2

**MOOSEHEAD BREWERIES LTD** P.O. BOX 3100, 89 MAIN STREET WEST, SAINT JOHN, NEW BRUNSWICK CANADA E2M 3H2
TEL: 506-635-7000 FAX: 506-635-4479

more challenging and would impact the opportunity for local businesses like ours to compete in global markets.

We do not deny that the city has significant budget challenges. However, arbitrary taxes with no justification are the wrong move and send the signal Saint John is closed to growth. City Hall can and must do better."

We would welcome an opportunity to discuss our views with Mayor and Common Council.

Sincerely,

Andrew Oland
President & CEO

Patrick Oland
CFO

April 30, 2020

55 Leinster St. Apt 205
Saint John, NB
E2L 0A5

To: Marc Dionne and Transit Commission
Common Council

**Re: Complaint of no consistency in or no designated bus stops at King Sq. N and lack of sensitivity from your bus operator Collin.**

I am legally blind and a regular SJ transit passenger. On Saturday April 18, 2020 at 7:30pm I was standing at the bus stop in front of Service NB at King Sq. N in which is the stop that transit passengers recognize as the designated #3 bus stop. At 7:33pm a bus drove up to the first transit stop at King Sq. N. Because I could not see the destination sign and the fact that the #3 bus was due to leave at 7:40pm, I assumed this was the #1 bus. I stood there and waited for the #3 bus to arrive. At 7:39pm the bus operator walked down to where I was standing and asked someone else if they were waiting for the #3. They said no. Since I overheard him, I said that I was. Then Collin the bus operator said that the bus was parked up there. I asked why are you parked there and not here? His response was that some drivers find it easier to pull out of the first stop. I tried to explain the importance of the designated stops for those with vision loss. But as we got up to the bus, he pointed up to the destination sign on the bus and continued to dismiss my concerns. It is my opinion as a legally blind passenger that Collin was insensitive to my accessibility barriers and was not concerned about accommodating me, because his words and attitude showed a lack of understanding to my needs.

This is not the first time that I have complained about lack of designated stops and accessibility barriers at this location. My complaints go back before 2014. Since I have complained there have been no attempts made or changes regarding accessibility improvements at this location. I need designated stops with tactile signage at this location. I also need enforcement of **NO** tour buses parking at transit stops. I can not see the destination signs as buses are coming in, and when there are many buses and lots of noise it's difficult to hear buses coming in. Long lines of buses make it difficult to locate the bus I need. I can not safely walk out and onto the street to access transit buses.

I look forward to receiving a response and If you should have any questions you may contact me at the above address or by phone at 506-214-2861.

Respectfully Submitted,

Lorin Hersey

Cc: Saint John Ability Advisory Committee
Pat Riley, WAP

apta ATLANTIC PROVINCES TRUCKING ASSOCIATION

May 8, 2020

Mayor Don Darling
15 Market Square
Saint John, NB
E2L 4L1

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**Re: Truck Tax**

Dear Mr. Mayor,

On Behalf of our Board of Directors and members, I wanted to thank you for not supporting the presented Truck tax during Monday's council meeting. Our industry was quite concerned about this tax/permits for trucks travelling in Saint John. This would have hurt our industry tremendously for numerous reasons, especially local trucking firms. I do want to clarify some of the information presented to Council where I think City staff should have clearly outlined in their presentation.

Trucks are regulated under the New Brunswick dimensions and mass in the motor vehicle act 2001-67 which includes all trucks over 4,500 kg operating on our roads daily. They range in size including small straight trucks, city busses and B train truck configurations. I do want to point out that **no trucks in this category registered in the province of New Brunswick require an extra permit or additional cost to travel.** We are also unaware of any jurisdiction in North America where trucks in this category need to pay for a permit to travel on defined industrial truck routes (Truck routes can be defined by the province and by a municipality).

Gross vehicle weights (GVW) of these trucks can vary based on the number of axles, axle spread and tires width. In Canada, B trains (being the heavier truck) on industrial truck routes typically have a GVW of 62,500 Kg due to the number of axles and tires that reduce ground pressure. B train trucks on these routes and at these weights are **not** classified as "overweight vehicles" as was presented to Council.

When a truck is over-mass and oversize, it means moving very heavy and over size objects in and out of the city. These loads would exceed weights and dimensions as outlined in NB regulation 2001-67 and need a special permit from DTI. These types of permits are common across Canada and have been adopted by many municipalities including Fredericton and Moncton.

The intent of these permits is to control when and where over-mass and oversize loads travel through cities. Fredericton does not charge for this type of permit.

To summarize, we were surprised that City staff brought the extra truck tax recommendation to Council and we felt it was unclear how it was presented and not factual. In our view, the above explanation is and should be normal practice as it is in every city in Canada.

This has been presented to City staff by industry on numerous occasions in 2018. Senior representatives from DTI also attended these meetings.

I felt it was important that I share this information with you and I will do the same for the city councilors.

Best regards,

Jean-Marc Picard, Executive Director
Atlantic Provinces Trucking Association

Vet's Taxi 2011 LTD

To: Mayor & Council

As a taxi industry, we are very disappointed with regards to the council decision of not moving 8 years for the age of taxis that can be driven.

Some of the reasons, which I will explain below, begin with the times being so different. Due to this we have lost over 50% of our private owners and drivers and the cruise ship industry has come to a halt which would see 15-25 taxis moving passengers around, mostly to St. Martin's, on any given cruise ship day.

In regards to insurance, PL & PD with no accidents costs $4900.00 per year and if you have to borrow money to buy a car then collision is also added and the cost now becomes $8000.00- $9000.00 per year.

Since 80% of the drivers are newcomers, the taxi companies are now mostly using tablets for calls and not talking over the radio which is another added expense.

Due to the pandemic, some will install plastic shields which costs between $800.00 - $900.00 and all drivers/owners will be required to purchase and have on hand at all times, sanitizer, face masks, gloves and cleaning cloths/supplies in order to wipe the vehicle down after each transportation is completed and to comply with regulations,

Lastly, we would like to have a set fare to the Saint John Airport from uptown Saint John. The reason is that since we have changed over to meters, it is unfair for us to go from Lakewood Heights, for example, and other surrounding vicinities to the airport for a fare of only $8.00- $10.00. Most taxi companies in larger cities throughout North America use meters that have set rates for the airport trips.

This letter is signed by David & Shelley Orr, owners of Vet's Taxi 2011 Ltd, along with the owners of three other taxi companies in Saint John that are also in agreement with the contents. These four companies are the only ones left in Saint John.

We appreciate your consideration.

Thank You,

| | | | |
|---|---|---|---|
| David Orr | Abdul Rahimi | Jeff Hill | Charlie Hamilton |
| Shelley Orr | Simonds Taxi | Carleton Taxi | Diamond Taxi |
| Vet's Taxi 2011 Ltd | | | |

**Rocmaura Nursing Home Foundation**
10 Parks Street
Saint John, NB E2K 4P1
Telephone: (506) 643-7090
Fax: (506) 643-7053
foundation@rocmaura.com
**Making life better for Residents in their "home away from home"**

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***Don Leblanc***

***Jen Butler***

***Sheana Mohra Executive Director Rocmaura Inc.***

***Sally Cummings Director***

Wednesday, May 20, 2020

Dear Friends;

I am writing to invite you to be part of Rocmaura's Community of Caring People by supporting our major annual fundraiser the **ARMCHAIR GALA** for the betterment of our Residents' lives. You won't want to miss out on our quarantine edition of our 22nd Gala on **Saturday June 13, 2020**! We are not able to gather in large groups due to Covid-19, so we are going virtual!

Join us at 8:00 pm from the comfort of your home. We will be zooming in with our Host Cindy Day, and Comedian James Mullinger, and other special guests ON LINE, as we celebrate our residents and front line heroes.

All funds raised will go to enhance our 150 resident's quality of life at Rocmaura Nursing Home, by providing some of the extras to make life better in their "home away from home".

Life has been challenging during this Corona pandemic. Our home is incurring a lot of extra expenses to keep everyone safe. Just to give you an example, we are using 200 masks a day and a lot of extra cleaning supplies.

All our fundraising efforts have been put on pause. With limitations on social gatherings it is difficult to do any events while social distancing. However, there is a growing list of items we need from rehab equipment, to recreation therapy programs.

Our biggest project is our **Wardrobe Project**. With a $3500 donation you can build a wardrobe unit and have a plaque engraved with your company name or in honour of someone special.

This will be the first major renovation in 48 years. With residents spending much time in their rooms, and their families not able to visit, the need to finish this project is more important than ever! We have 40 wardrobes left to build on the final phase of Terrace Court at a total cost of $140,000. We have been working away at this project since 2007 and have already built 102 units at a cost of about $357,000.

YOU can help make our wishes come true by making a monetary donation and being an event sponsor. We have various levels available and we will provide you with plenty of promotion to our community. The great thing about a virtual fundraiser is that we will be getting exposure leading up to the event, and not just from participants locally, but potentially world-wide.

Imagine the opportunity to have known the good work that your company is supporting!

**SPONSORSHIP OPPORTUNITIES:**

$10,000 Pandemic Title Sponsor – will help upgrade 3 guest rooms on a wing or a variety of projects throughout the home

$7000 – Corona sponsor - will help us purchase a wheelchair glider swing for our courtyard that children and residents can safely enjoy!

$5000 Flatten the Curve sponsor – will help purchase much needed rehab equipment like ventropedic pillow cases, fall prevention equipment, and pressure relieving devices;
It could also help us purchase a blanket warmer to keep our residents warm and cozy.

$3500 sponsor – will renovate a resident's room with a new wardrobe;
or will provide an ice making machine to improve resident's health with better hydration

$1500 Social Distancing level sponsor – could provide a Thera glide rocking chair for a resident, or music therapy programs.

$1250 "Virtual Table" – make a donation for $1250, which would have purchased a table of tickets to a past Gala dinner. Invite 10 people to join you online, knowing ALL funds are going to our residents' improved quality of life!

$1000 Bus Sponsor – this annual donation will allow your company logo to be placed on our 18 passenger wheelchair accessible bus which is seen throughout the community taking residents to many outings

$1000 Mini Van Sponsor – annual donation with your company logo on our van used by family members to take residents to appointments and outings daily throughout the community

**Other donation opportunities:**

$50 donation for a ticket to participate in our event will help us plant a special flower garden for residents to enjoy that will bloom all summer long
$100 donation will purchase a leaf on our donor wall – you can leave a lasting legacy in our home on our tree of life
$250 will purchase a bird in honour of someone special
$500 will purchase a butterfly in memory of a loved one

We are also helping to support our local restaurants by encouraging guests to **order dinner out before the show** from our participating restaurants. A portion of proceeds will be donated back to Rocmaura Foundation.

Also, please order our limited edition **"Corona Merch!"** Our Souvenir Pandemic T-Shirts are now on sale for $25.

We look forward to everyone gathering in their bubbles and enjoying an evening of entertainment with Rocmaura Foundation.

Contact Sally Cummings, Foundation Director
(**506) 643-7090** or **foundation@rocmaura.com**

# Rocmaura Foundation's **"Quarantine Evening with James Mullinger"**

## June 13, 2020 8:00pm

**Enjoy a date night from home, share this fun experience with your family, and have a watch party with your friends!**

Company: _____ Contact: _____

Address: _____

Telephone: _____ Email: _____

## Pandemic Title Sponsorship **$10,000**

(Will help upgrade 3 guest rooms or a variety of projects throughout the home)

- Logo displayed during online event
- Private Zoom link to join
- Recognition on Rocmaura Foundation's social media channels (website, Facebook, Instagram) and newsletter.
- Recognition in media (newspaper and PSAs)
- Recognition in Thank You posted on social media channels after event.
- Wardrobe plaques engraved with company name will be visible for years to come

## Media Sponsorships available at all levels **$10,000**

## Corona Sponsorship **$7,000**

(Will help purchase a wheelchair glider swing for our courtyard that children and residents can safely enjoy)

- Logo displayed during online event
- Private Zoom link invitation to join
- Recognition on Rocmaura Foundation's social media channels (website, Facebook, Instagram) and newsletter.
- Recognition in media
- Recognition in Thank You posted on social media channels after event.
- Equipment can have a plaque engraved on it with your company name

## Flatten the Curve Sponsorship **$5,000**

(Will help purchase much needed rehab equipment like ventropedic pillowcases, fall prevention equipment and pressure relieving devices)

- Logo displayed during online event
- Private Zoom link invitation to join
- Recognition on Rocmaura Foundation's social media channels (website, Facebook, Instagram) and newsletter.
- Recognition in media
- Recognition in Thank You posted on social media channels after event.

## Blanket Warmer Sponsor **$5,000**

- (Keep our residents warm and cozy) Same as above plus you can have a plaque engraved with donor or company name

**Sally Cummings, Rocmaura Foundation Director 10 Parks Street, Saint John, NB E2K 4P1 (506) 643-7090 foundation@rocmaura.com**

Rocmaura Foundation's **"Quarantine Evening with James Mullinger"**
June 13, 2020 8:00pm

**Enjoy a date night from home, share this fun experience with your family and host a watch party with your friends!**

Company: _____ Contact: _____

Address: _____

Telephone: _____ Email: _____

## Wardrobe Sponsors **$3,500**

(Will renovate a resident's room)

- Photo op for Rocmaura Facebook and newsletter.
- Private Zoom link invitation to join
- Wardrobe plaque with company name engraved on it

## Ice Machine Sponsor **$3,500**

(Will provide an ice making machine to increase hydration and improve health with an ice-cold drink)

- Logo displayed during online event
- Private Zoom link invitation to join
- Social media posts
- Rocmaura newsletter story
- Press release in news media explaining benefits of providing much needed equipment for our home

## Bus Sponsorship **$1,000**

(This annual donation allows our 18-passenger wheelchair accessible bus to take residents on 240 outings annually)

- Logo displayed during online event
- Logo displayed on the bus seen throughout the community for next 20 years
- Recognition in newsletter and media
- Recognition on social media channels and Rocmaura website

## Social Distancing Sponsorship **$1,500**

(Could provide a Thera glide rocking chair for a resident.)

- Logo displayed during online event
- Recognition on social media channels
- Story in newsletter

## Virtual Table **$1250**

(Will provide music therapy programs for residents.)

- Recognition as a supporting community partner

**Sally Cummings, Rocmaura Foundation Director**
**10 Parks Street, Saint John, NB E2K 4P1 (506) 643-7090 foundation@rocmaura.com**

**From:** Kieley, Rachelle (ELG/EGL) [mailto:Rachelle.Kieley@gnb.ca] **On Behalf Of** Carr, Jeff Hon. (ELG/EGL)
**Sent:** May-04-20 7:01 AM
**To:** Armstrong, Blake; Hickey, David; Merrithew, David; Darling, Don; Reardon, Donna; Sullivan, Gary; Norton, Greg; MacKenzie, John; Strowbridge, Ray; Casey, Sean; McAlary, Shirley
**Cc:** Northrup, Bruce (LEG); Crossman, Gary (LEG); Lowe, Gerry (LEG); Anderson-Mason, Andrea Hon. (JAG/JPG); Oliver, Bill Hon. (DTI/MTI); Higgs, Premier Blaine (PO/CPM); Shephard, Dorothy Hon. (SD/DS); Savoie, Glen Hon. (IGA/MAI); Flemming, Hon. Hugh J. (DH/MS); Holder, Trevor Hon. (PETL/EPFT); Collin, John; Donaghy, Ryan (ELG/EGL); Simmonds, Kelli (ELG/EGL)
**Subject:** City of Saint John Sustainability Plan

To Mayor and Council:

I am writing in response to the City of Saint John's recently released Sustainability Plan, shared at its meeting of Common Council April 20, 2020.

First, I want to acknowledge the hard work of City management and staff to identify a pathway to reduce recurring structural deficits. We recognize that the City of Saint John is burdened with long-standing fiscal challenges due to decades-old policy decisions, and we've been committed to work hand-in-hand with the City to identify appropriate opportunities for improvement and to support a return to sustainable fiscal health.

Since 2018, the Provincial Government has been supporting the City of Saint John with annual funding to both:

- provide interim relief for ongoing financial challenges, and
- to facilitate an appropriate transition period for the City of Saint John to initiate structural changes to ensure its long-term financial sustainability.

From the outset of this agreement, it has been understood that this funding commitment was for up to $22.8 Million over three years, to expire December 2020. In fact, Saint John is the only city in the province that will receive special funding this year, and that funding may be up to $10.4 Million. Given this, we see no reason to allocate additional special funding.

In addition to already advancing substantial funding, the Provincial Government has also taken the following consistent and substantial steps that support the City of Saint John:

- In March 2019, amended the province's *Local Governance Act* to empower local governments to implement a tourism accommodation levy.
- In July 2019, jointly endorsed Sustainable Saint John: Three Part Action Plan.
- In August 2019, a Regional Management Task Force was brought together, which has been examining opportunities for cost-sharing and service delivery across the region. Importantly, it has increased awareness of the significant role of the City as the economic driver for the region and the supplier of regional services, much of which is being borne by the City.
- In November 2019, the Provincial Government introduced legislative amendments to the *Greater Saint John Regional Facilities Commission Act* to extend support for regional cost sharing on five regional facilities – TD Station, Imperial Theatre, Canada Games Aquatic Centre, Trade and Convention Centre, The Saint John Arts Centre.
- Also, in November 2019, the Provincial Government introduced amendments to the *Industrial Relations Act*, in response to the request of municipalities, that would require

arbitrators to consider specific criteria when rendering a decision that involves the police and fire sectors.

- Furthermore, in the fall of 2019, the Provincial Government supported the Task Force's work by commissioning an independent consultant, Gardiner Pinfold, to study various issues and gain evidence-based insights. In January 2020, Gardiner Pinfold completed two economic analysis reports that benchmarked the City with similar jurisdictions across the country, and examined the costs required to service residents outside of Saint John, as well as the cost/benefit to Saint John to host heavy industry.
- As part of the budget in March, the Provincial Government amended the *Assessment Act* to remove property taxation on transit facilities, delivering an approximate $400,000 savings to the City of Saint John.
- Ongoing support is being provided to the City, in partnership with the Federal Government, to support the City of Saint John's population growth pilot.
- The Province endorses the work being done to create a new Economic Development framework that would be equitably funded by all municipalities in the region, and it urges the various regional municipal councils to continue working on a solution for 2021. Pooling resources, skills, insights, and networks will help to enhance the region's overall competitiveness, and streamline activities and costs. Once the surrounding regional municipalities confirm their commitment and financial support, the Province is prepared to allocate $500,000 from the unused portion of the $22.8 Million commitment to the City of Saint John to further support the funding of this new Greater Saint John Economic Development model and organization, which we believe will become an economic powerhouse and an example for regional collaboration across New Brunswick.
- In March 2020, Ernst & Young completed an operational audit that the Provincial Government commissioned for the City of Saint John. Ernst & Young identified a number of existing business opportunities and sustainability enablers for the City of Saint John to pursue including debt reduction measures of $8.38M - $9.88M and cost optimization measures of $12.4M - $17.8M. The report, and the Provincial Government, urge the City and Council to prioritize a few large transformative changes to realize these improvements. We were very pleased to see the City Manager endorse the findings of the Ernst & Young study and look forward to seeing the City implement many of the opportunities.

When one looks at actual expenditures, the City of Saint John increased expenses last year by $6.5M (4%), in the last three years by $12.8M (2.8% average), and in the last five years by $16.5M (2.1% average). It is the opinion of the Provincial Government, and that of the independent operational audit, that much opportunity remains. While the Province is committed to maintaining our track record of support for the City, it strongly encourages the City of Saint John to take the required steps to demonstrate that it is prepared to address the foundational constraints that are holding it back from building a financially sustainable future.

To that end, and only when the City has demonstrated substantial and measurable progress according to the steps outlined in its Sustainability Plan, the Provincial Government is prepared to reconvene the Regional Management Task Force. It is the view, and hope, of the Province that when the Regional Management Task Force resumes its discussions about collaboration and cost sharing that it do so with even greater commitment to ensure Saint John regains its critical role as an economic driver for the region and entire province. In doing so, we are confident that the region will solve many of its ongoing challenges and deliver even greater prosperity for all.

On the matter of Saint John Energy, the Province looks forward to reviewing the audit commissioned by Saint John Energy through Deloitte.

In response to the City of Saint John's request for additional transfer of property tax monies, as previously stated, we remain committed to comprehensive property tax reform in 2022.

We recognize the path to sustainability for the City of Saint John will require a clear plan, with steady focus, and many stakeholders contributing to its success. We are confident that the Provincial Government has demonstrated a firm commitment and track record of progress to address the challenges. We continue to work cooperatively and look forward to the City of Saint John's demonstrated progress on implementing the many changes it has identified to address its structural deficit, so that we may continue our support.

Sincerely,

*(Original signed)*

Jeff Carr
Minister of Environment and Local Government